

SHELF DRILLING, LTD.

QUARTERLY REPORT

**THREE AND NINE MONTHS ENDED SEPTEMBER 30, 2022 AND
2021**



**SHELF DRILLING, LTD.
INDEX TO QUARTERLY REPORT
NINE MONTHS ENDED SEPTEMBER 30, 2022 AND 2021
(UNAUDITED)**

CONTENTS

PART I. FINANCIAL INFORMATION	2
<hr/>	
ITEM 1. FINANCIAL STATEMENTS (UNAUDITED)	2
CONDENSED CONSOLIDATED INTERIM STATEMENTS OF OPERATIONS	3
CONDENSED CONSOLIDATED INTERIM BALANCE SHEETS	4
CONDENSED CONSOLIDATED INTERIM STATEMENTS OF EQUITY	5
CONDENSED CONSOLIDATED INTERIM STATEMENTS OF CASH FLOWS	6
ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS	26
ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK	42
ITEM 4. CONTROLS AND PROCEDURES	43
PART II. OTHER INFORMATION	44
<hr/>	
ITEM 1. LEGAL PROCEEDINGS	44
ITEM 1A. RISK FACTORS	44
ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS	44
ITEM 3. DEFAULTS UPON SENIOR SECURITIES	44
ITEM 4. MINE SAFETY DISCLOSURES	44
ITEM 5. OTHER INFORMATION	44
ITEM 6. EXHIBITS	45



**SHELF DRILLING, LTD.
NINE MONTHS ENDED SEPTEMBER 30, 2022 AND 2021
(UNAUDITED)**

PART I. FINANCIAL INFORMATION

Item 1. Financial Statements

The accompanying notes are an integral part of these condensed consolidated interim financial statements.



SHELF DRILLING, LTD.
CONDENSED CONSOLIDATED INTERIM STATEMENTS OF OPERATIONS

(In thousands, except per share data)
(Unaudited)

	Three months ended September 30,		Nine months ended September 30,	
	2022	2021	2022	2021
Revenues				
Operating revenues	\$ 161,639	\$ 126,833	\$ 458,356	\$ 382,179
Other revenues	4,659	3,428	14,636	8,329
	<u>166,298</u>	<u>130,261</u>	<u>472,992</u>	<u>390,508</u>
Operating costs and expenses				
Operating and maintenance	88,845	84,478	263,378	240,502
Depreciation	14,602	16,508	43,464	48,898
Amortization of deferred costs	17,970	8,612	46,929	27,590
General and administrative	12,945	12,012	39,744	36,216
Loss / (gain) on disposal of assets	2,887	268	2,796	(645)
	<u>137,249</u>	<u>121,878</u>	<u>396,311</u>	<u>352,561</u>
Operating income	<u>29,049</u>	<u>8,383</u>	<u>76,681</u>	<u>37,947</u>
Other expense, net				
Interest income	189	8	242	36
Interest expense and financing charges	(27,201)	(26,640)	(80,698)	(86,425)
Other, net	1,287	136	1,634	421
	<u>(25,725)</u>	<u>(26,496)</u>	<u>(78,822)</u>	<u>(85,968)</u>
Income / (loss) before income taxes	<u>3,324</u>	<u>(18,113)</u>	<u>(2,141)</u>	<u>(48,021)</u>
Income tax expense	9,371	4,276	25,263	13,381
Net loss	<u>\$ (6,047)</u>	<u>\$ (22,389)</u>	<u>\$ (27,404)</u>	<u>\$ (61,402)</u>
Loss per share:				
Basic and Diluted - Common shares	\$ (0.03)	\$ (0.16)	\$ (0.18)	\$ (0.45)
Weighted average shares outstanding:				
Basic and Diluted - Common shares	175,516	136,936	151,041	136,744

The accompanying notes are an integral part of these condensed consolidated interim financial statements.



SHELF DRILLING, LTD.
CONDENSED CONSOLIDATED INTERIM BALANCE SHEETS
(In thousands, except per share data)
(Unaudited)

	September 30, 2022	December 31, 2021
Assets		
Cash and cash equivalents	\$ 156,929	\$ 232,315
Accounts and other receivables, net	153,429	136,251
Restricted cash	258,135	2,803
Other current assets	101,445	65,277
Total current assets	669,938	436,646
Property and equipment	1,637,770	1,588,062
Less: accumulated depreciation	592,648	555,975
Property and equipment, net	1,045,122	1,032,087
Deferred tax assets	2,025	3,241
Other long-term assets	150,937	145,563
Total assets	\$ 1,868,022	\$ 1,617,537
Liabilities and equity		
Accounts payable	\$ 75,714	\$ 68,624
Interest payable	20,237	31,565
Accrued income taxes	6,441	4,977
Other current liabilities	39,073	53,715
Total current liabilities	141,465	158,881
Long-term debt	1,434,328	1,192,529
Deferred tax liabilities	7,440	7,469
Other long-term liabilities	48,565	44,987
Total long-term liabilities	1,490,333	1,244,985
Commitments and contingencies (Note 10)	—	—
Common shares of \$0.01 par value; 234,063 and 184,063 shares authorized as of September 30, 2022 and December 31, 2021, respectively; 175,516 and 137,116 issued and outstanding as of September 30, 2022 and December 31, 2021, respectively	1,755	1,371
Additional paid-in capital	1,055,823	1,006,250
Accumulated losses	(821,354)	(793,950)
Total equity	236,224	213,671
Total liabilities and equity	\$ 1,868,022	\$ 1,617,537

The accompanying notes are an integral part of these condensed consolidated interim financial statements.



SHELF DRILLING, LTD.
CONDENSED CONSOLIDATED INTERIM STATEMENTS OF EQUITY
(In thousands)
(Unaudited)

	Common		Additional paid-in capital	Accumulated losses	Total equity
	Shares	Par value			
Three months ended September 30:					
Balance at June 30, 2022	175,516	\$ 1,755	\$ 1,055,186	\$ (815,307)	\$ 241,634
Net loss	—	—	—	(6,047)	(6,047)
Share-based compensation expense, net of forfeitures ..	—	—	637	—	637
Balance at September 30, 2022	175,516	\$ 1,755	\$ 1,055,823	\$ (821,354)	\$ 236,224
Balance at June 30, 2021					
Balance at June 30, 2021	136,936	\$ 1,369	\$ 1,004,898	\$ (754,326)	\$ 251,941
Net loss	—	—	—	(22,389)	(22,389)
Share-based compensation expense, net of forfeitures ..	—	—	752	—	752
Balance at September 30, 2021	136,936	\$ 1,369	\$ 1,005,650	\$ (776,715)	\$ 230,304
Nine months ended September 30:					
Balance at December 31, 2021	137,116	\$ 1,371	\$ 1,006,250	\$ (793,950)	\$ 213,671
Net loss	—	—	—	(27,404)	(27,404)
Issuance of common shares	38,400	384	47,681	—	48,065
Share-based compensation expense, net of forfeitures ..	—	—	1,892	—	1,892
Balance at September 30, 2022	175,516	\$ 1,755	\$ 1,055,823	\$ (821,354)	\$ 236,224
Balance at December 31, 2020					
Balance at December 31, 2020	136,223	\$ 1,362	\$ 1,002,914	\$ (715,313)	\$ 288,963
Net loss	—	—	—	(61,402)	(61,402)
Issuance of common shares	713	7	(7)	—	—
Share-based compensation expense, net of forfeitures ..	—	—	2,743	—	2,743
Balance at September 30, 2021	136,936	\$ 1,369	\$ 1,005,650	\$ (776,715)	\$ 230,304

The accompanying notes are an integral part of these condensed consolidated interim financial statements.



SHELF DRILLING, LTD.
CONDENSED CONSOLIDATED INTERIM STATEMENTS OF CASH FLOWS
(In thousands)
(Unaudited)

	Nine months ended September 30,	
	2022	2021
Cash flows from operating activities		
Net loss	\$ (27,404)	\$ (61,402)
Adjustments to reconcile net loss to net cash provided by operating activities		
Depreciation	43,464	48,898
Provision for credit losses, net	160	781
Amortization of deferred revenue	(29,312)	(11,618)
Share-based compensation expense, net of forfeitures	1,892	2,743
Non-cash portion of loss on debt extinguishment	—	5,232
Debt extinguishment costs	—	4,865
Amortization of debt issue costs, premiums and discounts	4,021	3,412
Loss / (gain) on disposal of assets	2,796	(645)
Deferred tax (benefit) / expense, net	1,187	1,784
Changes in deferred costs, net*	(8,309)	(26,706)
Changes in operating assets and liabilities	(1,761)	22,922
Net cash used in operating activities	(13,266)	(9,734)
Cash flows from investing activities		
Additions to property and equipment*	(61,720)	(29,457)
Advance payment for property and equipment	(37,500)	—
Proceeds from disposal of assets	1,417	69,326
Deposits related to rig sales, net	—	823
Net cash (used in) / provided by investing activities	(97,803)	40,692
Cash flows from financing activities		
Proceeds from issuance of common shares, net of issuance costs	48,267	—
Proceeds from debt issuance	242,500	304,054
Payment of debt issuance costs	(160)	(6,914)
Repayment of long-term debt	—	(80,000)
Repayment of revolving credit facility	—	(55,000)
Payment of debt extinguishment and retirement costs	—	(4,860)
Net cash provided by financing activities	290,607	157,280
Net increase in cash, cash equivalents and restricted cash	179,538	188,238
Cash, cash equivalents and restricted cash at beginning of period*	253,218	88,963
Cash, cash equivalents and restricted cash at end of period*	\$ 432,756	\$ 277,201

* See Note 14 – Supplemental Cash Flow Information for a reconciliation of cash payment for additions to property and equipment and changes in deferred costs, net to total capital expenditures and deferred costs and a reconciliation of cash, cash equivalents and restricted cash balances.

The accompanying notes are an integral part of these condensed consolidated interim financial statements.



SHELF DRILLING, LTD.
NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS
(Unaudited)

Note 1 – Nature of Business

Business

Shelf Drilling, Ltd. (“SDL”) was incorporated on August 14, 2012 (“inception”) as a private corporation in the Cayman Islands. SDL, with its majority owned subsidiaries (together, the “Company”, “we” or “our”) is a leading international shallow water offshore contractor providing equipment and services for the drilling, completion, maintenance and decommissioning of oil and natural gas wells. We are solely focused on shallow water operations in depths of up to 375 feet and our fleet consists of 31 independent-leg cantilever (“ILC”) jack-up rigs as of September 30, 2022. Since June 25, 2018, SDL shares are listed on the Oslo Stock Exchange (“OSE”) under the ticker symbol SHLF.

SDL is a holding company with no significant operations or assets other than interests in its direct and indirect subsidiaries. All operations are conducted through Shelf Drilling Holdings, Ltd. (“SDHL”) an indirect wholly owned subsidiary of SDL. Our corporate offices are in Dubai, United Arab Emirates (“UAE”), geographically close to our operations in the Middle East, North Africa and the Mediterranean (together, “MENAM”), Southeast Asia, India and West Africa.

Basis of Preparation

The Company has prepared the accompanying condensed consolidated interim financial statements in accordance with generally accepted accounting principles in the United States of America (“GAAP”). Pursuant to such rules and regulations, these financial statements do not include all disclosures required by GAAP for complete financial statements. The condensed consolidated interim financial statements reflect all adjustments, which are, in the opinion of management, necessary for a fair statement of financial position, results of operations and cash flows for the interim periods. Such adjustments are of a normal recurring nature unless otherwise noted. Operating results for the three and nine months ended September 30, 2022 are not necessarily indicative of the results that may be expected for the year ending December 31, 2022 or for any future period. The accompanying condensed consolidated interim financial statements and notes thereto should be read in conjunction with the audited consolidated financial statements and notes thereto in the Company’s Form 10-K Equivalent for the year ended December 31, 2021. The amounts are presented in United States (“U.S.”) dollar (“\$”) rounded to the nearest thousand, unless otherwise stated.

Summary of Significant Accounting Policies

The Company’s significant accounting policies were included in the Company’s Form 10-K Equivalent for the year ended December 31, 2021.

Note 2 – Acquisition

On June 23, 2022, the Company entered into an agreement for the acquisition of five jack-up rigs, related contracts, support and infrastructure from Noble Corporation (“Noble”) for \$375.0 million (the “Acquisition”). The Company raised net equity of \$48.1 million in June 2022 for the Acquisition. See Note 12 – Shareholders’ Equity for additional details.

The Company contributed \$40.0 million in June 2022, \$10.0 million in September 2022 and \$70.0 million in October 2022 for a total of \$120.0 million, prior to the completion of the Acquisition, into Shelf Drilling (North Sea), Ltd (“SDNS”).

SDNS was a wholly-owned subsidiary of the Company as of September 30, 2022. In October 2022, SDNS completed a private placement of common shares resulting in gross proceeds of \$80.0 million. As a result, SDNS is now owned 60% by the Company and 40% by external investors. SDNS used equity proceeds along with new debt (See Note 8 – Debt) to fund the completion of the Acquisition on October 5, 2022. Since October 12, 2022, SDNS shares are listed on Euronext Growth Oslo Exchange under the ticker symbol SDNS.



SHELF DRILLING, LTD.
NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS
 (Unaudited)

Note 3 – Recently Issued Accounting Pronouncements

Standards not yet adopted

In March 2020, the FASB issued ASU No. 2020-04—Reference Rate Reform (Topic 848) — Facilitation of the Effects of Reference Rate Reform on Financial Reporting, which provides relief for companies preparing for discontinuation of interest rates such as the London Interbank Offered Rate (“LIBOR”) in 2021. The ASU provides companies with optional expedients mainly relating to eligible contracts, hedging relationships and other transactions affected by reference rate reform if certain criteria are met. The key optional expedients generally allow a Company (1) to account for and present contract modifications as an event that does not require contract remeasurement or reassessment of a previous accounting determination at the modification date, (2) to continue hedge accounting when certain critical terms of a hedging relationship change, and (3) to make a one-time election to sell and/or reclassify certain held-to-maturity debt securities. This ASU is effective for all entities as of March 12, 2020 and can be applied prospectively as of the beginning of the interim period that includes March 12, 2020 through December 31, 2022. As this ASU has an open effective date until December 31, 2022, the Company does not anticipate that this standard, if implemented, will have a material effect on the Company.

