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Agenda







Key highlights from Q1 2024

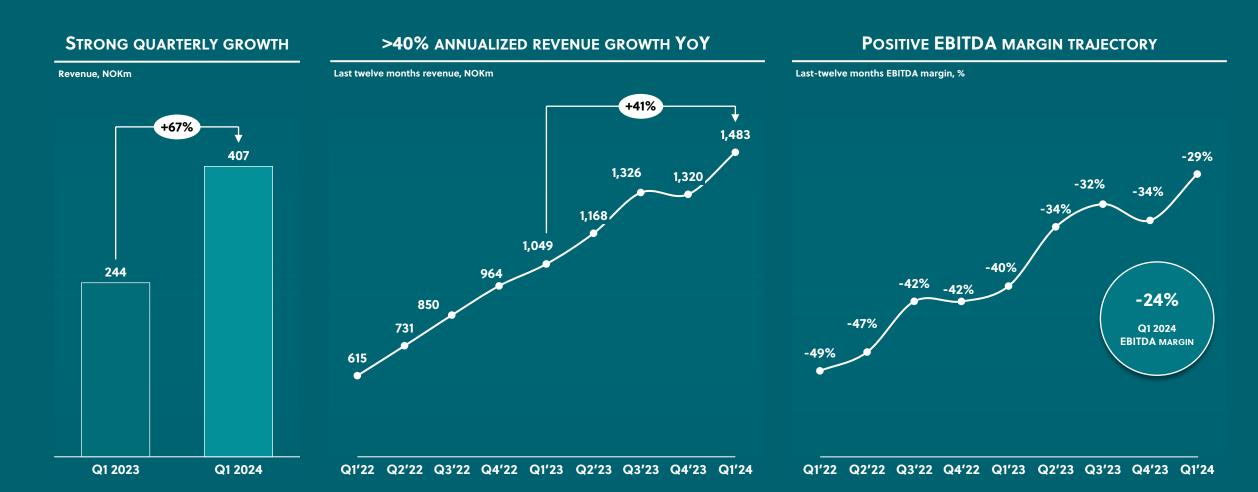








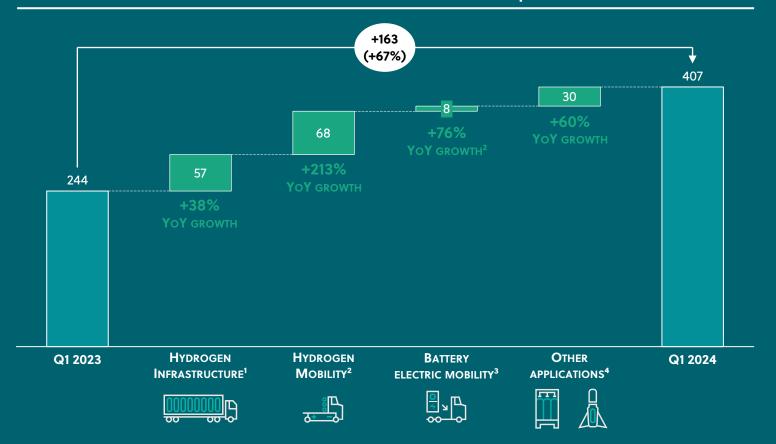
Continue to deliver on revenue growth and profitability improvement





Strong revenue growth in hydrogen mobility and hydrogen distribution

Q1 2024 YEAR-OVER-YEAR REVENUE BRIDGE | NOKM



- Increased sales of hydrogen distribution offset by somewhat lower activity in refueling- and stationary storage systems in hydrogen infrastructure
- Strong underlying growth in hydrogen mobility driven mainly by higher activity in transit bus and heavy-duty applications, offset somewhat by lower activity for rail applications
- Revenue in battery electric mobility positively affected by extraordinary payment from an OEM customer for design and engineering services related to an ongoing program
- Continued strong contribution from aerospace

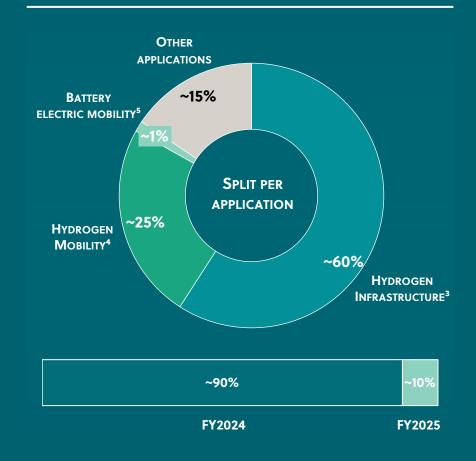


Current order backlog provides strong line-of-sight to FY 2024 revenue target

ORDER BACKLOG¹ (NOKM)

