

Two segments built on the same concept

CABU introduced in 2001-17



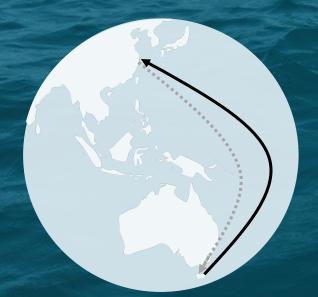
CLEANBU introduced in 2019-21



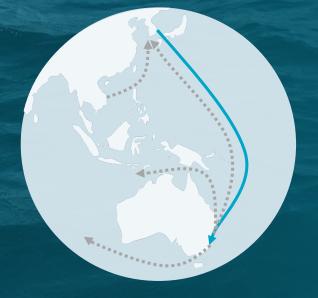
Structural inefficiencies in standard shipping

Panamax dry bulk

Product tankers



~40 - 50% trading empty/ballast



~30% trading empty/ballast

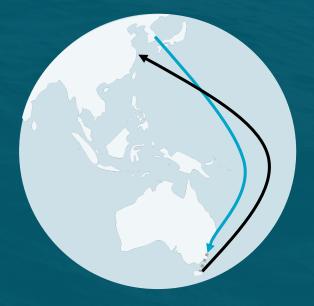
— Tank

— Dry bulk

--- Ballast

KCC is capitalizing on inefficiencies..

...results in more paid days, less volatility in earnings and lower emissions



~10% trading empty/ballast

Source: AXSDry and Alphatanker

Serving large global markets and industry majors

Combination carriers' trading patterns



Selected key customers













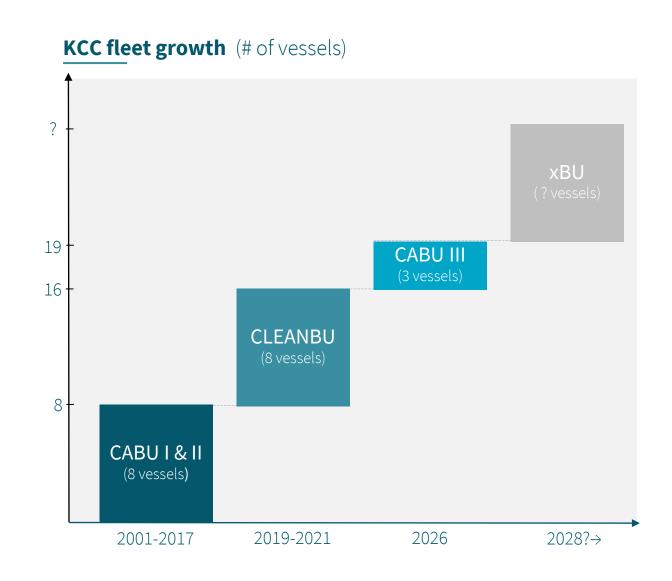






Successfully scaled up a unique combi-business – preparing for new growth

- Unique and proven combination carrier concepts
- Robust operational platform
- Expanding customer base and developing new trades
- Strong track-record of successful introduction of new concepts





