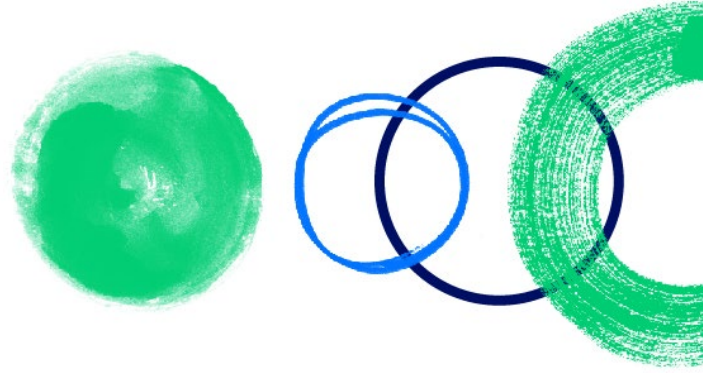


Sonae

Announcement

(Translation from the Portuguese original)

Maia, 17th December 2025



TRANSACTION BY PERSON DISCHARGING MANAGERIAL RESPONSIBILITIES (“DIRIGENTE”)

Sonae SGPS, SA (“Sonae”) hereby informs, as required by Article 29-R of the Portuguese Securities Code and by Article 19 of the Regulation (EU) No. 596/2014, of the European Parliament and of the Council, of 16th April, that Maria Cláudia Teixeira de Azevedo, member of the Board of Directors and Chair of the Executive Committee of this Company, has informed, pursuant to the terms of the abovementioned Article 29-R of the Portuguese Securities Code, that, on the 12th of December 2025, she purchased from her controlled company Linhacom, S.A. 189,314 Sonae – SGPS, SA shares. This transaction was executed over-the-counter (Euronext Lisbon) at a reference price per share corresponding to Sonae’s share market closing price of 11th December 2025 (€1.614).

As a result of this transaction, to the identified Director shall be attributable the voting rights pertaining to 1,207,214 shares directly held.

Under the terms and for the purposes of the Commission Implementing Regulation (EU) No. 2016/523, of 10th March 2016, which establishes the implementing technical standards regarding the format and template for notification and public disclosure of managers’ transactions, in accordance with Regulation (EU) No. 596/2014, of the European Parliament and of the Council, of 16th April, the form for notification and public disclosure of transactions over Sonae’s shares, prepared in accordance with the abovementioned Implementing Regulation, is enclosed in Annex.

The Representative for Market Relations

Head Office

Lugar do Espido, Via Norte, Maia

Share Capital: €2.000.000.000,00

Maia Commercial Registry and Fiscal Number 500273170

For further information, please contact the Investor Relations Department at Sonae:

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ANNEX

TEMPLATE FOR NOTIFICATION AND PUBLIC DISCLOSURE OF TRANSACTIONS BY PERSONS DISCHARGING MANAGERIAL RESPONSIBILITIES AND PERSONS CLOSELY ASSOCIATED WITH THEM

1	Details of the person discharging managerial responsibilities/person closely associated						
a)	Name	Maria Cláudia Teixeira de Azevedo					
2	Reason for the notification						
a)	Position/Status	The notification concerns the purchase of Sonae – SGPS, SA shares by Maria Cláudia Teixeira de Azevedo, member of the Board of Directors and Chair of the Executive Committee of Sonae – SGPS, SA.					
b)	Initial notification/ Amendment	Initial notification					
3	Details of the issuer						
a)	Name	Sonae – SGPS, SA					
b)	LEI	549300847SOBT7HY7R50					
4	Details of the transactions (Purchase of Sonae – SGPS, S.A.' shares)						
a)	Description of the financial instrument, type of instrument Identification code	- Shares of Sonae – SGPS, SA - ISIN: PTSONOAM0001					
b)	Nature of the transaction	- Purchase of Sonae SGPS, SA shares. - Pursuant to Article 19(6)(e) of Regulation (EU) No. 596/2014, these transactions are not linked to the exercise of a share option program.					
c)	Price (s) and volume(s)	Price(s)	Volume(s)				
		€ 1.614	189,314 shares				
d)	Aggregated Information – Aggregated Volume – Price	<table border="1"> <thead> <tr> <th>Price</th> <th>Volume</th> </tr> </thead> <tbody> <tr> <td>€ 1.614</td> <td>189,314 shares</td> </tr> </tbody> </table>		Price	Volume	€ 1.614	189,314 shares
		Price	Volume				
		€ 1.614	189,314 shares				
e)	Date of the transaction	2025-12-12; UTC +1					
f)	Place of the transaction	Outside a trading venue					