1,357 1,278 1.249 1,242 1,147 Q2 2023 Q4 2023 Q1 2024 Q1 2023 Q3 2023 HYDROGEN MOBILITY **BATTERY ELECTRIC MOBILITY** HYDROGEN INFRASTRUCTURE Close to 90% of Weeze's Call-offs under LTAs from Serial production of trucks to production capacity for **Solaris and Caetano coupled Hino and Daimler expected** hydrogen distribution with repeat order from New to commence towards end of Flyer increased revenue modules in 2024 is sold or in 2024 the final stages of being sold² visibility for 2024

Q1 2024 ORDER BACKLOG DISTRIBUTION (%)

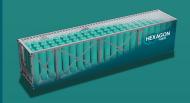




Further call-offs on existing customer agreements expected in 2024

STRONG EXISTING PORTFOLIO OF CUSTOMERS ACROSS APPLICATIONS...

HYDROGEN DISTRIBUTION SYSTEMS



CONTRACT CALL-OFFS & RECURRING DEMAND





~6-9 MONTHS
ORDER LEAD-TIME

HYDROGEN TRANSIT BUS



CONTRACT CALL-OFFS & RECURRING DEMAND

SOLARIS



CaetanoBus

UP TO 3-4 MONTHS
ORDER LEAD-TIME¹

HYDROGEN ELECTRIC TRUCKING



CONTRACT
CALL-OFFS



NORMALLY 6-10
WEEKS ORDER LEAD-TIME²

BATTERY ELECTRIC TRUCKING



CONTRACT
CALL-OFFS



~10 WEEKS
ORDER LEAD-TIME

...WITH SEVERAL OPPORTUNITIES IN EMERGING HYDROGEN APPLICATIONS

HYDROGEN RAIL MARITIME APPLICATIONS





HYDROGEN AVIATION





The battery-electric truck to be delivered to Hino will be unveiled at the Advanced Clean Transportation (ACT) Expo in Las Vegas on May 20th





