#### OTHER RELEVANT INFORMATION

### COMMUNICATION OF FINANCIAL RESULTS FOR THE FISCAL YEAR 2021

#### BY JUNGLE21

Madrid, on April 29<sup>th</sup>, 2022

JUNGLE21, S.A. (thereinafter, "**J21**", or the "**Company**"), pursuant to the provisions of article 17 of Regulation (EU) No. 596/2014 of the European Parliament and of the Council of 16 April 2014 on market abuse (Market Abuse Regulation), article 61003/2 and article 61004/2 of Euronext Rule Book I, on ongoing obligations of companies listed on Euronext, hereby notifies the following:

#### I. Finance presentation of 2021

The foregoing documentation is available to the market on the Company's website (<a href="www.jungle21.com/investors/">www.jungle21.com/investors/</a>).

Yours faithfully,

Mr. Agustín Vivancos CEO JUNGLE21, S.A.



#### DISCLAIMER

This document has been prepared by JUNGLE21, S.A. ("J21" or the "Company", indistinctly) for information purposes only and it is not regulated information or information which has been subject to prior registration or control by Euronext Access Paris. It is the exclusive property of J21 and its total or partial reproduction is totally forbidden and protected by the legislation in force. Any infringer shall be legally prosecuted both in Spain and abroad. The use, distribution, copy, reproduction or sale of this publication, in whole or in part, may only be made with the express and prior written consent of J21. Failure to comply with this obligation may constitute a violation of applicable securities laws and/or may result in civil administrative or criminal penalties.

This document has been prepared by J21 solely for its use as a presentation for the investors of the business model and strategies of J21 and its group. This document is for information purposes only and does not constitute an offer to sell, exchange or acquire, or an invitation to make and offer to buy, any securities issued by J21. The document may contain statements regarding future intentions, expectations or forecasts. All such statements, except those based on historical data, are forward-looking statements, including, among others, statements regarding our financial position, business strategy, management plans and objectives for future operations. Such intentions, expectations or forecasts are, as such, affected by risks and uncertainties that could cause actual events not to conform to them. The risks and uncertainties that could potentially affect the information provided are difficult to predict. The information included in this document has not been verified or reviewed by J21's auditors.

J21 assumes no obligation to publicly review or update such statements in the event of changes or unforeseen events that may affect them. J21 provides information about these and other factors that could affect J21's forward-looking statements, business and financial results in its filings with Euronext Access Paris. All interested persons are invited to consult these documents. Neither J21, nor its subsidiaries, or other companies of the group or companies and/or companies in which J21 directly or indirectly participates, nor any of its employees, officers, directors, advisers, representatives, agents or affiliates, assume any liability whatsoever (in negligence or otherwise, whether direct or indirect, in contract, tort or otherwise) for any damage or loss that may arise from any improper use of this document or its contents.

## JUNGLE21 IS AN ECOSYSTEM OF CREATIVE COMPANIES

#### **OUR PURPOSE**

To transform society, companies and brands with the power of creativity.

We nurture and apply creativity to transform companies and contribute to the evolution of society.

Creativity is the most valuable asset to solve any kind of challenge. It is seeing the world around us from new, different, and fresh perspectives. It is the ability to bring ideas to life and create unique, authentic and simple solutions.

Creativity is the engine of the evolution of society.

#### **OUR MODEL**

Jungle21 is an ecosystem of creative companies. Our flagships operate in a decentralized and independent way under a free collaboration model.

Our model enhances the uniqueness, specialisation and independence of each of the companies, their founders and their team.

Our point of union is to put creativity at the centre, to collaborate freely on the best challenges and to work under a single P&L

#### **OUR OFFER**

Through its companies, Jungle21 applies creativity across the entire value chain.