Note 4 – Revenues, Contract Liabilities and Deferred Contract Costs and Allowance for Credit Losses

Revenues

See condensed consolidated interim statements of operations for the amounts of operating and other revenues. As of September 30, 2022, the drilling contract with the longest expected remaining duration, excluding unexercised options, extends through June 2031. See Note 16 – Segment and Related Information for disclosure of total revenues by country based on the location of the service provided.

Contract liabilities and deferred contract costs

Contract liabilities

The Company recognizes a contract liability when we invoice an amount which is greater than the revenues allocated to the related performance obligations for goods and services transferred to a customer. Contract liabilities may include fees for contract preparation, capital upgrades, mobilization and advance payments from customers for future services which are recorded as other current liabilities and other long-term liabilities, as appropriate, in the condensed consolidated interim balance sheets.

Following are the details of the contract liabilities (in thousands):

	September 30, 2022	December 31, 2021
Current contract liabilities	\$ 16,264	\$ 29,036
Non-current contract liabilities	4,132	1,757
	\$ 20,396	\$ 30,793



SHELF DRILLING, LTD.
NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS
(Unaudited)

Significant changes in contract liabilities were as follows (in thousands):

	Nine months ended September 30,	
	2022	2021
Balance, beginning of year	\$ 30,793	\$ 14,965
Increase due to contractual additions	21,241	7,480
Decrease due to amortization of deferred revenue	(29,312)	(11,618)
Decrease due to application of customer deposits and other	(2,326)	—
Balance, end of period	<u>\$ 20,396</u>	<u>\$ 10,827</u>

Approximately \$23.5 million and \$7.8 million of revenues recognized during the nine months ended September 30, 2022 and 2021, respectively, were included in the beginning contract liabilities balances.

Expected future amortization of contract liabilities, net recorded as of September 30, 2022 is as follows (in thousands):

For the periods ending December 31,

Remainder of 2022	\$ 12,897
2023	3,985
2024	2,364
2025	1,150
	<u>\$ 20,396</u>

Deferred contract costs

The Company's deferred contract costs are mainly related to contract preparation and mobilization costs. Certain non-contractual costs such as regulatory inspections, major equipment overhauls (including rig upgrades), and stacked rig activations are expensed, deferred or capitalized into property and equipment as appropriate and are not included in deferred contract costs.

Following are the details of the deferred contract costs (in thousands):

	September 30, 2022	December 31, 2021
Current deferred contract costs	\$ 20,118	\$ 23,563
Non-current deferred contract costs	14,334	13,127
	<u>\$ 34,452</u>	<u>\$ 36,690</u>

Significant changes in deferred contract costs are as follows (in thousands):

	Nine months ended September 30,	
	2022	2021
Balance, beginning of year	\$ 36,690	\$ 25,876
Increase due to contractual additions	25,064	21,559
Decrease due to amortization of deferred contract costs	(27,302)	(12,263)
Balance, end of period	<u>\$ 34,452</u>	<u>\$ 35,172</u>



SHELF DRILLING, LTD.
NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS
(Unaudited)

Allowance for credit losses

Allowance for credit losses was \$3.3 million and \$3.2 million as of September 30, 2022 and December 31, 2021, respectively. Movements in allowance for credit losses were as follows (in thousands):

	Nine months ended September 30,	
	2022	2021
Balance, beginning of year	\$ 3,186	\$ 2,639
Provision for credit losses, net	160	781
Write-off of uncollectible amounts	(69)	(128)
Foreign exchange and other	(8)	1
Balance, end of period	<u>\$ 3,269</u>	<u>\$ 3,293</u>

Note 5 – Variable Interest Entities

The Company, through its wholly owned indirect subsidiary SDHL, is the primary beneficiary of variable interest entities (“VIEs”) providing services which are Shelf Drilling Ventures (Malaysia) Sdn. Bhd. (“SDVM”), PT. Hitek Nusantara Offshore Drilling (“PT Hitek”), Shelf Drilling (Nigeria) Limited (“SDNL”), Shelf Drilling Offshore Services Limited (“SDOSL”) and Shelf Drilling (Angola), Limitada (“SDAL”) and which are included in these condensed consolidated interim financial statements. In June 2021, the Company entered into a contract for drilling services in Angola, and as a result in September 2021, the Company exercised its existing contractual right to transfer legal ownership of 49% of the shares in SDAL for which it is the primary beneficiary.

These VIEs are incorporated in jurisdictions where majority or significant foreign ownership of domestic companies is restricted or commercially incompatible with local content requirements. To comply with such foreign ownership and/or local content restrictions, the Company and the relevant local third parties, described further below, have established these VIEs and have contractual arrangements to convey decision-making and economic rights to the Company.

Following is the information about the third-party interests in the VIEs:

	Third party country of incorporation	Third party ownership percentage	
		September 30, 2022	December 31, 2021
SDVM	Malaysia	60%	60%
PT Hitek	Indonesia	20%	20%
SDNL	Nigeria	51%	51%
SDOSL	Nigeria	20%	20%
SDAL	Angola	51%	51%

Each of the third parties listed above are not in a position to provide additional financing to their respective VIEs and do not participate in any gains and/or losses. The Company is the primary beneficiary as it has the power to direct the operating and marketing activities, which are the activities that most significantly impact each entity’s economic performance, and has the obligation to absorb losses and the right to receive a majority of the benefits of the VIEs. Therefore, the Company has determined that the VIEs meet the criteria to be presented as consolidated entities in the Company’s condensed consolidated interim financial statements.



SHELF DRILLING, LTD.
NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS
(Unaudited)

Following are revenues and operating costs and expenses of the VIEs, after eliminating the effect of intercompany transactions, for the nine months ended September 30, 2022 and 2021 (in thousands):

	SDVM	PT Hitek	SDNL	SDOSL	SDAL	Total
September 30, 2022:						
Revenues	\$ —	\$ —	\$ 29,741	\$ —	\$ 8,611	\$ 38,352
Operating costs and expenses	90	250	28,079	4,102	9,212	41,733
September 30, 2021:						
Revenues	\$ —	\$ —	\$ 20,985	\$ —	\$ —	\$ 20,985
Operating costs and expenses	190	281	20,813	3,979	—	25,263

There are no material differences between the results of operations and cash flows of the consolidated Company, inclusive of the VIEs listed above, than there would have been if the VIE operations were run out of a wholly owned subsidiary of the Company.

Following are the assets and liabilities of the VIEs, after eliminating the effect of intercompany transactions, as of September 30, 2022 (in thousands):

	SDVM	PT Hitek	SDNL	SDOSL	SDAL	Total
Assets						
Cash and cash equivalents	\$ 8	\$ 115	\$ 1,397	\$ 14	\$ 405	\$ 1,939
Accounts and other receivables, net	—	156	15,353	8	2,361	17,878
Other current assets	—	—	52	1,071	139	1,262
Total current assets	8	271	16,802	1,093	2,905	21,079
Property and equipment, net	—	—	2,082	—	8	2,090
Other long-term assets	5	27	3,067	593	69	3,761
Total non-current assets	5	27	5,149	593	77	5,851
Total assets	\$ 13	\$ 298	\$ 21,951	\$ 1,686	\$ 2,982	\$ 26,930
Liabilities						
Accounts payable	\$ 17	\$ 38	\$ 8,436	\$ 275	\$ 967	\$ 9,733
Other current liabilities	42	68	3,552	718	562	4,942
Total current liabilities	59	106	11,988	993	1,529	14,675
Other long-term liabilities	99	165	971	601	104	1,940
Total long-term liabilities	99	165	971	601	104	1,940
Total liabilities	158	271	12,959	1,594	1,633	16,615
Carrying amount, net	\$ (145)	\$ 27	\$ 8,992	\$ 92	\$ 1,349	\$ 10,315



SHELF DRILLING, LTD.
NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS
(Unaudited)

Following are the assets and liabilities of the VIEs, after eliminating the effect of intercompany transactions, as of December 31, 2021 (in thousands):

	<u>SDVM</u>	<u>PT Hitek</u>	<u>SDNL</u>	<u>SDOSL</u>	<u>SDAL</u>	<u>Total</u>
Assets						
Cash and cash equivalents	\$ 9	\$ 98	\$ 268	\$ 15	\$ 47	\$ 437
Accounts and other receivables, net	—	155	10,860	—	—	11,015
Other current assets	—	—	241	710	—	951
Total current assets	9	253	11,369	725	47	12,403
Property and equipment, net	—	—	2,120	—	16	2,136
Other long-term assets	7	53	3,785	900	136	4,881
Total non-current assets	7	53	5,905	900	152	7,017
Total assets	\$ 16	\$ 306	\$ 17,274	\$ 1,625	\$ 199	\$ 19,420
Liabilities						
Accounts payable	\$ 71	\$ 146	\$ 4,565	\$ 84	\$ 228	\$ 5,094
Other current liabilities	53	88	3,477	599	117	4,334
Total current liabilities	124	234	8,042	683	345	9,428
Other long-term liabilities	220	202	2,063	569	69	3,123
Total long-term liabilities	220	202	2,063	569	69	3,123
Total liabilities	344	436	10,105	1,252	414	12,551
Carrying amount, net	\$ (328)	\$ (130)	\$ 7,169	\$ 373	\$ (215)	\$ 6,869

There are no material restrictions on distributions of the assets disclosed above, except for certain property and equipment which is pledged as collateral as discussed in Note 8 – Debt. Liability holders typically have recourse to the general credit of the Company when seeking to enforce settlement of liabilities. See Note 17 – Related Parties for additional discussion on the Company’s transactions with its VIEs.

Note 6 – Property and Equipment, Asset Sales and Disposals and Rig Acquisitions

Useful Lives of Property and Equipment

On December 31, 2021, the Company had a change in accounting estimate, which resulted in a change in the useful lives of 12 rigs. As a result, depreciation for the year ended December 31, 2022 will be less than it would have been without this change in accounting estimate. During the three and nine months ended September 30, 2022, the change in accounting estimate resulted in a \$2.6 million and \$7.7 million lower depreciation on drilling rigs and equipment, respectively, and a \$0.01 and \$0.05 higher basic and diluted earnings per share, respectively.

Rig Acquisitions

On June 17, 2022, the Company entered into an asset purchase agreement to acquire one premium jack-up drilling rig from a third party for \$30.0 million. The transaction closed and the rig was delivered in July 2022.

Sales and Disposals

No rigs were sold during the nine months ended September 30, 2022. During the nine months ended September 30, 2021, the Company completed the sale of the Shelf Drilling Journey, High Island VII, Trident 15, Key Hawaii and Galveston Key with a combined carrying value of \$80.9 million, for total net proceeds of \$81.1 million, which resulted in a gain on disposal of \$0.2 million.



SHELF DRILLING, LTD.
NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS
(Unaudited)

Sales and disposals of other property and equipment with a net carrying value of \$4.1 million and \$3.6 million during the nine months ended September 30, 2022 and 2021, respectively, were concluded for net proceeds of \$1.3 million and \$4.0 million, respectively, which resulted in a loss on disposal of assets of \$2.8 million and gain on disposal of assets of \$0.4 million, respectively.

Note 7 – Income Taxes

Tax Rate

The provision for income taxes is based on the tax laws and rates applicable in the jurisdictions in which the Company operates and earns income or is considered resident for income tax purposes. Tax rates can vary significantly between jurisdictions. SDL is exempt from all income taxation in the Cayman Islands, its country of incorporation. The relationship between the provision for income taxes and the income or loss before income taxes can vary significantly from period-to-period considering, among other factors:

- the overall level of income before income taxes;
- changes in the blend of income that is taxed based on gross revenues rather than income before taxes;
- rig movements between taxing jurisdictions;
- changes in rig operating structures which may alter the basis on which the Company is taxed in a particular jurisdiction, and
- fluctuations in foreign currency rates against the U.S. Dollar which are used to measure tax receivables in various jurisdictions.

The Company's effective income tax rate was (1180.0)% and (27.9)% for the nine months ended September 30, 2022 and 2021, respectively.

Income Tax Expense

Income tax expense for the three and nine months ended September 30, 2022 and 2021, was calculated using a discrete approach whereby income tax expense is determined by estimating the actual income tax liability that will result from earnings from continued operations for the three and nine months ended September 30, 2022 and 2021, rather than by using an estimated annual effective income tax rate as applied to year-to-date income before income taxes, primarily due to management's view that it was not possible to reliably estimate an annual 2022 and 2021 effective tax rate given the sensitivity of the estimated annual effective tax rate to any changes in annual income or losses before income tax.

Income tax expense was \$9.4 million and \$25.3 million for the three and nine months ended September 30, 2022, compared to \$4.3 million and \$13.4 million for the three and nine months ended September 30, 2021. Income tax expense for the three and nine months ended September 30, 2022 was higher than for the same period in 2021 primarily due to an increase in revenues, an increase in tax expense related to prior year tax receivables which are measured in foreign currencies subject to fluctuations against the U.S. Dollar and an increase in new tax exposures related to uncertain tax positions in 2022.

Deferred Income Taxes

The Company's deferred tax assets include subsidiary level net operating loss carry-forwards which are expected to be utilized in future periods. To the extent that insufficient taxable income is generated by the relevant subsidiaries in future years to fully utilize these net operating loss carry-forwards, any remaining carry-forwards will expire by 2028.

The Company's deferred tax liabilities as of September 30, 2022 and December 31, 2021 include liabilities related to differences in the carrying value of certain assets for financial reporting purposes versus the basis of such assets for income tax reporting purposes and liabilities related to the future income tax cost of repatriating the unremitted earnings of certain subsidiaries, none of which are considered permanently reinvested. If unforeseen law changes or other facts and circumstances cause a change in expectations regarding the future tax cost of repatriating these earnings, the resulting adjustments to the deferred tax balances could have a material effect on the Company's condensed consolidated interim financial statements.