EFFICIENCY

Substantially lower ballast and carbon footprint than standard vessels

DIVERSIFICATION

Exposed to both dry bulk and product tanker markets

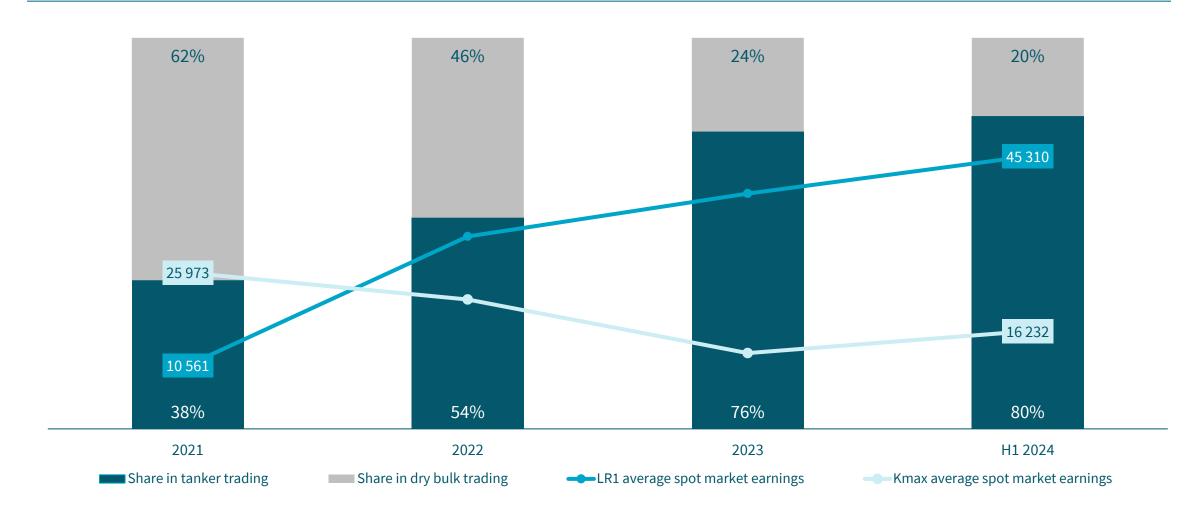
FLEXIBILITY

Optionality to shift capacity to the highest paying market



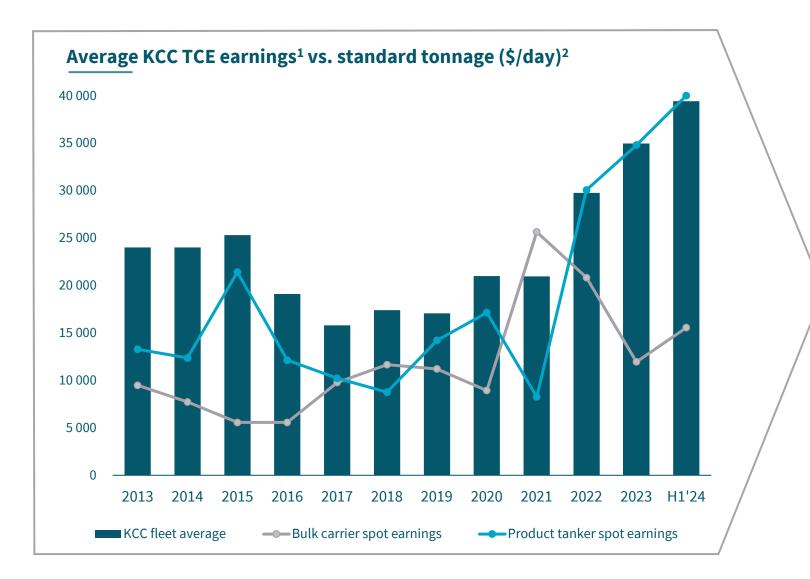
Flexible vessels create large optionality

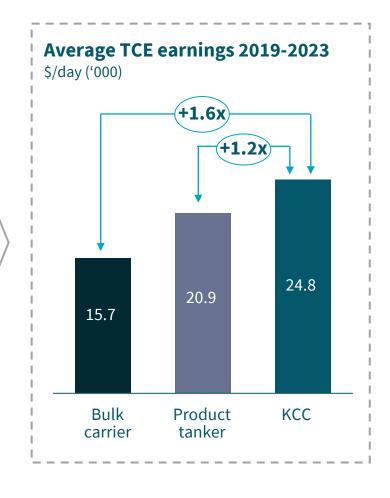
CLEANBU fleet trading in % of capacity vs. LR1 and Kmax spot market earnings (\$/day)