The global manufacturing footprint is close to completion





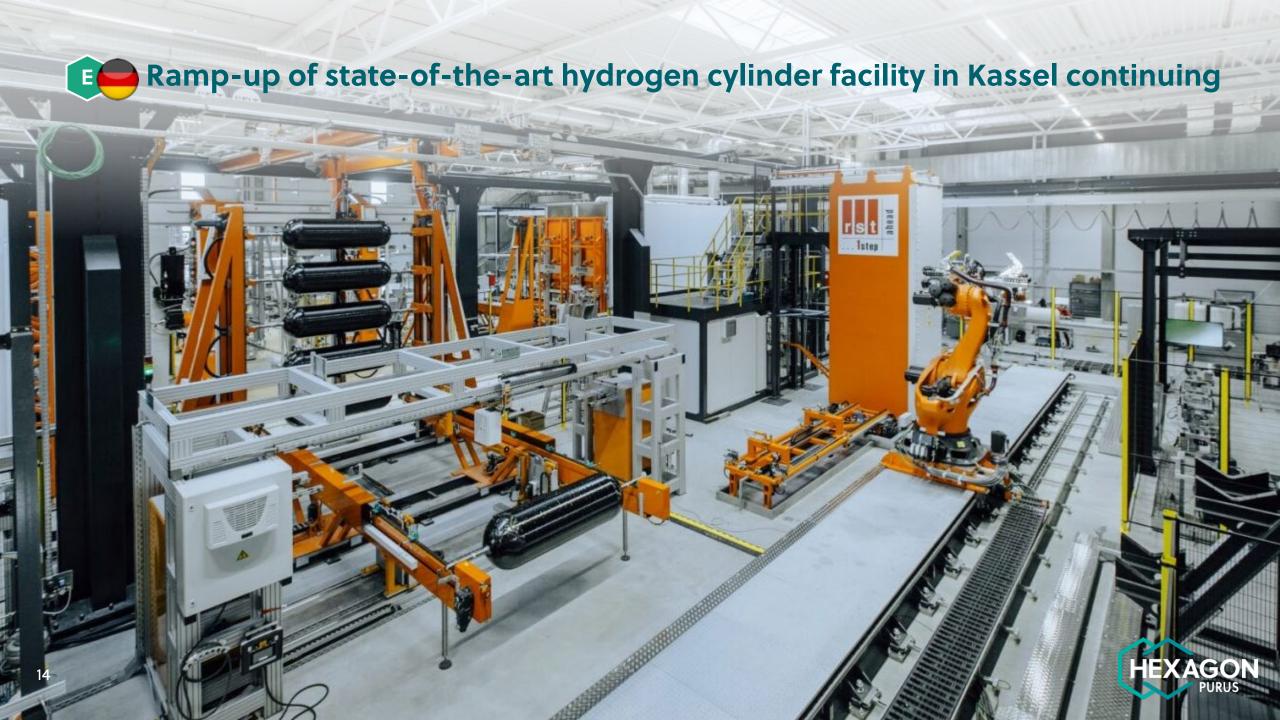




New vehicle integration facility in Dallas expected to be completed in Q3 2024







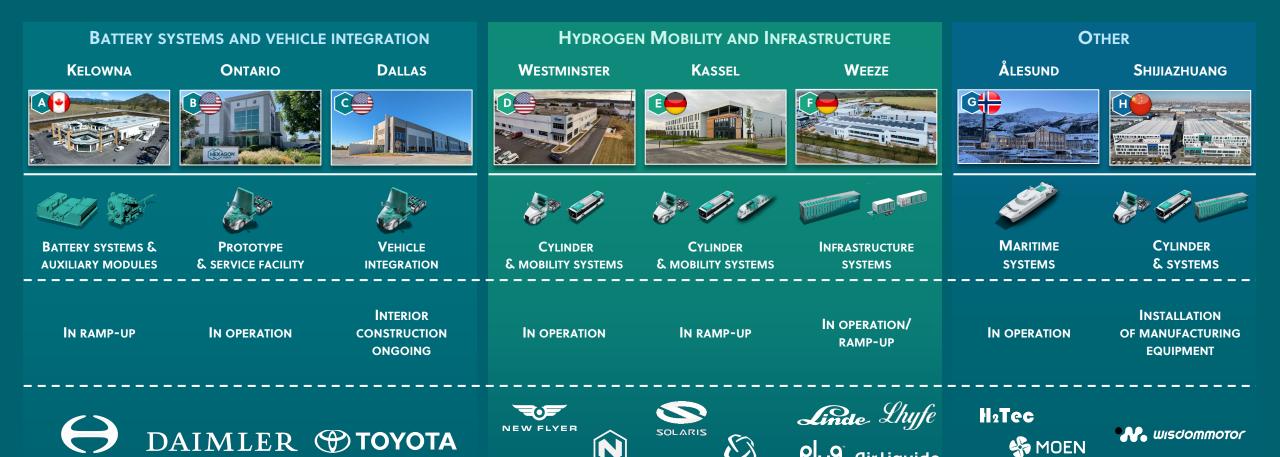




Construction completed - preparation for local approval process initiated



Manufacturing capacity build-out largely on track



NIKOLA



HINO



New segment reporting from Q1 2024

HYDROGEN MOBILITY & INFRASTRUCTURE (HMI)







Hexagon Purus' hydrogen cylinder and systems manufacturing business in Europe and North America, as well as the Company's industrial gas and aerospace business

Hexagon Purus' battery system and vehicle integration business in North America



Group P&L | Q1 2024

PROFIT & LOSS (NOK '000)	Q1 2024	Q1 2023	FY 2023	FY 2022	FY 2021
Total revenue	407,147	243,977	1,319,614	963,925	507,718
Cost of materials	220,589	156,157	776,841	588,525	324,566
Payroll and social security expenses	190,756	139,426	621,435	443,496	209,601
Other operating expenses	92,496	60,405	366,809	337,407	245,327
Total operating expenses	503,840	355,989	1,765,086	1,369,428	779,494
EBITDA	(96,693)	(112,012)	(445,472)	(405,503)	(271,776)
Depreciation and amortization	44,392	27,801	149,785	95,089	53,219
EBIT	(141,085)	(139,813)	(595,256)	(500,592)	(324,995)
Profit/loss from investments in associates	(1,934)	(1,947)	(12 503)	51,888	(2,957)
Finance income	36,099	10,438	103,673	37,356	14,250
Finance costs	60,400	23,379	187,222	29,550	33,691
Profit/loss before tax	(167,320)	(154,702)	(691,308)	(440,898)	(347,393)
Tax expense	(2,281)	(550)	(7,793)	(9,380)	(2,121)
Profit/loss after tax	(165,039)	(154,151)	(683,516)	(431,518)	(345,272)
Ratios (% of total revenue)					
Cost of materials	54%	64%	59%	61%	64%
Payroll and social security expenses	47%	57%	47%	46%	41%
Other operating expenses	23%	25%	28%	35%	48%
EBITDA	(24%)	(46%)	(34%)	(42%)	(54%)

- Revenue was up 67% YoY in Q1 2024, mainly driven by higher activity within the Hydrogen Mobility and Infrastructure segment
- EBITDA margin of -24% in Q1 2024;
 significant improvement compared to Q1 2023 margin (-46%) and FY 2023 margin (-34%)
- Higher depreciation in the quarter due to higher balance of property, plant and equipment as part of the ongoing capacity expansion program
- Financial items impacted by interest on bank deposits, non-cash interest on the outstanding convertible bonds and FX movements