SHELF DRILLING, LTD.
NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS
(Unaudited)

Tax Returns and Examinations

The Company is currently subject to, or expects to be subject to, income tax examinations in various jurisdictions where the Company operates or has previously operated. If any tax authority successfully challenges the Company's tax positions, or should the Company otherwise lose a material tax dispute in any jurisdiction, the Company's income tax liability could increase substantially and the Company's earnings and cash flows from operations could be materially adversely affected.

The Company is currently challenging a tax assessment of \$7.1 million, exclusive of interest and fees, related to one of the Company's operations. The Company is appealing the assessment and believes it is more likely than not that it will ultimately prevail. In January 2022, the Company began making required monthly tax deposits calculated over a six year period related to the initial assessment while the Company's appeal is being pursued.

Note 8 – Debt

The principal amounts and carrying values of debt are as follows (in thousands):

	September 30, 2022	December 31, 2021
8.875% Senior Secured First Lien Notes, due November 2024		
Principal amount	\$ 310,000	\$ 310,000
Unamortized debt issuance costs	(4,368)	(5,702)
Unamortized discount	(3,732)	(4,872)
Carrying value	<u>\$ 301,900</u>	<u>\$ 299,426</u>
8.25% Senior Unsecured Notes, due February 2025		
Principal amount	\$ 900,000	\$ 900,000
Unamortized debt issuance costs	(6,663)	(8,511)
Unamortized premium	1,263	1,614
Carrying value	<u>\$ 894,600</u>	<u>\$ 893,103</u>
10.25% Senior Secured Notes, due October 2025		
Principal amount	\$ 250,000	\$ —
Unamortized debt issuance costs	(4,702)	—
Unamortized discount	(7,470)	—
Carrying value	<u>\$ 237,828</u>	<u>\$ —</u>
Total	<u>\$ 1,434,328</u>	<u>\$ 1,192,529</u>



SHELF DRILLING, LTD.
NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS
(Unaudited)

Following is a summary of scheduled long-term debt maturities by year as of September 30, 2022 (in thousands):

Years ending December 31,

Remainder of 2022	\$ —
2023	6,250
2024	322,500
2025	1,131,250
2026 and thereafter	—
Total debt	<u>\$ 1,460,000</u>

Revolving Credit Facility, due April 2023

On February 24, 2014, SDHL entered into a revolving credit facility, which was subsequently amended four times, including on January 9, 2017 and June 4, 2018 and modified in related waivers and side letters (“SDHL Revolver”). The SDHL Revolver had a facility of \$225 million, which could be drawn as, or as a mixture of, cash, letters of credit or bank guarantees, subject to the satisfaction of contractual conditions set forth in the underlying credit agreement. All borrowings under the SDHL Revolver were to mature on April 30, 2023 and letters of credit and bank guarantees issued under the SDHL Revolver were to expire no later than five business days prior to April 30, 2023.

In March 2021, the Company fully settled the outstanding \$55.0 million of the balance due under the SDHL Revolver and the bank guarantees totaling \$22.9 million. The Company recognized a loss of \$3.7 million associated with the debt extinguishment, which included a \$3.1 million write-off of unamortized debt issuance costs. These transactions were recorded as an expense in interest expense and financing charges during the nine months ended September 30, 2021. The amortization of debt issuance costs during the nine months ended September 30, 2021 was \$0.4 million.

8.75% Senior Secured Notes, due November 2024

On February 20, 2020, SDHL completed the issuance through a private offering of \$80.0 million aggregate principal amount of new 8.75% Senior Secured Notes, due November 15, 2024 (the “8.75% Senior Secured Notes”) issued at par. SDHL received proceeds of \$80.0 million, less \$2.7 million of fees and expenses, which were recorded as debt issuance costs and were being amortized over the life of the debt. The Company used the proceeds to replenish its liquidity following the acquisition of the Shelf Drilling Enterprise in January 2020 and to finance the reactivation and upgrade costs associated with the deployment of the rig in advance of its contract commencement in January 2021 in the Gulf of Thailand.

In March 2021, the Company fully settled the \$80.0 million of 8.75% Senior Secured Notes. The Company recognized a loss of \$6.4 million associated with this debt extinguishment, which included a \$4.2 million call premium and a \$2.1 million write-off of unamortized debt issuance costs. These transactions were recorded as an expense in interest expense and financing charges during the nine months ended September 30, 2021. The total amortization of debt issuance costs during the nine months ended September 30, 2021 was \$0.1 million.

8.875% Senior Secured First Lien Notes, due November 2024

On March 26, 2021, SDHL completed the issuance through a private offering of \$310.0 million aggregate principal amount of new 8.875% Senior Secured First Lien Notes, due November 15, 2024 (the “8.875% Notes”) issued at 98.082% for total gross proceeds of \$304.1 million, including a \$5.9 million discount. SDHL recorded \$7.0 million of fees and expenses as debt issuance costs, which are being amortized over the life of the debt. The resulting \$297.1 million net proceeds were used to repay and terminate the SDHL Revolver, cash collateralize bank guarantees issued under the SDHL Revolver, redeem and repurchase all of the outstanding 8.75% Senior Secured Notes and for general corporate purposes.

The obligations under the 8.875% Notes are guaranteed by SDL and the majority of the Company’s subsidiaries that guarantee the obligations under the 8.25% Senior Unsecured Notes and are secured by a first-priority lien on substantially all of the assets of the Company and the subsidiary guarantors.



SHELF DRILLING, LTD.
NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS
(Unaudited)

Interest on the 8.875% Notes accrues from March 26, 2021 at a rate of 8.875% and is payable semi-annually in arrears beginning on November 15, 2021 and on May 15 and November 15 of each year thereafter. The effective interest rate on the 8.875% Notes is 10.28%.

SDHL may redeem the 8.875% Notes, in whole or part, at the redemption prices set forth below, together with accrued and unpaid interest up to but not including the redemption date.

Period	Redemption Price
Between March 15, 2022 and March 15, 2023	106.656%
Between March 15, 2023 and September 15, 2023	103.328%
On or after September 15, 2023	100.000%

If a change in control occurs, as per the terms of the 8.875% Notes, the Company must offer to repurchase the outstanding 8.875% Notes at a price equal to 101% plus any accrued and unpaid interest.

8.25% Senior Unsecured Notes, due February 2025

On February 7, 2018, SDHL completed the issuance of \$600.0 million of new 8.25% Senior Unsecured Notes due February 15, 2025 (the “8.25% Senior Unsecured Notes”) issued at par. SDHL received net proceeds of \$589.3 million, after deduction of \$10.7 million of fees and expenses which were recorded as debt issuance costs and are being amortized over the life of the debt. On June 19, 2018, SDHL completed the issuance of an additional \$300.0 million of 8.25% Senior Unsecured Notes at an issue price of 101% for total gross proceeds of \$303.0 million, including a \$3.0 million premium. SDHL received net proceeds of \$297.2 million, after the deduction of \$5.8 million of fees and expenses which were recorded as debt issuance costs and are being amortized over the life of the debt.

Interest on the 8.25% Senior Unsecured Notes accrues at a rate of 8.25% per year and is payable semi-annually in arrears on February 15 and August 15 of each year. The effective interest rate on the 8.25% Senior Unsecured Notes is 8.54%.

SDHL’s obligations under the 8.25% Senior Unsecured Notes are guaranteed by the majority of SDHL’s subsidiaries (collectively, the “Note Guarantors”), subject to certain exceptions. The 8.25% Senior Unsecured Notes, and the related guarantee of payment by SDHL and the Note Guarantors:

- rank senior in right of payment to any of SDHL’s and the Note Guarantors’ existing and future subordinated indebtedness, if any;
- rank pari passu in right of payment with all existing and future senior unsecured indebtedness of SDHL and the Note Guarantors;
- are effectively subordinated to all existing and future secured indebtedness of SDHL and the Note Guarantors, to the extent of the value of the assets securing such indebtedness; and
- are structurally subordinated to all existing and future indebtedness, preferred stock and other liabilities, including trade payables, of any non-guarantor subsidiaries of SDHL.

On or after February 15, 2021, SDHL may redeem the 8.25% Senior Unsecured Notes, in whole or part, at the redemption prices set forth below, together with accrued and unpaid interest up to and including the redemption date.

Period	Redemption Price
Between February 15, 2022 and February 14, 2023	104.125%
Between February 15, 2023 and February 14, 2024	102.063%
On or after February 15, 2024	100.000%



SHELF DRILLING, LTD.
NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS
(Unaudited)

If SDHL experiences a change of control, as defined in the indenture governing the 8.25% Senior Unsecured Notes and a decrease in the rating of the 8.25% Senior Unsecured Notes by both Moody’s Investors Services (“Moody’s”) and Standard & Poor’s Financial Services LLC (“S&P’s”) by one or more gradations, it must offer to repurchase the 8.25% Senior Unsecured Notes at an offer price in cash equal to 101% of their principal amount, plus accrued and unpaid interest.

10.25% Senior Secured Notes, due October 2025

On September 26, 2022, Shelf Drilling (North Sea) Holdings, Ltd. (“SDNSH”), an indirect wholly-owned subsidiary of SDNS, completed the issuance of \$250.0 million aggregate principal amount of new 10.25% senior secured notes due October 31, 2025 (the “10.25% Senior Secured Notes”) issued at 97.0% for total proceeds of \$242.5 million, after deduction of \$7.5 million discount. As of September 30, 2022, the proceeds were placed into escrow and were recorded as restricted cash on the condensed consolidated interim balance sheet. On October 5, 2022, the funds were released from the escrow account and were used to partially finance the Acquisition (see Note 2 – Acquisition). SDNS recorded \$4.7 million additional fees and expenses as debt issuance costs. The debt issuance discount and costs are being amortized over the life of the debt using the effective interest method.

Interest on the 10.25% Senior Secured Notes will be paid semi-annually in cash in arrears on April 30 and October 31 of each year, commencing on April 30, 2023. The 10.25% Senior Secured Notes amortize at 5% per annum based on the initial aggregate principal amount; amortization payments will be made semi-annually beginning on October 31, 2023 and continuing on each interest payment date thereafter. The effective interest rate on the 10.25% Senior Secured Notes is 12.27%.

The 10.25% Senior Secured Notes were issued under an indenture among SDNSH and its subsidiaries and Wilmington Trust, National Association, as trustee and as collateral agent. The 10.25% Senior Secured Notes are fully and unconditionally guaranteed, on a senior unsecured basis, by the Company. The 10.25% Senior Secured Notes are fully and unconditionally, jointly and severally guaranteed on a senior secured basis by Shelf Drilling (North Sea) Intermediate, Ltd. (“SDNSI”) (a direct subsidiary of SDNS, the direct parent of SDNSH and an indirect parent of all of the subsidiaries of SDNSH, including the rig owning entities and rig operating entities)), with a first-priority lien on substantially all of the assets of SDNSI, SDNSH and its subsidiaries securing the 10.25% Senior Secured Notes.

On or after September 26, 2023, SDNSH may redeem the 10.25% Senior Secured Notes, in whole or part, at the redemption prices set forth below, together with accrued and unpaid interest up to and including the redemption date.

Period	Redemption Price
Between September 26, 2023 and March 25, 2024	103.000%
Between March 26, 2024 and September 25, 2024	101.500%
On or after September 26, 2024	100.000%

Terms Common to All Indebtedness

The 8.875% Notes, 8.25% Senior Unsecured Notes and 10.25% Senior Secured Notes contain customary restrictive covenants. The 8.875% Notes and the 8.25% Senior Unsecured Notes also contain a provision under which an event of default by SDHL or by any restricted subsidiary on any other indebtedness exceeding \$25.0 million would be triggered if such default: a) is caused by failure to pay the principal or interest when due after the applicable grace period, or b) results in the acceleration of such indebtedness prior to maturity. The 10.25% Senior Secured Notes contain a provision under which an event of default by SDNSI, SDNSH or their subsidiaries on any other indebtedness exceeding \$10.0 million would be triggered if such default: i) is caused by failure to pay the principal or interest when due after the applicable grace period, or ii) results in the acceleration of such indebtedness prior to maturity.



SHELF DRILLING, LTD.
NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS
(Unaudited)

The 8.875% Notes and 8.25% Senior Unsecured Notes contain covenants that, among other things, limit SDHL's ability and the ability of its restricted subsidiaries to do the following, and the 10.25% Senior Secured Notes also contain covenants that, among other things, limit SDNSI's ability and the ability of its subsidiaries to do the following:

- Incur or guarantee additional indebtedness or issue certain preferred shares;
- Pay dividends or make other distributions on, or redeem or repurchase, any equity interests;
- Make other restricted payments;
- Make certain acquisitions or investments;
- Create or incur liens;
- Transfer or sell assets;
- Incur restrictions on the payments of dividends or other distributions from restricted subsidiaries;
- Enter into transactions with affiliates and
- Consummate a merger or consolidation or sell, assign, transfer, lease or otherwise dispose of all or substantially all of the Company's assets or certain subsidiaries' assets.

The 8.875% Notes, 10.25% Senior Secured Notes and 8.25% Senior Unsecured Notes also contain standard events of default. The Company was in compliance with all covenants of its debt agreements as of September 30, 2022 and December 31, 2021.

Note 9 – Shore-Based Retention Plans

The Company has various shore-based retention plans for which associated payouts are typically made upon vesting, provided the participant is still employed by the Company. The retention plans consist of awards granted for certain employees that generally vest over a period ranging from one to four years. The Company recorded total expense for retention plans of \$2.0 million and \$2.4 million for the three months ended September 30, 2022 and 2021, respectively, and \$6.6 million and \$5.1 million for the nine months ended September 30, 2022 and 2021, respectively. As of September 30, 2022, no additional cash payments are expected to be made for the remainder of 2022 related to the Company's retention plans. The Company recorded obligations of \$2.2 million and \$2.0 million in other current liabilities and other long-term liabilities, respectively, on the condensed consolidated interim balance sheets as of September 30, 2022 and \$2.9 million and \$1.4 million in other current liabilities and other long-term liabilities, respectively, on the condensed consolidated balance sheets as of December 31, 2021. The Company recorded assets for retention plans paid in advance of \$2.9 million and \$2.1 million in other current assets and other long-term assets, respectively, on the condensed consolidated interim balance sheets as of September 30, 2022 and \$2.9 million and \$4.3 million in other current assets and other long-term assets, respectively, on the condensed consolidated balance sheets as of December 31, 2021.

