

Transactions on GBL Shares

Disclosure of transaction on GBL shares from January 5, 2026, until January 9, 2026 (included)
Implementation of the authorization of the Extraordinary General Shareholders' Meeting of May 2, 2025

Purchases

GBL, directly and through its subsidiaries, acquired during the period from January 5, 2026 until January 9, 2026 included, as part of:

- The share buyback program: 0 GBL share
- The share buyback program by an independent financial institution on the basis of a discretionary mandate (until March 13, 2026) in the central order book of a regulated market or MTF: 87,392 GBL shares

Trade date	Number of shares	Average price (EUR)	Lowest price (EUR)	Highest price (EUR)	Amount (EUR)	Market (MIC Code)
01/05/2026	778	76.79	76.40	77.15	59,743	AQEU
01/05/2026	6,700	76.94	76.35	77.50	515,498	CEUX
01/05/2026	663	76.93	76.40	77.50	51,005	TQEX
01/05/2026	12,179	77.29	76.35	77.60	941,315	XBRU
01/06/2026	961	77.35	77.00	77.65	74,333	AQEU
01/06/2026	5,274	77.33	77.00	77.65	407,838	CEUX
01/06/2026	642	77.32	77.00	77.60	49,639	TQEX
01/06/2026	9,119	77.31	77.00	77.75	704,990	XBRU
01/07/2026	1,057	77.84	77.50	78.00	82,277	AQEU
01/07/2026	6,500	77.91	77.30	78.10	506,415	CEUX
01/07/2026	600	77.85	77.45	78.00	46,710	TQEX
01/07/2026	13,199	77.97	77.30	78.10	1,029,126	XBRU
01/08/2026	980	78.05	77.80	78.25	76,489	AQEU
01/08/2026	6,413	78.14	77.85	78.35	501,112	CEUX
01/08/2026	564	78.10	77.95	78.30	44,048	TQEX
01/08/2026	10,085	78.21	77.90	78.40	788,748	XBRU
01/09/2026	1,135	78.92	78.25	79.20	89,574	AQEU
01/09/2026	6,250	78.98	78.25	79.25	493,625	CEUX
01/09/2026	700	78.93	78.25	79.20	55,251	TQEX
01/09/2026	3,593	78.97	78.25	79.25	283,739	XBRU
Total	87,392	77.83			6,801,476	

- The liquidity agreement: 0 GBL share

Sales

GBL, directly and through its subsidiaries, sold during the period from January 5, 2026 until January 9, 2026 included, as part of:

- The liquidity agreement: 0 GBL share

As of January 9, 2026, GBL holds directly and through its subsidiaries 12,437,385 GBL shares representing 9.3% of the issued capital and holds no shares under the liquidity agreement. On that date, 26.6% of the eighth share buyback program is executed¹.

Following GBL's decision to use the safe harbour² regime for the on-the-market share buybacks in the context of a EUR 598.9 million envelope, the liquidity contract with an independent financial institution has been suspended for an indefinite period.

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About Groupe Bruxelles Lambert

Groupe Bruxelles Lambert ("GBL") is an established investment holding company, with over seventy years of stock exchange listing and a net asset value of €14.0bn at the end of September 2025. As a leading and active investor in Europe, GBL focuses on long-term value creation with the support of a stable family shareholder base.

GBL is focused on *delivering meaningful growth* by providing attractive returns to its shareholders through a combination of growth in its net asset value per share, a sustainable dividend and share buybacks.

GBL is listed on Euronext Brussels (Ticker: GBLB BB; ISIN code: BE0003797140) and is included in the BEL20 index.

¹ cf. <http://www.gbl.com/en/transactions-gbl-shares>

² Provided for in Regulation (EU) No. 596/2014 of 16 April 2014 on market abuse and Delegated Regulation (EU) No. 2016/1052 of 8 March 2016 with regard to regulatory technical standards for the terms of buyback programs and stabilization measures