Premium TCE-earnings at lower volatility than standard vessels



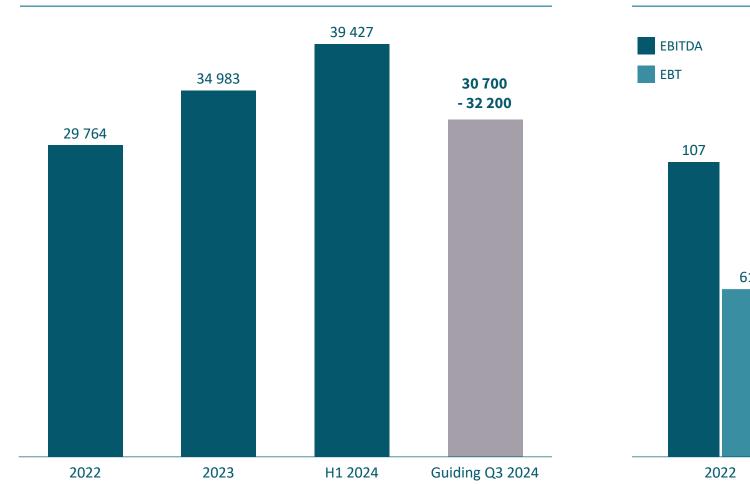


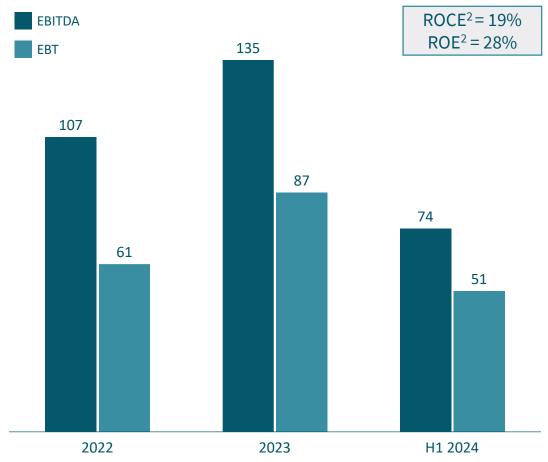


Record strong earnings and positive outlook

Fleet TCE earnings¹ (\$/day)

EBITDA and EBT (USD millions)