Hydrogen Mobility & Infrastructure (HMI) segment

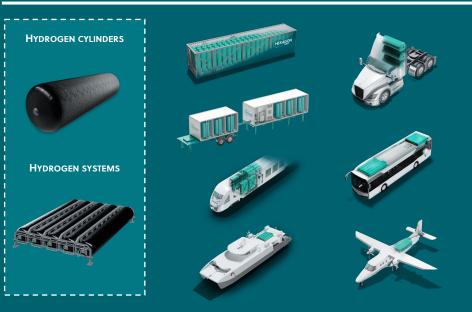


BUSINESS UNIT IN BRIEF

- Hydrogen cylinders and systems manufacturing and assembly in Europe (Kassel and Weeze, Germany) and the US (Westminster, Maryland). Includes the Company's industrial gas and aerospace business
- Main driver of growth has been hydrogen infrastructure solutions. Emerging mobility segment, expected to grow significantly in 2024 driven mainly by transit bus and heavyduty vehicles
- Business unit led by EVP Dr. Michael Kleschinski, based in Kassel



PRODUCT PORTFOLIO AND END-USE MARKETS



SELECTION OF KEY CUSTOMERS























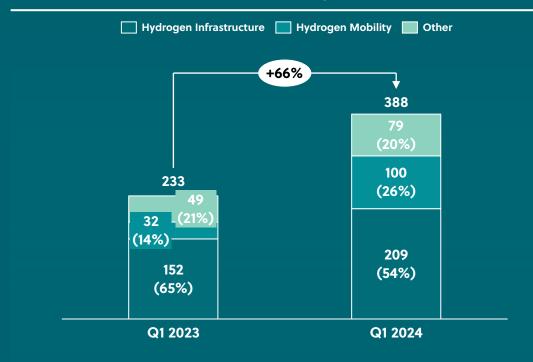


Hydrogen Mobility & Infrastructure (HMI) | Q1 2024



Q1 2024 REVENUE | NOKM

Q1 2024 EBITDA | NOKM



- Growth momentum continues for hydrogen infrastructure solutions, in particular hydrogen distribution modules
- Large absolute and relative growth for hydrogen mobility driven by transit bus and heavy-duty applications
- Ramp-up activities for production facilities in Kassel and Weeze ongoing



- EBITDA margin of -4% in Q1 2024; significant improvement year-over-year
- Profitability improvement driven by increased scale and positive product mix effects

Battery Systems & Vehicle Integration (BVI) segment



BUSINESS UNIT IN BRIEF

- Battery systems production and complete vehicle integration of battery electric and fuel cell electric vehicles for the North American market
- Complete suite of key components developed in-house required for electrification of heavy-duty trucking
- Business unit led by EVP Todd Sloan, based in Kelowna, Canada



PRODUCT PORTFOLIO AND END-USE MARKETS



BATTERY ELECTRIC HEAVY-DUTY TRUCKS



FUEL CELL ELECTRIC HEAVY-DUTY TRUCKS



SELECTION OF KEY CUSTOMERS





Battery Systems & Vehicle Integration (BVI) Q1 2024



Q1 2024 REVENUE | NOKM

Q1 2024 EBITDA | NOKM



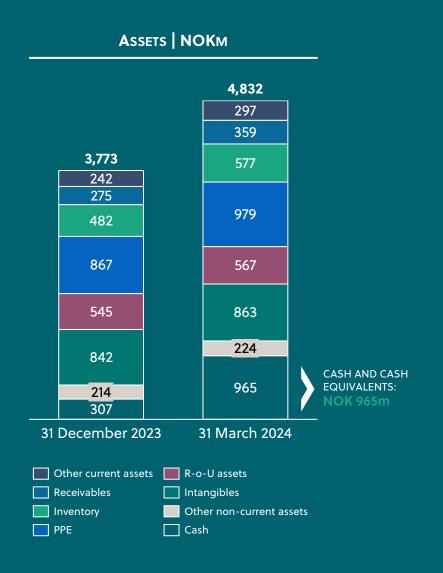
- Revenue in Q1 2024 driven by extraordinary payment from an OEM customer for design and engineering services related to an ongoing program
- Any material revenue recognition not expected until Q4 2024 and start of production on the Hino and Daimler programs



- Extraordinary payment from OEM customer with no associated cost boosting EBITDA in Q1 2024
- Focus on preparing for start of production for Hino and Daimler in Q4 2024 at both Kelowna facility and Dallas facility and continued investment in organizational scale-up will weigh on EBITDA in 2024

