

# Update on Financing Discussions

**Kats, Netherlands – March 26, 2026** – The Kingfish Company N.V. (Euronext Growth Oslo: KING) (the “Company” or “Kingfish”) announces that it continues to be engaged in discussions with its largest lender, convertible bondholders, certain existing shareholders and potential investors regarding the Company’s capital structure and financing agreements. These discussions are taking place with the objective of addressing an expected covenant breach and strengthening the Company’s financial position, as communicated in the stock exchange announcement on January 20, 2026.

As part of this process, the Company is evaluating a range of potential solutions, which may include new equity, junior debt financing and/or other restructuring measures. In this context, the Company is considering raising approximately €10 million to €15 million in additional funding. To support these efforts, the Company has engaged ABG Sundal Collier ASA as financial adviser. Any such transaction, if implemented, is expected to result in changes to the Company’s capital structure and may be significantly dilutive to existing shareholders.

The Company notes that discussions are progressing constructively, and it believes that a viable solution can be achieved. The Company also emphasises that its operations continue as normal. The ongoing financing and restructuring discussions are not expected to impact day-to-day activities, production, suppliers or customer relationships, and the Company remains focused on executing its operational plan.

The Company will provide further updates as appropriate.

**For media and investor inquiries, please contact:**

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This information is considered to be inside information pursuant to the EU Market Abuse Regulation and is subject to the disclosure requirements pursuant to section 5-12 of the Norwegian Securities Trading Act. The information was submitted for publication by CFO Jean-Charles Valette at the date and time set out herein, on behalf of the Company.

## About The Kingfish Company

The Kingfish Company is a pioneer and leader in sustainable land-based aquaculture, specializing in the production of high-quality yellowtail kingfish. The Company operates its flagship facility, Kingfish Zeeland, in the Netherlands, and holds all necessary permits to expand its operations in the United States.

Production is based on advanced recirculating aquaculture systems (RAS) that ensure biosecurity and environmental control. Animal welfare is paramount, and the fish are grown without antibiotics or vaccines. All operations run on 100% renewable electricity and use seawater to conserve freshwater resources.

The Company’s main product, the Yellowtail Kingfish (also known as ricciola, hiramasa, or greater amberjack), is a versatile premium species highly valued in Italian and Asian-fusion cuisines. Its products are certified as sustainable and environmentally responsible by Best Aquaculture Practices (BAP), GLOBALG.A.P., and Friend of the Sea.

## Forward-looking statements

All statements in this press release other than statements of historical fact are forward-looking statements, which are subject to a number of risks, uncertainties and assumptions that are difficult to predict and are based upon assumptions as to future events that may not prove accurate. Actual results may differ materially from those expected or projected in the forward-looking statements. The Company undertakes no responsibility or obligation to update or alter forward-looking statements for any reason.