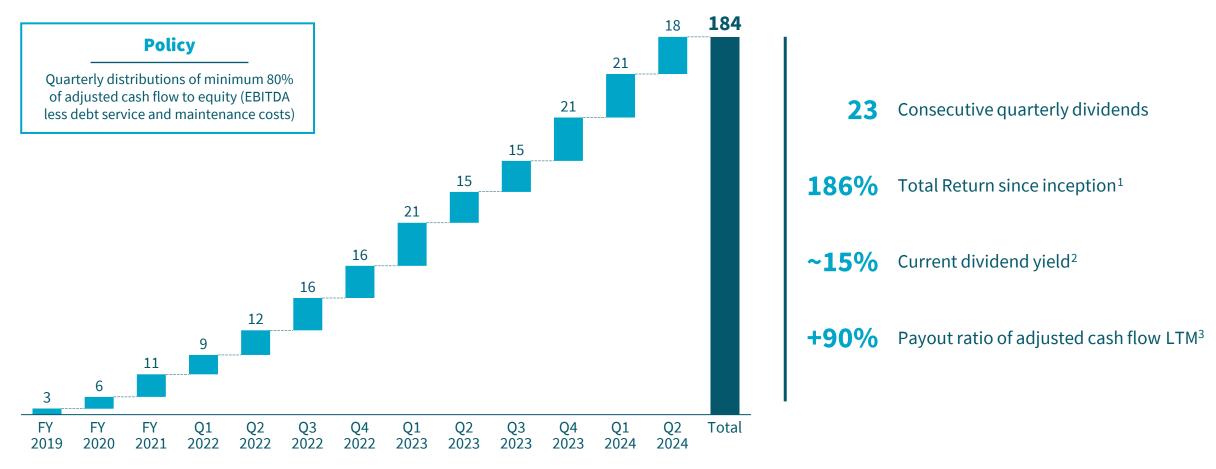




Long history of attractive shareholder returns

Quarterly dividend payments

USD million





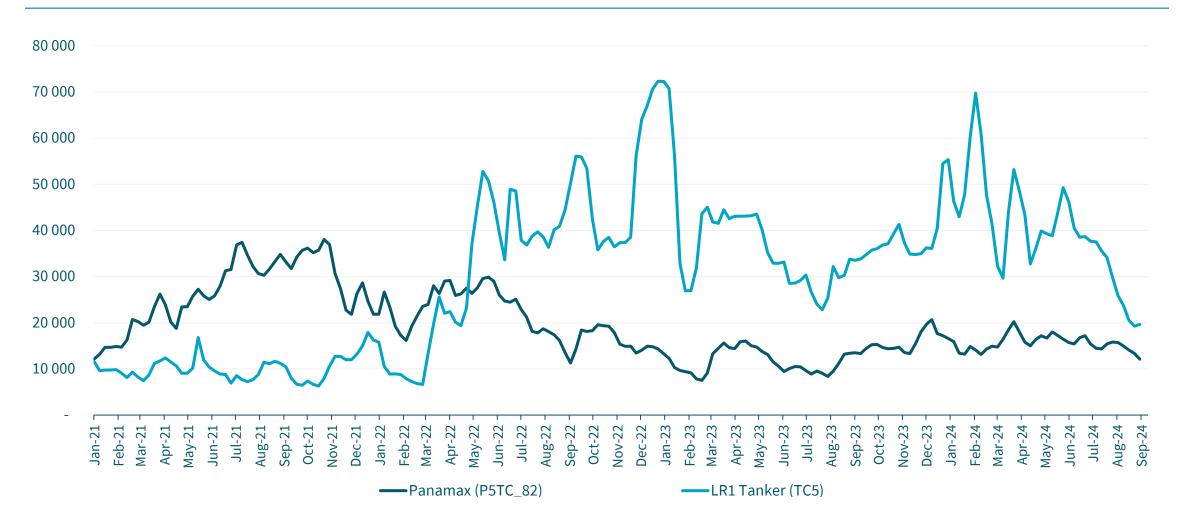
¹⁾ Listed in May 2019. Close 9th September 2024.

²⁾ Close 9th September 2024.

³⁾ Adjusted cash flow Q3 2023-Q2 2024 (EBITDA USD 138.2 mn - Ordinary debt service USD 46.1 mn - Dry-docking and technical upgrade USD 11 mn)

Strong tanker and dry bulk fundamentals – expect continued high volatility

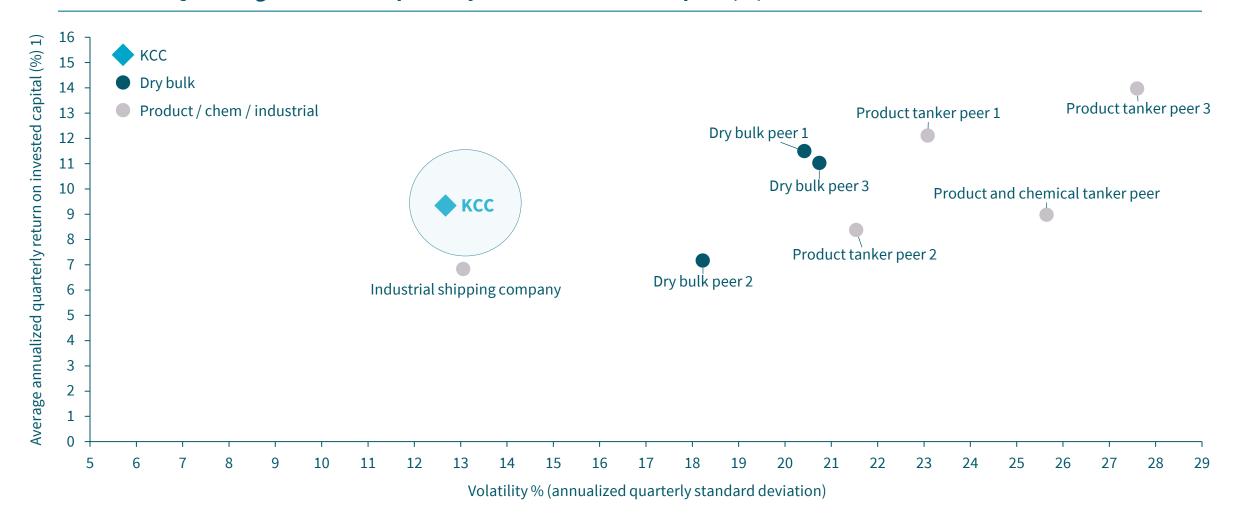
TCE earnings development \$/day





Best risk-adjusted return in dry bulk/tanker shipping

2019 - 2024 Q2 average annualized quarterly return on invested capital (%)1







Redefining dry bulk and tanker shipping



Capitalizing on inefficiencies in dry bulk and tanker shipping



More efficient, diverse and flexible than standard vessels



Using decarbonization as a competitive advantage



Best risk-adjusted return in shipping



Robust capital structure ready for fleet and concept expansion