Group balance sheet | Q1 2024



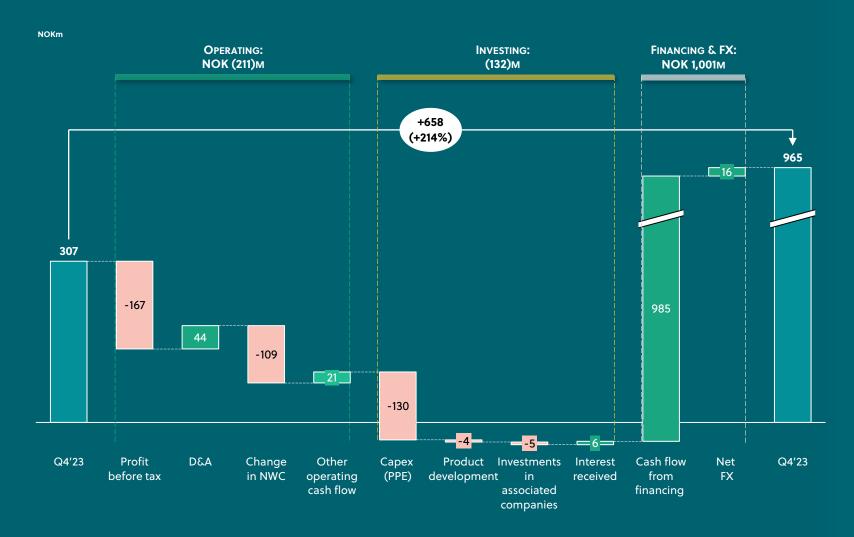




- Issuance of convertible bond in Q1 2024 with corresponding cash proceeds and investments in facilities and production equipment are main drivers of changes to balance sheet in Q1 2024
- Cash position of NOK 965m at quarter end
- Equity ratio of 43%







- Operating losses and increased working capital were the main drivers of negative operating cash flow in the quarter
- The working capital increase reflects expectations of continued strong growth in 2024
- The ongoing capacity expansion program is main driver of NOK 130m in CAPEX (PPE) in the quarter
- Cash flow from financing reflects the issuance of approximately NOK 1,000 (gross) in new convertible bond in February 2024



We are turning the page to the third and final chapter of the 5-year plan

CHAPTER 1 SECURE DEMAND

- Validate the market –
 confidence that industrial
 decarbonization and zero
 emission mobility has support
- Validate the technology secure that technology and solutions are competitive and win the approval of customers

CHAPTER 2 BUILD OUT PRODUCTION CAPACITY

- Execute investment program –
 install capacity to support
 customer commitments and
 revenue targets
- Secure supply chain ensure access to required raw materials and components
- Recruit talent expand talent base, attract sufficient competence and capacity to deliver

CHAPTER 3 SECURE PROFITABILITY

- Scale-up volume increase output and drive operating leverage (capacity utilization)
- **Drive efficiency** capture efficiency gains by continuous process improvement
- Drive profits tuning all processes and decisions for profits and positive cash flow
- Capital discipline minimize further CAPEX and optimize working capital

