



# Shareholders letter Q4-2025



# Introductory letter from our Chief Technology Officer

## Operations Update: Scaling our Global Footprint



Joaquín González

Having been part of Embention since the very beginning 18 years ago, it is a privilege to see how far we have come. We have transformed from a pioneering vision into a global leader with over 180 professionals, consistently pushing the boundaries of what is possible in autonomous aviation.

The fourth quarter of 2025 represents a transformative leap in our operational capacity. A standout milestone is our global expansion with a new high-tech production facility in the UAE, alongside the incorporation of our U.S. headquarters. These strategic moves allow us to scale manufacturing, strengthen our presence in key aerospace markets, and provide localized support to meet the increasing international demand for our technology.

Our commitment to excellence and safety has reached new heights this quarter. We have formalized the AS9146 FOD (Foreign Object Debris) prevention program across our production operations, reinforcing the highest reliability standards for critical UAV systems. Furthermore, our collaboration with ANAVIA, together with other strategic partners across the ecosystem, highlights our role as a trusted technology provider advancing next-generation autonomous flight capabilities.

Looking forward, our focus is clear: optimizing our global supply chain and accelerating our expansion to remain the benchmark for safety and performance in the industry.



# Q4 2025 Highlights

Embention expands global operations with a high-tech production facility in the UAE

Veronte Ecosystem 7.6 – Command Forge: A new standard in interoperability and advanced control

ANAVIA partners with Embention to advance next-generation autonomous flight capabilities for unmanned systems

Embention and AS9146: FOD prevention program for critical UAV systems

# PRESS RELEASES

## Discover our latest updates

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### **ANAVIA partners with Embention to advance next-generation autonomous flight capabilities for unmanned systems**

ANAVIA partners with Embention to integrate Veronte Autopilot into next-gen unmanned helicopters, advancing autonomous flight performance and autonomous mission readiness.

### **Embention expands global operations with a high-tech production facility in the UAE**

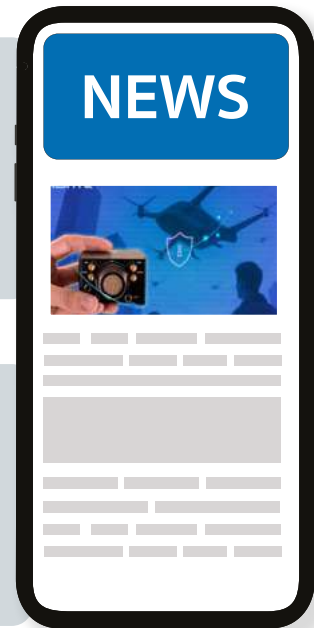
Embention enhancing its global manufacturing capabilities with a dedicated production facility in the United Arab Emirates (UAE).



# Our latest news

Cybersecurity in critical systems: Embention's commitment to safe flight.

HAPS (High Altitude Platform System) Flights with Veronte Autopilot



Open-Source code vs. Professional Autopilot systems: when reliability takes the lead

Avionics glossary: key terms for UAV and eVTOL systems

# Market analysis

## Urban Air Mobility

The eVTOL market is expected to reach \$3.52 billion by 2030, growing at a compound annual growth rate (CAGR) of 41.73% during the forecast period (2023-2030).

The main factors driving this growth include the increasing demand for sustainable and eco-friendly solutions, the rising awareness of proper electronic waste management, and the rapid expansion of the electronics industry.

## Drones

The drone industry is experiencing rapid growth. Estimates suggest that the global drone market will reach a value of approximately \$59.2 billion by 2030, up from \$27.7 billion in 2023, representing a compound annual growth rate (CAGR) of 10.84%.

Overall, the outlook remains optimistic, with the drone sector solidifying its position as a key player in the global technological and economic landscape by the end of the decade.

# Around the world

Our team has been travelling worldwide to provide support and training to our valued partners.

EEUU



UAE



Netherlands



EEUU



South Korea



Greece



China



# Embention events

01

## Dubai Air Show 2025

Embention attended Dubai Air Show 2025, joining the world's leading aerospace innovators. A key highlight was the announcement that ANAVIA partners with Embention to advance next-generation autonomous flight capabilities for unmanned systems.

02

## AESA Divulagation Day

Embention attended the AESA Divulagation Day to master the new SORA 2.5 framework. This update shifts UAS risk assessment toward a quantitative model and integrates the ERP as a mandatory safety objective rather than a risk credit.

03

## Seminar at the Polytechnic University of Valencia

Our team recently visited the Polytechnic University of Valencia to deliver the seminar "Dynamic Modeling, Simulation, and Control of Unmanned Aerial Vehicles."



EMBENTION, shareholders Q4



# EMBENTION

ENABLING DRONES  
TO POPULATE OUR SKIES