In November 2020, the Company granted a retention plan with payments in 2021 and 2022, calculated based on the fair value of the Company's common stock over a defined time period and linked to certain share-based compensation awards granted in 2019 and 2020. This retention plan had a maximum cash payout of \$4.5 million. In August 2021, the Company amended this retention plan after the cancellation of the associated share-based compensation awards. The amended plan had fixed cash payments totaling \$3.8 million, with half payable each in 2021 and 2022. See Note 13 – Share-based Compensation for additional discussion of the Company's share-based compensation plans.

In May 2021, the Company granted a new cash retention bonus plan for certain employees for a total of \$9.0 million, which is expensed over the vesting period through June 30, 2024. The total amount of \$9.0 million was paid in the year ended December 31, 2021. The plan has a repayment provision, which requires employees to repay the bonus if employment is not maintained through the end of the vesting period, with certain exceptions.



SHELF DRILLING, LTD.
NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS
(Unaudited)

Note 10 – Commitments and Contingencies

Legal Proceedings

The Company is involved in various claims and lawsuits in the normal course of business. The Company does not believe that the resolution of these legal proceedings will have a material adverse impact on its financial condition, results of operations, or cash flows.

Surety Bonds and Other Bank Guarantees

It is customary in the Company's business to have various surety bonds in place that secure customs obligations relating to the temporary importation of rigs and equipment and certain contractual performance and other obligations. The Company maintains surety bond facilities in either U.S. dollars or local currencies provided by several banks in India, the United Kingdom, UAE, Nigeria and Thailand, which may be secured by restricted cash balances to guarantee various contractual, performance and customs obligations. As of September 30, 2022, the Company's total surety bond facilities totaled \$94.2 million, of which \$49.9 million was outstanding. As of December 31, 2021, the Company's total surety bond facilities totaled \$68.0 million, of which \$43.6 million was outstanding.

Purchase Commitment

In June 2022, the Company entered into an agreement for the acquisition of five jack-up rigs, related contracts, support and infrastructure from Noble Corporation for \$375.0 million. This transaction closed on October 5, 2022. See Note 2- Acquisition.

Other Contingencies

The Company received an assessment for withholding taxes for one of its subsidiaries related to multiple tax years under review. The total amount of the tax assessment plus estimated penalties and interest was \$10.5 million as of September 30, 2022, and the Company will be indemnified for \$10.3 million of this exposure from the third-party prior owner of the subsidiary. The Company does not believe that the ultimate resolution of these proceedings will have a material adverse impact on its financial condition, results of operations or cash flows.

Note 11 – Fair Value of Financial Instruments

The carrying amounts of the Company's financial instruments, which include cash and cash equivalents, accounts receivable, restricted cash, accounts payable, accrued liabilities and operating lease liabilities, approximate their fair market values due to the short-term duration and/or the nature of the instruments.

The following table represents the carrying value and estimated fair value of long-term debt (in thousands):

	September 30, 2022		December 31, 2021	
	Carrying value	Estimated fair value	Carrying value	Estimated fair value
8.875% Senior Secured First Lien Notes, due November 2024.....	\$ 301,900	\$ 303,041	\$ 299,426	\$ 319,142
8.25% Senior Unsecured Notes, due February 2025	894,600	719,802	893,103	656,253
10.25% Senior Secured Notes, due October 2025	237,828	242,500	—	—
	<u>\$ 1,434,328</u>	<u>\$ 1,265,343</u>	<u>\$ 1,192,529</u>	<u>\$ 975,395</u>

The estimated fair values of the 10.25% Senior Secured Notes, 8.875% Notes and 8.25% Senior Unsecured Notes were determined using quoted market prices or Level 1 inputs and exclude unamortized debt issuance costs, discounts and premiums, as applicable. See also Note 8 – Debt.



SHELF DRILLING, LTD.
NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS
(Unaudited)

Note 12 – Shareholders’ Equity

Authorized share capital and issued and outstanding shares

As of September 30, 2022 and December 31, 2021 the Company had authorized common shares of 234,063,473 and 184,063,473, respectively, with a par value of \$0.01 per share. As of September 30, 2022, 175,515,793 of the Company’s authorized common shares were outstanding and 2,645,268 shares were reserved by the Company’s Board of Directors for issuance pursuant to the 2017 Long-Term Incentive Plan (the “2017 LTIP”). See Note 13 – Share-based Compensation. The Board of Directors may amend or alter the number of shares reserved for such purposes in future periods.

As of September 30, 2022, 138,308,840 shares were listed on the OSE. The remaining shares represent shares held by Castle Harlan, Inc. and Lime Rock Partners (together, the “Sponsors”), or certain other shareholders, which have not been listed and are not currently required to be listed on the OSE.

On June 24, 2022 the Company issued 38,400,000 common shares at \$0.01 per share. The gross proceeds from the issuance were \$50.4 million and equity issuance costs were \$2.3 million resulting in net proceeds of \$48.1 million. The Company used these proceeds for the Acquisition as discussed in Note 2 – Acquisition.

All common shares have pari passu rights to participate in any common share dividends declared and represent the residual claim on the Company’s assets. The Company did not pay any common share dividends during the nine months ended September 30, 2022 or 2021. Certain of the Company’s debt agreements contain covenants that limit the payment of dividends. See Note 8 – Debt.

Note 13 – Share-based Compensation

2017 Long-Term Incentive Plan

The Company’s 2017 LTIP provides for the issuance of share options, restricted shares, deferred shares, share units, unrestricted shares and cash-based awards (the “awards”) to certain officers, non-employee directors and key employees who are in a position to contribute significantly to the Company’s long-term performance and growth. In August 2021, the Board of Directors amended the 2017 LTIP to increase the maximum number of shares to be granted under the plan to 18.4 million shares from 14.4 million shares.

Nonqualified Stock Options (“NQSOs”)

NQSOs are contractual rights to purchase shares in the future at a predetermined price known as the option price or strike price provided the specific vesting condition is met. During the requisite service period, the NQSOs may not be sold or transferred and are subject to forfeiture. The option holder does not have the right to receive dividends until the NQSOs are vested and exercised.

There were no NQSOs granted, exercised or forfeited during the nine months ended September 30, 2022.

During the three months ended September 30, 2021, 13.7 million NQSOs were granted to key employees with an exercise price of 4.60 NOK (\$0.51) per share and which vest in February 2025 and expire in February 2030. Concurrently with the grant of the NQSOs, the Company cancelled unvested time based restricted stock units (“TBRsUs”) and performance based restricted stock units (“PBRsUs”) subject to the achievement of the market condition of total shareholder return against a predetermined peer group (“TSR share units”) and the performance condition of return on capital employed (“ROCE share units”) which were awarded in 2019 and 2020. Therefore, this grant and cancellation were accounted for as a modification. The \$4.4 million total unamortized compensation expense for the cancelled awards at the modification date plus the \$2.3 million incremental fair value of the NQSOs over the cancelled awards totals \$6.7 million, which were pooled and will be expensed on a straight line basis over the vesting period of the replacement awards.



SHELF DRILLING, LTD.
NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS
 (Unaudited)

The NQSOs granted in 2021 were measured on the grant date using the Black-Scholes-Merton model, which was prepared by an independent third party. Management reviewed the assumptions and methodologies used by the third-party experts to ensure they appear reasonable and consistent with the objective of determining fair value.

The grant date fair value of the NQSOs granted in 2021 of \$0.27 was determined based on several inputs and assumptions, including the market price of the shares on the date of grant of \$0.51 and additional assumptions, as follows:

Valuation assumptions:	
Expected term	6.05 years
Risk free interest rate	1.02%
Expected volatility	56.90%
Expected dividend yield	0%

The expected term represented the period from the grant date to the expected date of vesting, the risk-free interest rate was based on the rate of government securities with similar terms and the expected volatility was based on the historical volatility of the Company's share price and other factors.

Restricted Share Units ("RSUs")

RSUs are contractual rights to receive shares in the future provided the specific vesting condition is met. The RSUs granted to employees may be settled in cash in lieu of shares at the Company's sole discretion. During the requisite service period, the RSUs may not be sold or transferred and are subject to forfeiture. The RSU holder has the right to receive dividend equivalent but does not have the rights of a shareholder until the shares are issued. The dividend equivalent will be forfeited if the RSUs are forfeited before vesting. The RSUs awarded by the Company consisted of TBRsUs and PBRsUs.

The TBRsUs granted to key employees typically vest in one-third increments over a three-year period and to non-employee directors typically vest at the end of one year from the grant date, subject to acceleration provisions following a change in control. The fair value of TBRsUs is based on the market price of the shares on the date of grant.

During the nine months ended September 30, 2022, no TBRsUs were granted, vested or forfeited. During the nine months ended September 30, 2021, no TBRsUs were granted, 713,026 common shares were issued related to an equal number of vested TBRsUs and 42,422 TBRsUs were forfeited and 1.2 million were cancelled as part of the modification discussed above.

The PBRsUs awarded by the Company were historically subject to the achievement of specified performance goals, such as a market condition for the TSR share units, and a performance condition for the ROCE share units. The total PBRsUs that may be earned ranged from 0% to 200% of the granted units depending on performance.

During the nine months ended September 30, 2022 no PBRsUs were awarded, vested or forfeited. During the nine months ended September 30, 2021, no PBRsUs were awarded or vested, 47,725 TSR share units and 15,908 ROCE share units were forfeited and 1.6 million TSR share units and 526,398 ROCE share units were cancelled as part of the modification discussed above.

Note 14 – Supplemental Cash Flow Information

Capital expenditures and deferred costs

Capital expenditures and deferred costs include rig acquisition and other fixed asset purchases, construction expenditures on newbuild rigs and certain expenditures associated with regulatory inspections, major equipment overhauls, contract preparation (including rig upgrades), mobilization and stacked rig reactivations.



SHELF DRILLING, LTD.
NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS
(Unaudited)

The Company's capital expenditures and deferred costs were as follows (in thousands):

	Nine months ended September 30,	
	2022	2021
Regulatory and capital maintenance	\$ 45,967	\$ 45,085
Contract preparation	25,064	21,559
Fleet spares and others	10,163	11,287
	\$ 81,194	\$ 77,931
Rig acquisitions	34,687	1,419
Total capital expenditures and deferred costs	\$ 115,881	\$ 79,350

The reconciliation of the cash payment for additions to property and equipment and changes in deferred costs, net to total capital expenditures and deferred costs was as follows (in thousands):

	Nine months ended September 30,	
	2022	2021
Cash payments for additions to property and equipment	\$ 61,720	\$ 29,457
Net change in accrued but unpaid additions to property and equipment	(1,077)	(4,403)
Total capital expenditures	\$ 60,643	\$ 25,054
Changes in deferred costs, net	\$ 8,309	\$ 26,706
Add: Amortization of deferred costs	46,929	27,590
Total deferred costs	\$ 55,238	\$ 54,296
Total capital expenditures and deferred costs	\$ 115,881	\$ 79,350

The reconciliation of cash, cash equivalents and restricted cash reported in the condensed consolidated interim balance sheets to the total of such amounts reported in the condensed consolidated interim statements of cash flows was as follows (in thousands):

	September 30,	December 31,
	2022	2021
Cash and cash equivalents	\$ 156,929	\$ 232,315
Restricted cash included in other current assets	258,135	2,803
Restricted cash included in other long-term assets	17,692	18,100
Total cash, cash equivalents and restricted cash	\$ 432,756	\$ 253,218



SHELF DRILLING, LTD.
NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS
(Unaudited)

Note 15 – Earnings / (Loss) Per Share

The computation of basic and diluted earnings / (loss) per share is as follows (in thousands, except per share data):

	Three months ended September 30,		Nine months ended September 30,	
	2022	2021	2022	2021
Numerator for loss per share				
Net loss and net loss attributable to common shares	\$ (6,047)	\$ (22,389)	\$ (27,404)	\$ (61,402)
Denominator for loss per share				
Weighted average common shares:				
Basic and diluted outstanding common shares.....	175,516	136,936	151,041	136,744
Basic and diluted loss per common share.....	\$ (0.03)	\$ (0.16)	\$ (0.18)	\$ (0.45)

The NQSOs awarded in 2021 do not contain rights to dividends, and therefore are not considered participating securities for purposes of computing earnings per share. The RSUs awarded in 2020 and 2019, which were outstanding during the three and nine months ended September 30, 2021, contain forfeitable rights to dividends, and therefore were not considered participating securities for purposes of computing earnings per share. The NQSOs do not represent common shares outstanding until they are vested and exercised and the RSUs do not represent common shares outstanding until they are vested and converted into common shares. See Note 13 – Share-based Compensation.

For the three and nine months ended September 30, 2022, there were 8,749 thousand and 7,810 thousand dilutive common shares, respectively, and for the three and nine months ended September 30, 2021 there were 157 thousand and 136 thousand dilutive common shares, respectively, which were not included in the computation of diluted loss per share as the effect of including these shares in the calculation would have been anti-dilutive. For both the three and nine months ended September 30, 2021, NQSOs to purchase 13.7 million common shares were not included in the computation of diluted loss per share as the effect of these NQSOs would have been anti-dilutive.

Note 16 – Segment and Related Information

Operating segments are defined as components of an entity for which separate financial statements are available and are regularly evaluated by the chief operating decision maker in deciding how to allocate resources and assess performance. The Company has one reportable segment, Contract Services, which reflects how the Company manages its business, and the fact that the Company's fleet is dependent upon the worldwide oil and natural gas industry.