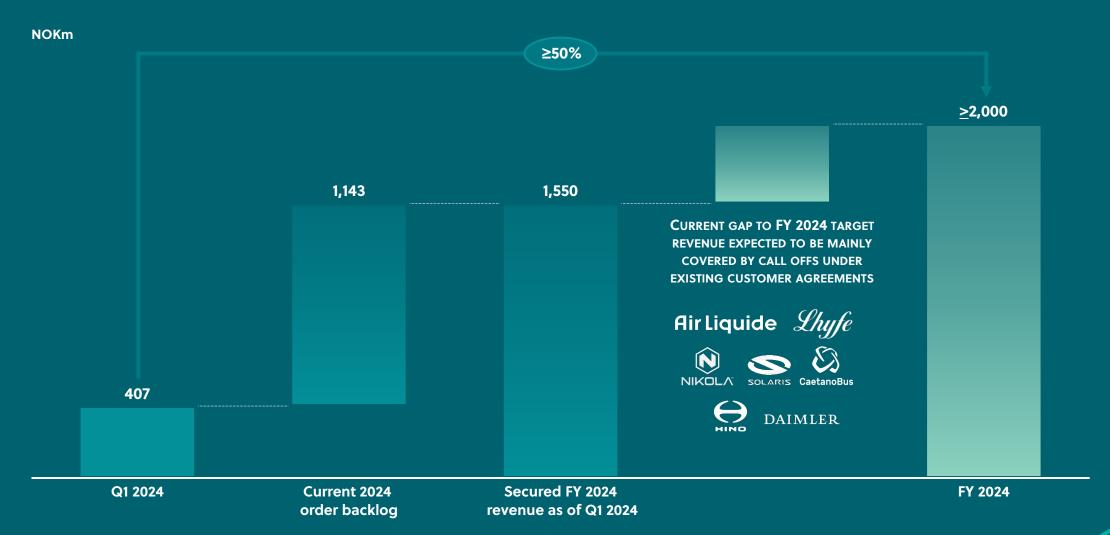


Reiterating full-year 2024 and 2025 targets





Strong line of sight to 2024 revenue target





The key priority for 2024 is to improve profitability



MAXIMIZING CAPACITY
UTILIZATION



DRIVE OPERATIONAL IMPROVEMENTS



MINIMIZE CAPITAL SPEND





APPENDIX



Hexagon Purus has strong and diversified portfolio of long-term agreements across several applications supporting future growth prospects



Major Global Energy Company FOR SUPPLY OF HYDROGEN
DISTRIBUTION SYSTEMS IN EUROPE