Our ecosystem works on national and international projects offering a range of creative services focused on 3 key areas:

- Research, Strategy & Consulting
- Products, Services & Experiences
- Advertising, Content & Communication

#### **2021 AUDITED RESULTS PRESENTATION**

| 2021 HIGHLIGHTS                         | 5  |
|---|----|
| 2021 REVIEW                             | 6  |
| AUDITED RESULTS                         |    |
| REDUCED & CONSOLIDATED INCOME STATEMENT | 8  |
| CASHFLOW                                | 9  |
| GROWTH SINCE 2018                       | 10 |
| INTEGRATIONS AND ACQUISITIONS           |    |
| PINK                                    | 13 |
| INVISIBLE                               | 14 |
| 2021 PROJECTS                           | 15 |
| J21 ECOSYSTEM                           | 26 |
|   |    |

#### 2021 HIGHLIGHTS

2021 has been a year of success for Jungle21, both from a financial, team, clients and awards perspective. It will also be remembered as the year we started the ambitious plan to go public, a milestone achieved when we were listed on the Euronext Paris index on March 4, 2022.

FINANCIAL PERFORMANCE<sup>1</sup>

€10,3M

**Revenue** +58% vs 2020

41%
CAGR in gross profit pro-forma<sup>2</sup>

€7,7M

Gross profit +56% vs 2020

€95K

Revenue / employees average

€2,6M

Operational EBITDA +178% vs 2020

TALENT & LEADERSHIP

122 talented people December 2021 33% growth vs 2020

4/6
of our companies
are lead by women.
April 2022

**CURRENT CLIENT**& NEW BUSINESS

+29%
Gross profit growth in current client vs 2020

20

New clients: Beefeater Light (Pernod Ricard),
Marriott, HBO, Six, Aliexpress, Storytel, Alvalle
(Pepsico), Mahou San Miguel, Just Eat, and Laguinda

AWARDS & RECOGNITIONS 40 regional & global awards

eficacia

1st Independent Agency
2nd Global Agency

SCOPEN

1st Independent Exemplary Agency
Top 10 Global Independent Agency

EURONEXT PARIS INDEX.

In 2021 we started the ambitious plan to go public, a milestone achieved when we were listed on the Euronext Paris index on March the 4th of 2022. The reference value was set at an exit price of 3.14 euros per share and 52 million euros of initial capitalization.

#### 2021 REVIEW

2021 has been the year of growth in business. We have closed the first stage of our plan to make way for the next. We ended 2021 starting three key projects that are crucial for the future of our business: we launched Jungle21 as ecosystem, went public and began the process to become certified as a B Corp.



PS21, the first company of the Jungle21 ecosystem, was founded in October 2018. Today we are 148 professionals (April 2022) and 6 companies (PS21, ES3, Redbility, True, Pink, Invisible), two of which have joined this first quarter of 2022 (Pink and Invisible).

Jungle21's purpose is to use the power of creativity to positively impact brands, companies and society. Today, we apply creativity in part of the value chain, from futures design, through digital product and service design, advertising, content creation, public relations and digital marketing.

Differentiation and relevance of companies and brands are possible with the use of creativity. We specialise in applying intuition to data to create long-term differentiation that increases the value of brands and companies.

Our ecosystem has core principles: creativity at the core, free collaboration, diverse cultures, independence, a single P&L and zero bureaucracy.

Our unique system of inorganic growth allows us to make multiple acquisitions without having to mix cultures, which makes us faster.

#### 2021 has been a very good year of growth

- Revenues reached €10,3 million, +58% vs 2020.
- Gross profit (Gross margin) increased by +56%, achieving more than €7,7 million.
- Operational EBITDA for the year grew by +178% to €2.561.191 (vs. €920.577 in 2020) and net profit grew to €2.196.453¹
   vs. €305.914 in 2020.
- Operational EBITDA<sup>2</sup> margin of 33% and net profit of 28%.
- We won 20 new clients, including:
   Beefeater Light, Laguinda, W Barcelona,
   HBO, Six, Aliexpress (Alibaba), Storytel,
   Alvalle (Pepsico), Mahou San Miguel, and
   Just Eat.
- We finished as the second best agency (the first independent) in the Effectiveness Awards, arguably the most relevant awards from our clients' point of view.
- We are well on our way to becoming a BCorp company.