Total revenues by country based on the location of the service provided were as follows (in thousands):

	Three months ended September 30,		Nine months ended September 30,	
	2022	2021	2022	2021
Saudi Arabia	\$ 53,025	\$ 34,262	\$ 147,635	\$ 99,281
India	38,864	16,337	95,539	59,384
Thailand	15,102	43,676	67,953	127,262
Nigeria	22,948	17,131	54,378	37,577
Angola	17,727	—	46,373	—
Others	18,632	18,855	61,114	67,004
	\$ 166,298	\$ 130,261	\$ 472,992	\$ 390,508



SHELF DRILLING, LTD.
NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS
(Unaudited)

Although the Company is incorporated under the laws of the Cayman Islands, the Company does not conduct any operations and does not have any operating revenues in the Cayman Islands.

Total long-lived assets, net of impairment, depreciation and amortization by location based on the country in which the assets were located as of the balance sheet date were as follows (in thousands):

	September 30, 2022	December 31, 2021
Thailand	\$ 470,778	\$ 546,608
Saudi Arabia	194,872	203,793
Nigeria	154,234	100,468
United Arab Emirates	89,335	55,754
India	88,158	74,081
Angola (1)	77,001	87,349
Others	110,273	97,641
	<u>\$ 1,184,651</u>	<u>\$ 1,165,694</u>

(1) Rig was in international waters in process of mobilization to the listed location as of December 31, 2021.

The total long-lived assets are comprised of property and equipment, right-of-use assets and short-term and long-term deferred costs. A substantial portion of the Company's assets are mobile, and as such, asset locations at the end of the period are not necessarily indicative of the geographic distribution of the revenues generated by such assets during the period.

Note 17 – Related Parties

The Company's related parties include China Merchants, the Sponsors and the VIEs.

The Company recorded \$0.2 million and \$0.9 million for the three and nine months ended September 30, 2022, respectively, and \$0.2 million and \$0.5 million for the three and nine months ended September 30, 2021, respectively of Sponsors' and Directors' costs. Sponsors' and Directors' costs include directors' fees and reimbursement of costs incurred by Sponsors, and directors for attendance at meetings relating to the management and governance of the Company. The total liability recorded under accounts payable for such transactions was \$0.2 million and \$0.1 million as of September 30, 2022 and December 31, 2021, respectively.

Certain VIE related parties provided goods and services to drilling rigs owned by several of the Company's foreign subsidiaries. These goods and services totaled \$0.7 million and \$2.1 million during the three and nine months ended September 30, 2022, respectively and \$0.5 million and \$1.3 million during the three and nine months ended September 30, 2021, respectively. The total liability recorded under accounts payable for such transactions was \$0.6 million and \$0.4 million as of September 30, 2022 and December 31, 2021, respectively.

Lease with a related party

The Company entered into an operating lease agreement for yard space with a VIE related party with cancellable terms. The duration of this lease is five years. The lease does not include an extension or renewal option, but a termination option is available to either party. The lease payments are fixed for the duration of the lease. This lease agreement does not contain any material residual value guarantees or material restrictive covenants. The right-of-use asset was \$1.2 million and \$1.9 million as of September 30, 2022 and December 31, 2021, respectively. The corresponding operating lease liability was \$2.4 million (current: \$1.6 million; long-term: \$0.8 million) as of September 30, 2022 and \$3.6 million (current: \$1.6 million; long-term: \$1.9 million) as of December 31, 2021. The Company has recorded total lease expense of \$0.3 million and \$0.8 million for the three and nine months ended September 30, 2022, respectively, and \$0.3 million and \$0.9 million for the three and nine months ended September 30, 2021, respectively.



SHELF DRILLING, LTD.
NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS
(Unaudited)

Note 18 – Subsequent Events

The Company has evaluated subsequent events through November 10, 2022, the date of issuance of the condensed consolidated interim financial statements.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following discussion and analysis should be read in conjunction with the accompanying unaudited condensed consolidated interim financial statements contained in this Quarterly Report on Form 10-Q equivalent and the audited consolidated financial statements included in the Company's Form 10-K Equivalent for the year ended December 31, 2021.

Forward-Looking Statements

All statements other than statements of historical facts included in this report regarding any of the matters in the list immediately below are forward-looking statements. Forward-looking statements in this report include, but are not limited to, statements about the following subjects:

- expectations, trends and outlook regarding industry and market conditions, oil and gas production and market prices, demand for hydrocarbons, offshore activity and dayrates;
- changes in general economic, fiscal and business conditions in jurisdictions in which we operate and elsewhere;
- the decline in demand as oil and gas fossil fuels are replaced by sustainable/clean energy;
- future regulatory requirements or customer expectations to reduce carbon emissions;
- changes in worldwide rig supply and demand, competition or technology, including as a result of delivery of newbuild rigs;
- the COVID-19 pandemic and its effect on demand for our services, global demand for oil and natural gas, the U.S. and world financial markets, our financial condition, results of operations and cash flows;
- the impact of variations in demand for our rigs, including the preferences of some of our customers for newer and/or higher specification rigs;
- the ability of our customers to obtain permits;
- our ability to renew or extend contracts, enter into new contracts when such contracts expire or are terminated, and negotiate the dayrates and other terms of such contracts;
- expectations, trends and outlook regarding operating revenues, operating and maintenance expense, insurance coverage, insurance expense and deductibles, interest expense and other matters with regard to outlook and future earnings;
- the effect of disproportionate changes in our costs compared to changes in operating revenues;
- complex laws and regulations, including environmental, anti-corruption and tax laws and regulations, that can adversely affect the cost, manner or feasibility of doing business;
- the effects and results of our strategies;
- downtime and other risks associated with offshore rig operations or rig relocations, including rig or equipment failure, damage and other unplanned repairs;
- the expected completion of shipyard projects including the timing of rig construction or reactivation and delivery and the return of idle rigs to operations;
- future capital expenditures and deferred costs, refurbishment, reactivation, transportation, repair and upgrade costs;
- the cost and timing of acquisitions and integration of additional rigs;
- sufficiency and availability of funds and adequate liquidity for required capital expenditures and deferred costs, working capital, debt service and other business requirements;
- our ability to obtain financing and pursue other business opportunities may be limited by our debt levels, debt agreement restrictions and the credit ratings assigned to our debt by independent credit rating agencies;
- the market value of our rigs and of any rigs we acquire in the future, which may decrease and/or be impaired as a result of Company specific, industry specific or market factors;
- the level of reserves for accounts receivable and other financial assets, as appropriate;
- the proceeds and timing of asset dispositions;
- litigation, investigations, claims, disputes and other contingent liabilities and their effects on our financial condition and results of operations;
- effects of accounting changes and adoption of accounting policies;



- our ability to attract and retain skilled personnel on commercially reasonable terms, whether due to labor regulations, unionization or otherwise;
- the security and reliability of our technology systems and service providers;
- the effect of changes in foreign currency exchange rates; and
- our incorporation under the laws of the Cayman Islands and the limited rights to relief that may be available compared to United States (“U.S.”) laws.

This Quarterly Report should be read in its entirety as it pertains to Shelf Drilling, Ltd. (“SDL”). Except where indicated, the condensed consolidated interim financial statements and the notes to the condensed consolidated interim financial statements are combined. References in this report to “Shelf Drilling”, “SDL”, the “Company”, “we”, “us”, “our” and words of similar meaning refer collectively to Shelf Drilling Ltd. and its consolidated subsidiaries, unless the context requires otherwise. When used in this Quarterly Report, the words “anticipate,” “believe,” “estimate,” “expect,” “intend,” “plan,” “project,” “could,” “may,” “might,” “should,” “will” and similar words or the negative of these terms are intended to identify forward-looking statements, although not all forward-looking statements contain such identifying words. These forward-looking statements are based on the Company’s current expectations and assumptions about future events and are based on currently available information as to the outcome and timing of future events.

Forward-looking statements involve known and unknown risks, uncertainties and other factors that may cause the Company’s actual results, performance or achievements to be materially different from the anticipated future results, performance or achievements expressed or implied by the forward-looking statements. The statements under Item 1A. Risk Factors included in the Company’s Form 10-K Equivalent for the year ended December 31, 2021 should be read carefully in addition to the above uncertainties and assumptions. These risks and uncertainties are beyond the Company’s ability to control, and in many cases, the Company cannot predict such risks and uncertainties, which could cause its actual results to differ materially from those indicated by the forward-looking statements. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those indicated.

All subsequent written and oral forward-looking statements attributable to the Company or to persons acting on the Company’s behalf are expressly qualified in their entirety by reference to these risks and uncertainties. Undue reliance should not be placed on forward-looking statements. Each forward-looking statement is applicable only as of the date of the particular statement, and the Company undertakes no obligation to update or revise any forward-looking statements, except as required by law.

Business

Shelf Drilling, Ltd. (“SDL”) was incorporated on August 14, 2012 (“inception”) as a private corporation in the Cayman Islands. SDL, with its majority owned subsidiaries (together, the “Company”, “we” or “our”) is a leading international shallow water offshore contractor providing equipment and services for the drilling, completion, maintenance and decommissioning of oil and natural gas wells. We are solely focused on shallow water operations in depths of up to 375 feet and our fleet consists of 31 independent-leg cantilever (“ILC”) jack-up rigs as of September 30, 2022, making us one of the world’s largest owners and operators of jack-up rigs by number of active shallow water rigs. Since June 25, 2018, SDL shares are listed on the Oslo Stock Exchange (“OSE”) under the ticker symbol SHLF. Our website address is www.shelfdrilling.com.

SDL is a holding company with no significant operations or assets other than interests in its direct and indirect subsidiaries. All operations are conducted through Shelf Drilling Holdings, Ltd. (“SDHL”) an indirect wholly owned subsidiary of SDL. Our corporate offices are in Dubai, United Arab Emirates (“UAE”), geographically close to our operations in the Middle East, North Africa and the Mediterranean (together, “MENAM”), Southeast Asia, India and West Africa.

Since our inception, we have applied our “fit-for-purpose” strategy to enhance the performance of our business, people and processes, leveraging our sole focus on the shallow water segment and the decades of experience of our people with our customers, rigs and markets where we operate. The diversified geographical focus of our jack-ups and the allocation of resources to purchase, build or upgrade rigs are determined by the activities and needs of our customers. Currently, our main customers are national oil companies (“NOCs”), international oil companies (“IOCs”) and independent oil and natural gas companies, who contract our rigs for varying durations.



Recent events

In July 2022, the Company completed the acquisition of one premium jack-up drilling rig, subsequently renamed the Shelf Drilling Victory, from a third party for \$30.0 million. In October 2022, the Company secured a five-year contract for the Shelf Drilling Victory for operations in the Arabian Gulf, which is expected to commence in late-March 2023.

On October 5, 2022, Shelf Drilling (North Sea), Ltd (“SDNS”) completed the acquisition of five premium, harsh environment jack-up rigs, related contracts, support and infrastructure from Noble Corporation (“Noble”) for \$375.0 million (the “Acquisition”). See Note 2 – Acquisition for additional details. In October 2022, SDNS secured a two-year contract extension for the Noble Sam Turner jack-up rig in direct continuation of its current contract in Denmark. The rig will be renamed Shelf Drilling Winner upon completion of the official renaming process in early 2023. In addition, since October 12, 2022, SDNS shares are listed on the Euronext Growth Oslo Exchange under the ticker symbol SDNS.

Drilling fleet

The following table summarizes the Company’s offshore rigs:

	As of		
	September 30, 2022	June 30, 2022	September 30, 2021
Jack-up rigs	31	30	31

Outlook

Brent crude oil prices averaged \$101 per barrel in the third quarter down from \$114 per barrel in the second quarter. Oil prices remain at elevated levels due to resilient demand fundamentals coupled with global supply challenges following many years of underinvestment in new production sources. Natural gas prices rose to record highs in the third quarter, reflecting concerns in Europe about the withdrawal of Russian supply as well as efforts to build inventory ahead of the winter season. While prices have recently moderated, they remain well above historical ranges. Concerns related to a global recession and production capacity from the OPEC+ group have contributed to recent volatility, but we expect oil and gas prices to remain at levels supportive of increasing jack-up activity for the foreseeable future.

The global number of contracted jack-up rigs increased from 350 in January 2022 to 388 in November 2022, primarily due to the demand growth in the Middle East, and marketed utilization increased from 84% to 92% over the same period. We expect shallow water activity to show a further increase in 2023, and we are seeing upward momentum in dayrates on new contracts, as evidenced by the contract award for the Shelf Drilling Victory and recent fixtures announced in the North Sea.

During the third quarter of 2022, our Adjusted EBITDA increased 34% sequentially to \$65.8 million, representing the highest quarterly level since before the pandemic period, primarily due to an increase in our effective utilization from 78% in the three months ended June 30, 2022 to 85% in the three months ended September 30, 2022. Inflationary pressures across our industry will contribute to higher operating costs in the coming quarters, but we expect these impacts to be more than offset by rising dayrates in 2023.

Our backlog was \$1.7 billion as of September 30, 2022, and the contracts announced in recent weeks will drive growth in our backlog during the fourth quarter. Cash and cash equivalents of \$156.9 million at September 30, 2022 will decline during the fourth quarter, due to the completion of the Acquisition in early October and the ongoing shipyard project for the Shelf Drilling Victory, but we expect cash flows to significantly improve in early 2023.

With the recent addition of six premium jack-ups, we have significantly enhanced the capabilities of our fleet at a very attractive price point, which we expect to drive positive earnings momentum in the years to come. We continue to have an optimistic outlook for the industry and our business, and believe we are well positioned to fulfill the needs of our customers as they strive to meet the global demand for energy and address concerns on energy security.