ESTIMATED CONTRACT VALUE: EUR 27M



COMMERCIAL AGREEMENT FOR DELIVERY OF HYDROGEN DISTRIBUTION SYSTEMS IN EUROPE

ESTIMATED CONTRACT VALUE: UNDISCLOSED

Air Liquide



MULTI-YEAR GLOBAL AND NATIONAL SUPPLY EXCLUSIVITY AGREEMENT FOR HYDROGEN DISTRIBUTION SYSTEMS

ESTIMATED CONTRACT VALUE: UNDISCLOSE



DAIMLER

LONG-TERM AGREEMENT FOR
COMPLETE VEHICLE INTEGRATION OF BATTERY
ELECTRIC UTILITY TRUCKS IN NORTH AMERICA

ESTIMATED CONTRACT VALUE: USD 150M



LONG-TERM DISTRIBUTION
AGREEMENT FOR COMPLETE BATTERY
ELECTRIC TRUCKS FOR U.S. MARKET

ESTIMATED CONTRACT VALUE: USD 2BN





MULTI-YEAR SUPPLY AGREEMENT FOR SERIAL SUPPLY OF HYDROGEN STORAGE SYSTEMS FOR TRANSIT BUSES

ESTIMATED CONTRACT VALUE: EUR 35M



EXCLUSIVE MULTI-YEAR AGREEMENT FOR SERIAL SUPPLY OF HYDROGEN STORAGE SYSTEMS FOR TRANSIT BUSES

ESTIMATED CONTRACT VALUE: EUR 30M

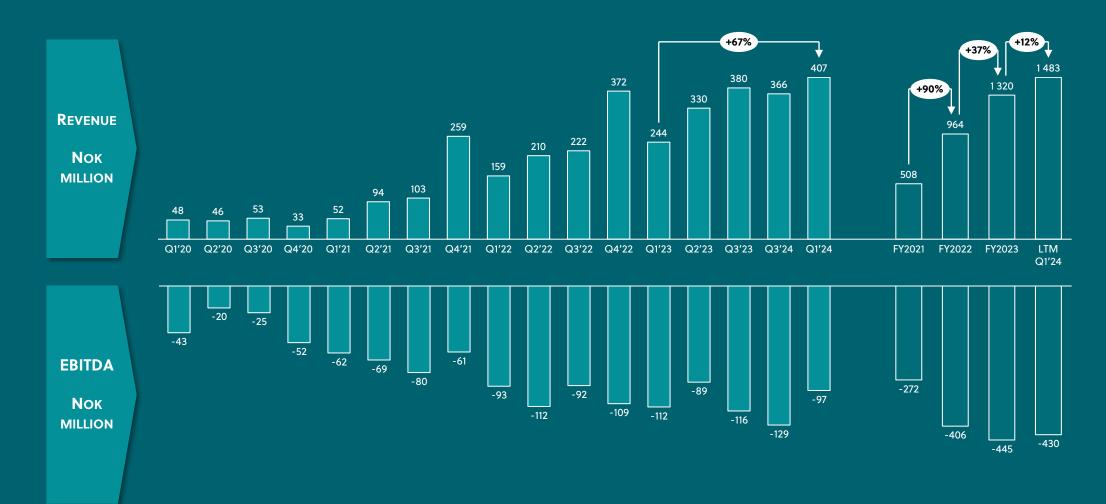


MULTI-YEAR AGREEMENT FOR SERIAL SUPPLY HYDROGEN CYLINDERS TO NIKOLA'S TRE HEAVY-DUTY TRUCK

ESTIMATED CONTRACT VALUE: EUR >200M



Quarterly Group revenue and EBITDA development





Financial statements | Group P&L

Profit & Loss (NOK '000)	Q1 2024	Q1 2023	FY 2023	FY 2022	FY 2021
Revenue from contracts with customers	405,360	243,375	1,311,811	959,205	506,039
Other operating income	1,456	295	7,803	4,720	1,679
Total revenue	407,147	243,977	1,319,614	963,925	507,718
Cost of materials	220,589	156,157	776,841	588,525	324,566
Payroll and social security expenses	190,756	139,426	621,435	443,496	209,601
Other operating expenses	92,496	60,405	366,809	337,407	245,327
Total operating expenses	503,840	355,989	1,765,086	1,369,428	779,494
EBITDA	(96,693)	(112,012)	(445,472)	(405,503)	(271,776)
Depreciation and impairment	44,392	27,802	149,785	95,089	53,219
ЕВІТ	(141,085)	(139,814)	(595,256)	(500,592)	(324,995)
Profit/loss from investments in associates	(1,934)	(1,947)	(12 503)	51,888	(2,957)
Finance income	36,099	10,438	103,673	37,356	14,250
Finance costs	60,400	23,379	187,222	29,550	33,691
Profit/loss before tax	(167,320)	(154,702)	(691,308)	(440,898)	(347,393)
Tax	(2,281)	(550)	(7,793)	(9,380)	(2,121)
Profit/loss after tax	(165,039)	(154,151)	(683,516)	(431,518)	(345,272)



Financial statements | Segments P&L

Segments Profit and Loss (NOK'000)	Q1 2024	Q1 2023	FY 2023
Hydrogen Mobility & Infrastructure (HMI)			
Revenue from contracts with customers	386,009	232,600	1,268,493
Other operating revenue	1,536	344	6,396
Total revenue	387,545	232,944	1,274,889
Total operating expenses	403,181	267,441	1,368,936
Operating profit before depreciation (EBITDA)	(15,636)	(34,497)	(94,047)
Depreciation and impairment	33,790	23,274	124,126
Operating profit (EBIT)	(49,426)	(57,771)	(218,173)
Battery Systems & Vehicle Integration			
Revenue from contracts with customers	18,882	10,720	30,817
Other operating revenue	0	9,260	9,564
Total revenue	18,882	19,979	40,381
Total operating expenses	44,153	51,953	180,100
Operating profit before depreciation (EBITDA)	(25,271)	(31,974)	(139,719)
Depreciation and impairment	9,329	3,556	21,282
Operating profit (EBIT)	(34,600)	(35,529)	(161,001)
Other & Eliminations			
Revenue from contracts with customers	468	56	12,501
Other operating revenue	252	(9,002)	(8,156)
Total revenue	720	(8,946)	4,344
Total operating expenses	56,506	36,594	216,050
Operating profit before depreciation (EBITDA)	(55,786)	(45,541)	(211,706)
Depreciation and impairment	1,273	973	4,376
Operating profit (EBIT)	(57,059)	(46,514)	(216,082)



Financial statements | Group Balance sheet

Balance sheet (NOK'000)	Q1 2024	Q1 2023	FY 2023	FY 2022
Property, plant and equipment	978,546	621,919	867,212	494,990
Right-of-use assets	567,483	161,416	544,765	152,300
Intangible assets	863,013	858,319	841,672	802,654
Investment in associates and joint ventures	53,157	31,023	50,143	33,029
Non-current financial assets	136,057	88,483	129,651	80,531
Non-current assets	34,921	2,508	33,767	2,499
Total non-current assets	2,633,177	1,763,669	2,467,210	1,566 ,003
Inventories	577,091	403,267	481,695	332,218
Trade receivables	359,431	225,992	274,974	228,930
Contract assets (incl. prepayments)	10,959	10,622	11,168	9,488
Other current financial assets	286,332	165,029	230,474	136,560
Cash and short-term deposits	965,161	1,366,383	307,485	381,705
Total current assets	2,198,974	2,171,292	1,305,797	1,088,901
Total assets	4,832,151	3,934,961	3,773,007	2,654,903
Issued capital and share premium	1,209,131	1,888,382	1,369,987	1,568,709
Other equity	719,818	430,206	427,681	83,182
Equity attributable to equity holders of the parent	1,928,949	2,318,589	1,797,668	1,651,891
Non-controlling interests	156,346	48,311	121,459	35,731
Total equity	2,085,295	2,366,900	1,919,128	1,687,621
Interest-bearing loans and borrowings, related party	1,407,788	549,501	596,482	39,358
Lease liabilities	541,552	134,207	518,138	132,479
Provisions	0	0	0	0
Other non-current financial liabilities	0	0	0	39,789
Net employee defined benefit liabilities	1,852	1,705	1,717	1,439
Deferred tax liabilities	37,797	47,214	38,510	45,543
Total non-current liabilities	1,988,989	732,626	1,154,847	258,609
Trade and other payables	243,071	256,245	220,457	255,712
Contract liabilities	244,146	263,342	196,327	212,792
Interest-bearing loans and borrowings, related party	2,829	3,380	2,317	4,673
Lease liabilities, short term	46,330	30,404	39,930	22,230
Income tax payable	541	3,588	509	3,290
Other current financial liabilities	44,212	124,455	42,539	75,052
Other current liabilities	102,045	109,856	131,171	96,699
Provisions	74,693	44,164	65,782	38,227
Total current liabilities	757,866	835,435	699,032	708,673
Total liabilities	2,746,855	1,568,060	1,853,879	967,282
Total equity and liabilities	4,832,151	3,934,961	3,773,007	2,654,903