Operational measures

We use various operational measures common to our industry to evaluate our operational performance including:

- *Contract backlog* is the maximum contract dayrate revenues that can be earned from firm commitments for contract services represented by executed definitive agreements based on the contracted operating dayrate during the contract period less any planned out-of-service periods for regulatory inspections and surveys or other work. Contract backlog excludes revenues resulting from mobilization and demobilization fees, capital or upgrade reimbursement, recharges, bonuses and other revenue sources. Contract backlog may also include the maximum contract amount of revenues for the use of our rigs such as bareboat charters or as accommodation units. The contract period excludes revenues from extension options under our contracts, unless such options have been exercised. The contract operating dayrate may differ from the amount estimated due to reduced dayrates for rig movements, adverse weather and equipment downtime, among other factors. Actual dayrates may also include contractual adjustments based on market factors, such as Brent crude oil or natural gas prices or cost increases, and such adjustments are not estimated in the backlog dayrate. Contract backlog is a key indicator of our potential future revenue generation.
- *Average dayrate* is the average contract dayrate earned by marketable rigs over the reporting period excluding mobilization fees, contract preparation, capital expenditure reimbursements, demobilization, recharges, bonuses and other revenues. Average dayrate can be calculated related to historical revenues or contract backlog.
- *Contracted rigs* consist of all of our rigs that are under contract, including rigs currently operating under a contract and rigs preparing for an upcoming contract.
- *Average contracted days per rig* is the total remaining contracted days for all contracted rigs divided by the number of contracted rigs.
- *Marketable rigs* consist of all of our rigs that are operating or are available to operate, but excluding stacked rigs, rigs under contract for activities other than drilling, plug and abandonment or associated services, as applicable.
- *Effective utilization* is the number of calendar days during which marketable rigs generate dayrate revenues divided by the maximum number of calendar days during which those rigs could have generated dayrate revenues. Effective utilization measures the dayrate revenue efficiency of our marketable rigs. Effective utilization varies due to changes in operational uptime, planned downtime for periodic surveys, timing of underwater inspections, contract preparation and upgrades, time between contracts and the use of alternative dayrates for waiting-on-weather periods, repairs, standby, force majeure, mobilization or other rates that apply under certain circumstances. We exclude all other types of revenues from the calculation of effective utilization.

The following tables include selected operating measures as of and for the periods presented:

	As of		
	September 30, 2022	June 30, 2022	September 30, 2021
Total contract backlog (in millions)	\$ 1,723	\$ 1,800	\$ 1,516
Weighted average backlog dayrate (in thousands)	\$ 68.7	\$ 69.0	\$ 67.5
Average contract days per rig	895	932	863
Number of contracted rigs	28	28	26

	Three months ended		
	September 30, 2022	June 30, 2022	September 30, 2021
Average dayrate (in thousands)	\$ 62.0	\$ 62.6	\$ 63.0
Effective utilization	85%	78%	68%
Average marketable rigs	30.0	30.0	30.5



	Nine months ended	
	September 30, 2022	September 30, 2021
Average dayrate (in thousands)	\$ 62.1	\$ 59.7
Effective utilization	83%	72%
Average marketable rigs	30.0	30.8

Financial measures

In addition to terms under U.S. generally accepted accounting principles (“GAAP”), we utilize certain non-GAAP financial measures. We present the non-GAAP measures, which include adjusted earnings before interest, taxes, depreciation and amortization (“Adjusted EBITDA”) and Adjusted EBITDA divided by revenues (“Adjusted EBITDA Margin”) in addition to net income (loss), which is the most directly comparable GAAP financial measure. We believe that Adjusted EBITDA and Adjusted EBITDA Margin are useful non-GAAP financial measures because they are widely used in our industry to measure a company’s operating performance without regard to the excluded items, which can vary substantially from company to company, and are also useful to an investor in evaluating the performance of the business over time. In addition, our management uses Adjusted EBITDA and Adjusted EBITDA Margin in presentations to our Board of Directors to provide a consistent basis to measure the operating performance of our business, as a measure for planning and forecasting overall expectations, for evaluation of actual results against such expectations and in communications with our shareholders, lenders, noteholders, rating agencies and others concerning our financial performance. Adjusted EBITDA and Adjusted EBITDA Margin may not be comparable to similarly titled measures employed by other companies and should not be considered in isolation or as a substitute for net income (loss) or other data prepared in accordance with GAAP. Adjusted EBITDA and Adjusted EBITDA Margin have significant limitations, including but not limited to the exclusion from these numbers of various cash requirements to operate our business. Our financial measures were as follows (in thousands):

	Three months ended		
	September 30, 2022	June 30, 2022	September 30, 2021
Net loss	\$ (6,047)	\$ (16,731)	\$ (22,389)
Add back:			
Interest expense and financing charges, net of interest income	27,012	26,719	26,632
Income tax expense	9,371	9,182	4,276
Depreciation	14,602	14,447	16,508
Amortization of deferred costs	17,970	13,682	8,612
Loss on disposal of assets	2,887	237	268
EBITDA	\$ 65,795	\$ 47,536	\$ 33,907
One-time corporate transaction costs ⁽²⁾	52	1,474	—
Adjusted EBITDA	\$ 65,847	\$ 49,010	\$ 33,907
Adjusted EBITDA Margin	39.6%	32.5%	26.0%



	Nine months ended	
	September 30, 2022	September 30, 2021
Net loss	\$ (27,404)	\$ (61,402)
Add back:		
Interest expense and financing charges, net of interest income ⁽¹⁾	80,456	86,389
Income tax expense	25,263	13,381
Depreciation	43,464	48,898
Amortization of deferred costs	46,929	27,590
Loss /(gain) on disposal of assets	2,796	(645)
EBITDA	\$ 171,504	\$ 114,211
One-time corporate transaction costs ⁽²⁾	1,526	585
Adjusted EBITDA	\$ 173,030	\$ 114,796
Adjusted EBITDA Margin	36.6%	29.4%

(1) Represents interest expenses incurred and accrued on our debt and the amortization of debt issuance fees and costs over the term of the debt, net of interest income. This also includes the \$10.1 million loss on debt extinguishment in relation to our debt refinancing transactions in the nine months ended September 30, 2021.

(2) Represents certain one-time third-party professional services.

Our restricted subsidiaries accounted for 100% of our Adjusted EBITDA for the three months ended September 30, 2022 and 2021, and for 100% for the nine months ended September 30, 2022 and 2021, respectively. Our restricted subsidiaries accounted for 84% and 100% of our assets as of September 30, 2022 and December 31, 2021.

As of September 30, 2022, SDNS was an indirect wholly-owned subsidiary of the Company and an unrestricted subsidiary as defined under the SDHL debt agreements. As previously discussed, SDNS issued the 10.25% Senior Secured Notes in September 2022 to partially finance the Acquisition. Upon completion of the Acquisition in October 2022, SDNS is owned 60% by the Company and 40% by external investors.

As of September 30, 2022, SDNS had total assets of \$294.4 million, including \$9.8 million of cash, \$245.2 million in restricted cash (included in other current assets) and \$37.5 million in deposits related to the Acquisition (included in other current assets), as well as \$237.8 million in long-term debt.

Operating Results

Management believes the comparison of the most recently completed quarter to the immediately preceding quarter provides more relevant information needed to understand the operating results. We have therefore elected to discuss and analyze material changes in our operating results by comparing our most recently completed quarter ended September 30, 2022 to the immediately preceding quarter ended June 30, 2022. We also continue to discuss and analyze any material changes in our operating results for the year-to-date most recently completed quarter compared to the corresponding year-to-date quarter of the preceding year.

The following table sets forth information regarding our consolidated results of operations:

	Three months ended		Change	% change
	September 30, 2022	June 30, 2022		
Revenues				
Operating revenues	\$ 161,639	\$ 146,169	\$ 15,470	11%
Other revenues	4,659	4,505	154	3%
	<u>166,298</u>	<u>150,674</u>	<u>15,624</u>	<u>10%</u>
Operating costs and expenses				
Operating and maintenance	88,845	89,052	(207)	—%
Depreciation	14,602	14,447	155	1%
Amortization of deferred costs	17,970	13,682	4,288	31%
General and administrative	12,945	14,295	(1,350)	(9%)
Loss on disposal of assets	2,887	237	2,650	1118%
	<u>137,249</u>	<u>131,713</u>	<u>5,536</u>	<u>4%</u>
Operating income	<u>29,049</u>	<u>18,961</u>	<u>10,088</u>	<u>53%</u>
Other (expense) / income, net				
Interest income	189	45	144	320%
Interest expense and financing charges	(27,201)	(26,764)	(437)	(2%)
Other, net	1,287	209	1,078	516%
	<u>(25,725)</u>	<u>(26,510)</u>	<u>785</u>	<u>3%</u>
Income / (loss) before income taxes	<u>3,324</u>	<u>(7,549)</u>	<u>10,873</u>	<u>144%</u>
Income tax expense	9,371	9,182	189	2%
Net loss	<u>\$ (6,047)</u>	<u>\$ (16,731)</u>	<u>\$ 10,684</u>	<u>64%</u>



	Nine months ended September 30,		Change	% change
	2022	2021		
Revenues				
Operating revenues	\$ 458,356	\$ 382,179	\$ 76,177	20%
Other revenues	14,636	8,329	6,307	76%
	472,992	390,508	82,484	21%
Operating costs and expenses				
Operating and maintenance	263,378	240,502	22,876	10%
Depreciation	43,464	48,898	(5,434)	(11%)
Amortization of deferred costs	46,929	27,590	19,339	70%
General and administrative	39,744	36,216	3,528	10%
Loss / (gain) on disposal of assets	2,796	(645)	3,441	533%
	396,311	352,561	43,750	12%
Operating income	76,681	37,947	38,734	102%
Other (expense) / income, net				
Interest income	242	36	206	572%
Interest expense and financing charges	(80,698)	(86,425)	5,727	7%
Other, net	1,634	421	1,213	288%
	(78,822)	(85,968)	7,146	8%
Income / (loss) before income taxes	(2,141)	(48,021)	45,880	96%
Income tax expense	25,263	13,381	11,882	89%
Net loss	\$ (27,404)	\$ (61,402)	\$ 33,998	55%

Three months ended September 30, 2022 compared to the three months ended June 30, 2022 and the nine months ended September 30, 2022 compared to the nine months ended September 30, 2021

Revenues

Total revenues for the three months ended September 30, 2022 were \$166.3 million compared to \$150.7 million for the three months ended June 30, 2022. Revenues for the three months ended September 30, 2022 consisted of \$161.6 million (97.2%) of operating revenues and \$4.7 million (2.8%) of other revenues. For the three months ended June 30, 2022, the corresponding revenues were \$146.2 million (97.0%) and \$4.5 million (3.0%), respectively.

Total revenues for the three months ended September 30, 2022 increased by \$15.6 million compared to the three months ended June 30, 2022 primarily due to \$13.9 million related to higher effective utilization across the fleet and \$3.1 million from higher recharges and amortization of mobilization revenue, partially offset by \$1.4 million from lower average earned dayrates.

Total revenues for the nine months ended September 30, 2022 were \$473.0 million compared to \$390.5 million for the same period in 2021. Revenues for the nine months ended September 30, 2022 consisted of \$458.4 million (96.9%) of operating revenues and \$14.6 million (3.1%) of other revenues. For the nine months ended September 30, 2021, the corresponding revenues were \$382.2 million (97.9%) and \$8.3 million (2.1%), respectively.

Total revenues for the nine months ended September 30, 2022 increased by \$82.5 million compared to the same period in 2021 primarily due to \$37.5 million related to higher effective utilization across the fleet, mostly due to the start of operations for one rig each in Angola and Congo in January 2022 and full nine months of operations for the four rigs in Saudi Arabia which were either previously suspended or in shipyard during the comparative prior period, partially offset by the contract completion for the three rigs in Thailand and preparation for new contracts that started during Q3 2022, \$29.6 million from higher mobilization revenue and recharges, and \$15.4 million from higher average earned dayrates.

Operating and maintenance

Total operating and maintenance expenses for the three months ended September 30, 2022 were \$88.8 million, or 53.4% of total revenue, compared to \$89.1 million, or 59.1% of total revenue, in the three months ended June 30, 2022. Operating and maintenance expenses in the three months ended September 30, 2022, consisted of \$79.8 million rig-related expenses and \$9.1 million shore-based expenses. In the three months ended June 30, 2022, these same expenses were \$80.1 million and \$8.9 million, respectively. The decrease in total rig-related expenses of \$0.3 million primarily consisted of \$7.2 million lower shipyard and maintenance expenses, partially offset by \$3.3 million in increased expenses for four rigs that operated for more days in Q3 2022 and \$3.5 million in other rig cost increases. Shore-based expenses increased by \$0.1 million for the three months ended September 30, 2022 compared to the three months ended June 30, 2022.

Total operating and maintenance expenses for the nine months ended September 30, 2022 were \$263.4 million, or 55.7% of total revenue, compared to \$240.5 million, or 61.6% of total revenue, in the nine months ended September 30, 2021. Operating and maintenance expenses in the nine months ended September 30, 2022, consisted of \$236.4 million rig-related expenses and \$26.9 million shore-based expenses. In the nine months ended September 30, 2021, these same expenses were \$214.8 million and \$25.7 million, respectively. The increase in total rig-related expenses of \$21.6 million primarily consisted of \$18.5 million higher maintenance and shipyard expenses, \$8.2 million higher expenses for rigs that were not operating for the full comparative period in 2021 and \$3.9 million in other rig cost increases. This was partially offset by \$9.0 million in lower expenses for rigs divested in prior periods. Shore-based expenses increased by \$1.3 million for the nine months ended September 30, 2022 compared to the same period in 2021.

Depreciation

Depreciation expense in the three months ended September 30, 2022 was \$14.6 million compared to \$14.4 million for the three months ended June 30, 2022. Depreciation expense in the nine months ended September 30, 2022 was \$43.5 million compared to \$48.9 million for the same period in 2021. The \$5.4 million decrease in depreciation expense for the nine month period resulted from the lower depreciation on drilling rigs and equipment of \$7.7 million due to a change in accounting estimate related to the remaining useful lives of certain rigs.

Amortization of deferred costs

The amortization of deferred costs in the three months ended September 30, 2022 was \$18.0 million compared to \$13.7 million for the three months ended June 30, 2022. The \$4.3 million increase was primarily related to higher amortization of contract preparation expenses for one rig in India which started operations in late June 2022.

The amortization of deferred costs in the nine months ended September 30, 2022 was \$46.9 million compared to \$27.6 million for the same period in 2021. The \$19.3 million increase in amortization was primarily related to increased amortization on drilling rigs which started new contracts in late 2021 and 2022 and higher amortization of contract preparation expenses for four rigs operating in Saudi Arabia.

General and administrative

General and administrative expenses were \$12.9 million in the three months ended September 30, 2022 compared to \$14.3 million for the three months ended June 30, 2022. The \$1.4 million decrease primarily resulted from certain one-time costs incurred for the Acquisition in the prior period.

General and administrative expenses were \$39.7 million in the nine months ended September 30, 2022 compared to \$36.2 million for the same period in 2021. The \$3.5 million increase primarily resulted from the increase in compensation and benefits expenses over the prior year period.

Loss / (gain) on disposal of assets

Loss on disposal of assets was \$2.9 million in the three months ended September 30, 2022, compared to a loss of \$0.2 million for the three months ended June 30, 2022. The 2.7 million increase was primarily related to the disposal of certain fleet spares equipment during the current period.

Loss on disposal of assets was \$2.8 million in the nine months ended September 30, 2022 compared to a gain of \$0.6 million for the same period in 2021. The \$3.4 million increase in loss was primarily related to the disposal of certain fleet spares equipment during the current period.

Other expense, net

Other (expense) / income, net, consisting of interest expense and finance charges, interest income and other, net was relatively unchanged with an expense of \$(25.7) million in the three months ended September 30, 2022 and \$(26.5) million for the three months ended June 30, 2022. Other (expense) / income, net, in both periods consisted primarily of interest expense and financing charges.

Other (expense) / income, net, was an expense of \$(78.8) million in the nine months ended September 30, 2022 compared to expense of \$(86.0) million for the same period in 2021. Other (expense) / income, net, in both periods consisted primarily of interest expense and financing charges. Interest expense and financing charges in the nine months ended September 30, 2022 were \$5.7 million lower compared to the nine months ended September 30, 2021, primarily due to \$10.1 million loss on debt extinguishment and \$2.9 million lower interest expense in the nine months ended September 30, 2022, related to the termination of the revolving credit facility, due April 2023 (“SDHL Revolver”) and the 8.75% Senior Secured Notes, due November 15, 2024 (the “8.75% Senior Secured Notes”). This was partially offset by \$7.3 million of higher interest expense on the 8.875% Senior Secured First Lien Notes, due November 15, 2024 (the “8.875% Notes”) issued in March 2021 and 10.25% Senior Secured Notes issued in September 2022.

Income tax expense

Income tax expense for the three months ended September 30, 2022 was \$9.4 million compared to \$9.2 million for the three months ended June 30, 2022. Income tax expense for the nine months ended September 30, 2022 was \$25.3 million compared to \$13.4 million for the nine months ended September 30, 2021.

While the Company is exempt from all income taxation in the Cayman Islands, a provision for income taxes is recorded based on the tax laws and rates applicable in the jurisdictions in which the Company operates and earns income or is considered resident for income tax purposes. The relationship between the provision for or benefit from income taxes and the income or loss before income taxes can vary significantly from period-to-period considering, among other factors, (a) the overall level of income before income taxes, (b) changes in the blend of income that is taxed based on gross revenues rather than income before taxes, (c) rig movements between taxing jurisdictions, (d) changes in the Company’s rig operating structures which may alter the basis on which the Company is taxed in a particular jurisdiction, and (e) fluctuations in foreign currency rates against the U.S. Dollar which are used to measure tax receivables in various jurisdictions.

Income tax expense for the three months ended September 30, 2022 was higher than for the three months ended June 30, 2022 primarily due to an increase in revenues.

Income tax expense for the nine months ended September 30, 2022 was higher than for the same period in 2021 primarily due to an increase in revenues, an increase in tax expense related to prior year tax receivables which are measured in foreign currencies subject to fluctuations against the U.S. Dollar and an increase in new tax exposures related to uncertain tax positions in 2022.

Liquidity and Capital Resources

Sources and uses of liquidity

We had \$156.9 million and \$232.3 million in cash and cash equivalents as of September 30, 2022 and December 31, 2021, respectively. Historically, we have met our liquidity needs principally from cash balances in banks, cash generated from operations, and cash from issuance of long-term debt and equity. Our primary uses of cash were payments for capital and deferred expenditures, costs related to debt financing and debt servicing and income taxes.

Restricted cash consists of cash deposits held related to bank guarantees and are recorded according to the maturity date plus expected extensions and renewals as either other current assets or other long-term assets in the condensed consolidated interim balance sheets. As of September 30, 2022, we had restricted cash of \$258.1 million and \$17.7 million in other current assets and other long-term assets, respectively. As of December 31, 2021, we had restricted cash of \$2.8 million and \$18.1 million in other current assets and other long-term assets, respectively. Our restricted cash balance as of September 30, 2022 increased primarily due to the net proceeds from the issuance of \$250.0 million of 10.25% Senior Secured Notes which were placed into escrow on the date of issuance and used to partially finance the Acquisition in October 2022 (Note 2 – Acquisition).

At any given time, we may require a significant portion of cash on hand for working capital, capital and deferred expenditures and other needs related to the operation of our business. We may consider establishing additional financing arrangements with banks or other capital providers or seek to raise funds through equity offerings. Subject in each case to then existing market conditions and to our then-expected liquidity needs, among other factors, we may use a portion of our existing cash balances and



internally generated cash flows to reduce debt prior to scheduled maturities through debt repurchases, either in the open market or in privately negotiated transactions or through debt redemptions or tender offers. Any such transactions will depend on prevailing market conditions, our liquidity requirements, contractual restrictions and other factors. We may seek to extend our maturities and/or reduce the overall principal amount of our debt through liability management transactions, which may include exchange offers and/or recapitalizations.

Going concern assumption as per Oslo Bors reporting requirements

As of September 30, 2022, we have adequate cash reserves, and we are continuously managing our cash flows and cash forecasts. As a result, management believes that we have adequate liquidity to fund our operations for the next twelve months, and, therefore, our financial statements have been prepared under the going concern assumption.

Discussion of Cash flows

Certain information regarding our cash flows is as follows (in thousands):

	Nine months ended September 30	
	2022	2021
Net cash used in operating activities	\$ (13,266)	\$ (9,734)
Net cash (used in) / provided by investing activities	(97,803)	40,692
Net cash provided by financing activities	290,607	157,280
Net increase in cash, cash equivalents and restricted cash	<u>\$ 179,538</u>	<u>\$ 188,238</u>

Net cash used in operating activities

Net cash used in operating activities totaled \$13.3 million during the nine months ended September 30, 2022 compared to cash used of \$9.7 million during the nine months ended September 30, 2021. The increase of \$3.5 million in cash used in operations was primarily due to the impact of changes to operating assets and liabilities when compared to the prior year period.

During the nine months ended September 30, 2022 and 2021, we made cash payments of \$88.0 million and \$78.5 million, respectively, in interest and financing charges included in other operating assets and liabilities, net. We also made cash payments of \$20.2 million and \$11.8 million in income taxes included in other operating assets and liabilities, net during the nine months ended September 30, 2022 and 2021, respectively.

Net cash (used in) / provided by investing activities

Net cash used in investing activities totaled \$97.8 million during the nine months ended September 30, 2022 compared to cash provided of \$40.7 million during the nine months ended September 30, 2021. The increase of \$138.5 million in cash used in investing activities was primarily related to the receipt of the remaining proceeds for the sale of the Shelf Drilling Journey in 2021, the \$37.5 million advance payment for property and equipment which relates to the Acquisition and \$30.0 million related to the purchase of a premium jack-up drilling rig delivered in July 2022.

Net cash provided by financing activities

Net cash provided by financing activities was \$290.6 million in the nine months ended September 30, 2022 compared to cash provided of \$157.3 million during the nine months ended September 30, 2021.

The increase in cash from financing activities was primarily due an increase in cash proceeds from the issuance of debt and equity in the current year, partially offset by an increase in payments to retire long-term debt in the prior year. Net cash provided by financing activities for the nine months ended September 30, 2022 consisted of \$242.5 million in proceeds from issuance of the 10.25% Senior Secured Notes, net of discount, less \$0.2 million in debt financing costs. In addition on June 24, 2022, the Company issued 38,400,000 common shares for net proceeds of \$48.3 million. Net cash provided by financing activities for the nine months ended September 30, 2021 consisted of \$304.1 million in proceeds from issuance of the 8.875% Notes, net of discount, less \$6.9 million in debt financing costs, partially offset by cash payments of \$80.0 million and \$55.0 million to retire the 8.75% Senior Secured Notes and SDHL Revolver, respectively, and \$4.9 million in related debt extinguishment costs.

Capital expenditures and deferred costs



Capital expenditures and deferred costs include rig acquisition and other fixed asset purchases, construction expenditures on newbuild rigs and certain expenditures associated with regulatory inspections, major equipment overhauls, contract preparation (including rig upgrades), mobilization and stacked rig reactivations.

Capital expenditures and deferred costs can vary from quarter-to-quarter and year-to-year depending upon the requirements of existing and new customers, the number and scope of out-of-service projects, the timing of regulatory surveys and inspections, and the number of rig reactivations. Capital additions are included in property and equipment and are depreciated over the estimated remaining useful life of the assets. Deferred costs are included in other current assets and other long-term assets on the condensed consolidated interim balance sheet and are amortized over the relevant periods covering: (i) the underlying firm contract period to which the expenditures relate, or; (ii) the period until the next planned similar expenditure is to be made.

The table below sets out our capital expenditures and deferred costs (in thousands):

	Nine months ended September 30,	
	2022	2021
Regulatory and capital maintenance ⁽¹⁾	\$ 45,967	\$ 45,085
Contract preparation ⁽²⁾	25,064	21,559
Fleet spares and other ⁽³⁾	10,163	11,287
	\$ 81,194	\$ 77,931
Rig acquisitions ⁽⁴⁾	34,687	1,419
Total capital expenditures and deferred costs	\$ 115,881	\$ 79,350

(1) Includes major overhauls, regulatory costs, general upgrades and sustaining capital expenditures.

(2) Includes specific upgrade, mobilization and preparation costs associated with a customer contract.

(3) Includes (i) acquisition and certification costs for the rig fleet spares pool which is allocated to specific rig expenditure as and when required by that rig, which will result in an expenditure charge to that rig and a credit to fleet spares and (ii) office and infrastructure expenditures.

(4) Includes capital expenditures associated with the acquisition and readiness projects primarily for the Shelf Drilling Victory acquired in July 2022 and for Shelf Drilling Enterprise acquired in January 2020.

Capital expenditures and deferred costs were \$115.9 million and \$79.4 million in the nine months ended September 30, 2022 and 2021, respectively. The increase of \$36.5 million was primarily due to \$33.3 million higher rig acquisition primarily related to the acquisition of the Shelf Drilling Victory in July 2022 and associated rig readiness project.

Certain Financial Information of SDL and SDHL

The following tables present certain financial information for SDL and SDHL for the nine months ended September 30, 2022 and certain adjustments to show the differences in this financial information between SDL and SDHL for these periods. These adjustments primarily reflect the existence of preferred shares at SDL outstanding in 2018 and general and administrative costs relating to certain professional expenses that are recorded at SDL and not at SDHL.

Condensed Consolidated Interim Statements of Operations for the nine months ended September 30, 2022
(In thousands)

	Shelf Drilling, Ltd.	Adjustments	Shelf Drilling Holdings, Ltd.
Revenues			
Operating revenues	\$ 458,356	\$ —	\$ 458,356
Other revenues	14,636	—	14,636
	<u>472,992</u>	<u>—</u>	<u>472,992</u>
Operating costs and expenses			
Operating and maintenance	263,378	—	263,378
Depreciation	43,464	—	43,464
Amortization of deferred costs	46,929	—	46,929
General and administrative	39,744	(1,654)	38,090
Gain on disposal of assets	2,796	—	2,796
	<u>396,311</u>	<u>(1,654)</u>	<u>394,657</u>
Operating income	76,681	1,654	78,335
Other (expense) / income, net			
Interest income	242	—	242
Interest expense and financing charges	(80,698)	—	(80,698)
Other, net	1,634	12	1,646
	<u>(78,822)</u>	<u>12</u>	<u>(78,810)</u>
Income before income taxes	(2,141)	1,666	(475)
Income tax expense	25,263	—	25,263
Net loss and net loss attributable to common shares	\$ (27,404)	\$ 1,666	\$ (25,738)

Condensed Consolidated Interim Balance Sheets as of September 30, 2022
(In thousands)

	Shelf Drilling, Ltd.	Adjustments	Shelf Drilling Holdings, Ltd.
Assets			
Cash and cash equivalents ⁽¹⁾	\$ 156,929	\$ (52,038)	\$ 104,891
Accounts and other receivables, net ⁽²⁾	153,429	3,143	156,572
Restricted cash ⁽³⁾	258,135	—	258,135
Other current assets ⁽⁴⁾	101,445	—	101,445
Total current assets	669,938	(48,895)	621,043
Property and equipment	1,637,770	—	1,637,770
Less: accumulated depreciation	592,648	—	592,648
Property and equipment, net	1,045,122	—	1,045,122
Deferred tax assets	2,025	—	2,025
Other long-term assets	150,937	—	150,937
Total assets	\$ 1,868,022	\$ (48,895)	\$ 1,819,127
Liabilities and equity			
Accounts payable	\$ 75,714	\$ (297)	\$ 75,417
Interest payable	20,237	—	20,237
Accrued income taxes	6,441	—	6,441
Other current liabilities	39,073	—	39,073
Total current liabilities	141,465	(297)	141,168
Long-term debt ⁽⁵⁾	1,434,328	—	1,434,328
Deferred tax liabilities	7,440	—	7,440
Other long-term liabilities	48,565	—	48,565
Total long-term liabilities	1,490,333	—	1,490,333
Commitments and contingencies	—	—	—
Common shares ⁽⁶⁾	1,755	(1,755)	—
Additional paid-in capital ⁽⁷⁾	1,055,823	(141,804)	914,019
Accumulated losses ⁽⁸⁾	(821,354)	94,961	(726,393)
Total equity	236,224	(48,598)	187,626
Total liabilities and equity	\$ 1,868,022	\$ (48,895)	\$ 1,819,127

(1) This adjustment relates to cash balances held at SDL level which primarily pertains to net proceeds of \$48.1 million related to the common shares issuance in Q2 2022. The SDHL balance includes cash of \$9.8 million held at SDNS.