Financial statements | Group Cash flow

Cash flow (NOK '000)	Q1 2024	Q1 2023	FY 2023	FY 2022
Profit before tax	(167,320)	(154,702)	(691,310)	(440,898)
Depreciation, amortisation and impairment	44,392	27,801	149,785	95,089
Net interest expense	45,760	5,579	13,236	4,501
Changes in net working capital ¹⁾	(109,210)	(18,161)	(248,922)	70,318
Other adjustments to operating cash flows	(24,899)	20,207	64,295	(54,322)
Net cash flow from operating activities	(211,278)	(119,274)	(712,916)	(325,313)
Purchase of property, plant, and equipment, net of proceeds from sale	(129,555)	(95,106)	(442,644)	(240,030)
Purchase and development of intangible assets	(4,040)	(10,112)	(39,628)	(52,625)
Cash paid related to acquisition of subsidiary, net of cash acquired	0	0	(85,693)	0
Investments in associated companies	0	0	(29,305)	(41,481)
Loans to associated companies	(5,059)	(5,195)	(29,373)	(11,989)
Interest received	6,376	4,738	29,564	8,111
Net cash flow from investing activities	(132,278)	(105,675)	(597,078)	(338,015)
Net repayment (-) / proceeds (+) from interest bearing loans	972,195	775,616	756,909	(11,731)
Interest payments	(403)	(6,866)	(20,539)	(10,141)
Repayment of lease liabilities (incl. interests)	(18,933)	(9,606)	(51,798)	(26,127)
Net proceeds from share capital increase in parent company	0	474,154	473,982	593,866
Net proceeds from share capital increase in subsidiary	32,221	10,365	102,198	34,935
Net cash flow from financing activities	985,079	1,243,662	1,260,752	580,802
Net change in cash and cash equivalents	641,523	1,018,713	(49,243)	(82,525)
Net currency exchange differences on cash	16,154	(34,035)	(24,977)	10,832
Cash and cash equivalents beginning of period	307,485	381,705	381,705	453,398
Cash and cash equivalents end of period	965,162	1,366,382	307,485	381,705



Investor relations information













INVESTOR RELATIONS CONTACTS

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Top 20 shareholders

#	SHAREHOLDER	NUMBER OF SHARES HELD	% OF SHARES OUTSTANDING
1	HEXAGON COMPOSITES ASA	106 296 225	38.4 %
2	CLEARSTREAM BANKING S.A.	45 325 773	16.4 %
3	Sumitomo Mitsui Trust Bank (U.S.A)	20 934 815	7.6 %
4	FLAKK COMPOSITES AS	10 268 728	3.7 %
5	MP PENSJON PK	7 530 282	2.7 %
6	DANSKE BANK	5 910 298	2.1 %
7	Citibank Europe plc	5 254 343	1.9 %
8	DNB Markets Aksjehandel/-analyse	4 947 463	1.8 %
9	Deutsche Bank Aktiengesellschaft	4 541 809	1.6 %
10	J.P. MORGAN SECURITIES PLC	3 334 998	1.2 %
11	The Bank of New York Mellon SA/NV	2 614 750	0.9 %
12	Nordnet Bank AB	2 585 001	0.9 %
13	NØDINGEN AS	2 160 626	0.8 %
14	The Bank of New York Mellon SA/NV	1 965 096	0.7 %
15	VERDIPAPIRFONDET STOREBRAND NORGE	1 957 777	0.7 %
16	SIX SIS AG	1 401 535	0.5 %
17	Saxo Bank A/S	1 320 376	0.5 %
18	State Street Bank and Trust Comp	1 215 024	0.4 %
19	SKANDINAVISKA ENSKILDA BANKEN AB	1 163 717	0.4 %
20	The Bank of New York Mellon	1 145 179	0.4 %
	Top 20 shareholders	231 873 815	83.8 %
	Other shareholders	44 923 641	16.2 %
	Total number of shares outstanding	276 797 456	100.0 %