(2) This adjustment primarily relates to legal and accounting fees paid by SDHL on behalf of SDL.

(3) The SDHL balances includes \$245.2 million of restricted cash at SDNS.

(4) The SDHL balance includes \$37.5 million of deposit at SDNS related to the Acquisition.

(5) The SDHL balance includes \$237.8 million of 10.25% Senior Secured Notes issued in September 2022 at SDNS.

(6) This adjustment reflects the total number of SDL outstanding shares of 175,515,793 with a par value of \$0.01 per share.

(7) This adjustment primarily reflects a capital contribution from Shelf Drilling Intermediate, Ltd. (“SDIL”) to SDHL in 2012 and preferred shares dividends at SDL, partially offset by ordinary shares dividend at SDHL. SDIL is 100% owned by Shelf Drilling Midco, Ltd. (“Midco”) which is 100% directly owned by SDL. In addition, the adjustment reflects net proceeds of \$48.1 million



related to the common shares issuance in Q2 2022 by SDL. The SDHL balance includes \$50.0 million of additional paid-in capital at SDNS.

- (8) This adjustment primarily relates to the Midco term loan interest expense and financing charges, preferred shares dividend at SDL, ordinary shares dividend at SDHL and certain general and administrative costs incurred at SDL.

Condensed Consolidated Interim Statements of Cash flows for the nine months ended September 30, 2022

(In thousands)

	Shelf Drilling, Ltd.	Adjustments	Shelf Drilling Holdings, Ltd.
Cash flows from operating activities			
Net loss	(27,404)	1,666	(25,738)
Adjustments to reconcile net loss to net cash provided by operating activities			
Depreciation	43,464	—	43,464
Provision for doubtful accounts, net	160	—	160
Amortization of deferred revenue	(29,312)	—	(29,312)
Share-based compensation expense, net of forfeitures / Capital contribution by Parent share-based compensation	1,892	(460)	1,432
Amortization of debt issue costs, premiums and discounts	4,021	—	4,021
Loss on disposal of assets	2,796	—	2,796
Deferred tax expense, net	1,187	—	1,187
Changes in deferred costs, net	(8,309)	—	(8,309)
Changes in operating assets and liabilities			
Intercompany receivables	—	(1,527)	(1,527)
Other operating assets and liabilities, net	(1,761)	53	(1,708)
Net cash used in operating activities	(13,266)	(268)	(13,534)
Cash flows from investing activities			
Additions to property and equipment	(61,720)	—	(61,720)
Proceeds from disposal of assets	1,417	—	1,417
Advance payment for property and equipment ⁽¹⁾	(37,500)	—	(37,500)
Net cash used in investing activities	(97,803)	—	(97,803)
Cash flows from financing activities			
Proceeds from issuance of debt ⁽²⁾	242,500	—	242,500
Proceeds from issuance of common shares, net of issuance costs ⁽³⁾	48,267	(48,267)	—
Payments of debt financing costs	(160)	—	(160)
Net cash provided by financing activities	290,607	(48,267)	242,340
Net increase in cash, cash equivalents and restricted cash	179,538	(48,535)	131,003
Cash, cash equivalents and restricted cash at beginning of period	253,218	(3,503)	249,715
Cash, cash equivalents and restricted cash at end of period ⁽⁴⁾	\$ 432,756	\$ (52,038)	\$ 380,718

(1) The SDHL amount relates to a deposit made related to the Acquisition on SDNS.

(2) The SDHL amount relates to total gross proceeds of \$242.5 million including a \$7.5 million discount received from the issuance of the 10.25% Senior Secured Notes on SDNS.

(3) This reflects net proceeds of \$48.3 million related to the common shares issuance in Q2 2022 by SDL.

(4) The SDHL amount includes \$255.0 million of cash, cash equivalents and restricted cash on SDNS.

Material Cash Requirements

In the normal course of business, we enter into various contractual obligations that impact or could impact our liquidity. As of September 30, 2022 our anticipated material cash requirements consisted primarily of payments related to the Acquisition, debt servicing and repayments, operating costs and expenses, operating lease obligations, capital expenditures and deferred costs and income taxes.

On October 5, 2022, SDNS completed the acquisition of five jack-up rigs, related contracts, support and infrastructure from Noble Corporation (“Noble”) for \$375.0 million (the “Acquisition”). See Note 2 – Acquisition for additional details.

On September 26, 2022, Shelf Drilling (North Sea) Holdings, Ltd. (the “Issuer”), an indirect wholly-owned subsidiary of SDNS closed the offering of \$250.0 million aggregate principal amount of 10.25% Senior Secured Notes due October 31, 2025 (“10.25% Senior Secured Notes”). The Issuer used the net proceeds from the notes offering to pay part of the purchase price of the Acquisition.

As of September 30, 2022, we had a total principal amount of indebtedness of \$1.5 billion which related to the 8.25% Senior Unsecured Notes, 8.875% Notes and 10.25% Senior Secured Notes. Interest related to each of these note issuances is payable semi-annually and principal payments begin in 2023. See Note 8 – Debt in “Item 1. Financial Statements” of “Part I. Financial Information”.

As of September 30, 2022, we had operating lease obligations outstanding of \$11.8 million.

We routinely have material spending on capital expenditures and deferred costs to support our business and we expect this will continue. Although certain custom equipment may have long lead times, we do not typically commit to significant capital purchases in advance.

We are currently challenging a tax assessment of \$7.1 million, inclusive of interest, penalties and fees, related to one of the Company’s operations. We have appealed the assessment and believe it is more likely than not that we will ultimately prevail. In January 2022, we began making required monthly tax deposits calculated over a six year period related to this assessment.

The Company maintains surety bond facilities in either U.S. dollars or local currencies provided by several banks in India, the United Kingdom, UAE, Nigeria and Thailand, and which may be secured by restricted cash balances to guarantee various contractual, performance and customs obligations. As of September 30, 2022, the Company’s total surety bond facilities totaled \$94.2 million, of which \$49.9 million was outstanding. As of December 31, 2021, the Company’s total surety bond facilities totaled \$68.0 million, of which \$43.6 million was outstanding.

Contingencies

As of September 30, 2022, we are not exposed to any contingent liabilities that are expected to result in a material adverse effect on the current consolidated financial position, results of operations or cash flows. The majority of the contingent liabilities that we are exposed to relate to legal proceedings, certain contractual and customs obligations secured by surety bonds and bank guarantees and uncertain tax positions. See “Note 7 – Income Taxes” and “Note 10 – Commitments and Contingencies” in “Item 1. Financial Statements” of “Part I. Financial Information” for discussion of any material changes in our contingent liabilities from those previously reported in our Form 10-K Equivalent for the year ended December 31, 2021.

Critical Accounting Policies and Estimates

The discussion and analysis of our financial condition and results of operations are based upon our condensed consolidated interim financial statements, which have been prepared in accordance with GAAP. The preparation of our condensed consolidated interim financial statements in accordance with GAAP requires us to make estimates and assumptions that affect the reported amounts of assets, liabilities and disclosure of contingent assets and liabilities at the date of the condensed consolidated interim financial statements and the reported amounts of revenues and expenses during the reporting period. Certain accounting policies involve judgments and uncertainties to such an extent that there is a reasonable likelihood that materially different amounts could have been reported under different conditions, or if different assumptions had been used. We evaluate our estimates and assumptions on a regular basis. We base our estimates on historical experience and various other assumptions that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates and assumptions used in the preparation of our condensed consolidated interim financial statements.



For a discussion of the critical accounting policies and estimates that we use in the preparation of our condensed consolidated interim financial statements, see “Item 7. Management’s Discussion and Analysis of Financial Condition and Results of Operations - Critical Accounting Policies and Estimates” in Part II. of our Form 10-K Equivalent for the year ended December 31, 2021. See also “Note 2 – Significant Accounting Policies” in “Item 15. Exhibits” in Part II. of our Form 10-K Equivalent for the year ended December 31, 2021 for a discussion of our significant accounting policies. During the nine months ended September 30, 2022, there were no material changes to the judgments, assumptions or policies upon which our critical accounting estimates are based.

New Accounting Pronouncements

See “Note 3 – Recently Issued Accounting Pronouncements” in “Item 1. Financial Statements” of “Part I. Financial Information”.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

We are exposed to various market risks, including liquidity risk, interest rate risk, foreign currency risk and credit risk.

Liquidity risk

We manage our liquidity risk by maintaining adequate cash reserves and facilities, and by continuously monitoring our actual and forecast cash flows and by matching the maturity profiles of financial assets and liabilities when possible.

Interest Rate Risk

We are exposed to interest rate risk related to the fixed rate debt under the 8.25% Senior Unsecured Notes, 8.875% Notes and 10.25% Senior Secured Notes. Fixed rate debt, where the interest rate is fixed over the life of the instrument and the instrument’s maturity is greater than one year, exposes us to changes in market interest rates if and when voluntary refinancing or refinancing of maturing debt with new debt occurs. We have in the past utilized interest rate swaps or other derivative instruments to manage interest rate risk.

Foreign Currency Risk

Our international operations expose us to currency exchange rate risk. This risk is primarily associated with the compensation costs of our employees and purchasing costs from suppliers in currencies other than the U.S. dollar.

Our primary currency exchange rate risk management strategy involves customer contracts that provide for partial payment in U.S. dollars and partial payment in local currency. The payment portion denominated in local currency is based on anticipated local currency requirements over the contract term and local statutory requirements. Due to various factors, including customer acceptance, local banking laws, other statutory requirements, local currency convertibility and the impact of inflation on local costs, actual local currency needs may vary from those anticipated in the customer contracts, resulting in partial exposure to currency exchange rate risk. The currency exchange effect resulting from our international operations has not historically had a material impact on our operating results. We have in the past utilized foreign currency forward exchange contracts (“forex contracts”) to manage a portion of our foreign currency risk.

Credit Risk

Our financial instruments that potentially subject us to concentrations of credit risk are cash and cash equivalents, which are generally maintained at commercial banks with acceptable credit ratings, and accounts and other receivables which primarily consist of trade receivables.

The market for our services is the offshore oil and natural gas industry. Our customers primarily consist of government owned or controlled energy companies, publicly listed global integrated oil companies or independent exploration and production companies. Periodic credit evaluations of the Company’s customers are performed and the Company generally does not require material collateral from its customers. However, the Company may from time-to-time require its customers to make advance payment or issue a bank guarantee/letter of credit in its favor to mitigate the risk of non-payment.

We determine our expected credit losses for our pools of assets with similar risk characteristics based on historical loss information as adjusted for future expectations. Allowance for credit losses was \$3.3 million and \$3.2 million as of September 30, 2022 and December 31, 2021, respectively.

Item 4. Controls and Procedures

We are not required to report this Item.

PART II. OTHER INFORMATION

Item 1. Legal Proceedings

Information regarding legal proceedings is set forth in “Note 10 – Commitments and Contingencies” in “Item 1. Financial Statements” of “Part I. Financial Information”.

Item 1A. Risk Factors

The information set forth under the caption “Forward-looking Information” in “Part I. Item 2. Management’s Discussion and Analysis” of this report is incorporated by reference in response to this Item and there have been no material changes from the risk factors previously disclosed in the Company’s Form 10-K Equivalent for the year ended December 31, 2021, except as follows:

The Russian invasion of Ukraine has affected, and may continue to affect, the oil and gas industry and, in turn, the Company’s operations.

Since Russia’s invasion of Ukraine in the first quarter of 2022, the geopolitical situation in Eastern Europe has and is also expected to continue to have a significant impact on the oil and gas market in particular due to sanctions related to Russia and the export of Russian oil and gas. During the first half of 2022, gas prices have surged to an all-time high and oil prices climbed to 14-year highs, only below its peak in mid-2008. Rapid swings in oil and gas prices further increased the volatility in the energy sector. There can be no guarantee that such prices will be maintained over time, or at all, mainly due to the adverse inflationary effects high energy prices have on the global economy and the evolution of the sanctions against Russia’s exportation of oil and gas. Additionally, the Russia-Ukraine conflict is generating further shortages of materials and parts used in oilfield equipment, with the consequence of deteriorating the delivery time of such equipment and parts, and potentially impacting the Company’s operations. At the same time, sourcing of available quality products and equipment has become more challenging and, when available, such products and equipment have become more expensive to acquire, which has adversely impacted the Company’s operating costs. The long term effects of the supply chain disruptions resulting from the Russia-Ukraine conflict are unpredictable and could have a material adverse effect on the Company’s revenues, financial condition, results of operations or cash flows.

The Acquisition may have an adverse effect on our business.

On October 5, 2022 we completed our acquisition of five jack-up rigs, related contracts, support and infrastructure from Noble. The Acquisition involves significant challenges and risks, including that the Acquisition may not advance our business strategy, that we get an unsatisfactory return on our investment, that the Acquisition raises new compliance-related obligations and challenges, that we have difficulty integrating and retaining employees, manage business processes and that the Acquisition distracts management from our other businesses. It may take longer than expected to realize the full benefits from the Acquisition such as increased revenue or enhanced efficiencies, or the benefits may ultimately be smaller than we expected. These events could adversely affect our consolidated financial statements.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

Not applicable.

Item 3. Defaults upon Senior Securities

Not applicable.

Item 4. Mine Safety Disclosures

Not applicable.

Item 5. Other Information

Not applicable.



Item 6. Exhibits

Material agreements governing indebtedness can be found on our website at www.shelfdrilling.com in the investor relations section under financial reports, key documents.