The net result is higher this year due to the activation of the tax "beans".
 Operational EBITDA margin is operational EBITDA divided by gross profit.



## REDUCED & CONSOLIDATED INCOME STATEMENT

#### **AUDITED RESULTS**

|  | Consolidated | Consolidated             | Y/Y        | %        |  |
|--|--------------|--------------------------|------------|----------|--|
|  | 2020         | 2021                     | diferencia | 21 vs 20 |  |
| Revenues                               | 6.539.717    | 10.352.177               | 3.812.460  | 58%      |  |
| Cost of sales                          | 1.582.811    | 2.634.112                | 1.051.301  | 66%      |  |
| Gross profit or Gross margin           | 4.956.906    | 7.718.064                | 2.761.158  | 56%      |  |
| Gross profit / Revenue                 | 76%          | 75%                      |            |          |  |
| Personnel cost                         | 3.341.185    | 4.356.259                | 1.015.074  | 30%      |  |
| Net margin                             | 1.615.721    | 3.361.806                | 1.746.085  | 108%     |  |
| General cost                           | 695.144      | 800.614                  | 105.470    | 15%      |  |
| Total general, personnel+general       | 4.036.329    | 5.156.873                | 1.120.544  | 28%      |  |
| Operational EBITDA <sup>2</sup>        | 920.577      | 2.561.191                | 1.640.614  | 178%     |  |
| Operational EBITDA margin <sup>3</sup> | 19%          | 33%                      |            |          |  |
| Financial expenses/income              | 337.445      | 210.805                  | (126.641)  | -38%     |  |
| Extraordinary results                  | (409.108)    | (366.177)                | 42.931     | -10%     |  |
| PBTA                                   | 848.914      | 2.405.819                | 1.556.904  | 183%     |  |
| Amortization                           | 513.359      | 513.359 458.501 (54.858) |            | -11%     |  |
| Tax                                    | 30.361       | (249.136)                | (279.497)  |          |  |
| Net profit                             | 305.194      | 2.196.453                | 1.891.259  | 620%     |  |

Growth over the last year has been +56%, achieving over €7,7m net revenues (vs €4,9m in 2020).

Operational personnel expenses (excluding board expenses and severance) increased by +30%. Twenty-six points less than the growth in net revenues. This is mainly due to the fact that the average number of employees has grown by 24 people, reaching an average number of employees in 2021 of 106 (82 in 2020).

General operating expenses (excluding one-offs) have increased by 15%, due to the return to "new normality" in 2021. However, these expenses will tend to normalise and rise somewhat more in 2022 when all "covid" agreements, such as the office rent discount, disappear.

Operational EBITDA has grown to €2.561.191 (€920.577 in 2020) and net profit has grown to €2.196.453 compared to €305.194 in 2020. This represents a growth of +178%.

EBITDA profitability stands at 33% and net profit at 28%.

The net result is higher this year due to the activation of "beans" (tax credits from previous years). It has been decided to activate them in 2021 as, after the results of the last years and being reasonable with the evolution of the company, we consider that we can generate results that justify this activation.

The following table explains the reconciliation of the consolidated Operational profit as reflected in the Group's consolidated financial statements to the Operational EBITDA referred to in the table above and to the overall disclosure to investors.

| Operating Income                           | (1.890) | 1.736.513 |
|--|---------|-----------|
| Amortization of intangible assets          | 513.359 | 458.501   |
| Severance package                          | 179.639 | 53.548    |
| Depreciation commercial                    | 86.601  | 96.836    |
| Tax  | 21.185  | 8.270     |
| Depreciation property, plant and equipment | 3.484   | (2.210)   |
| Regularizations and others                 | 118.200 | 42.932    |
| Board expenses                             | 0       | 23.100    |
| Acquisition and set-up related expenses    | 0       | 143.702   |
| Operational EBITDA                         | 920.577 | 2.561.191 |
|  |         |           |

#### CASHFLOW

#### AUDITED RESULTS (II)

|   |             |             | Y/Y         | %        |
|---|-------------|-------------|-------------|----------|
|   | 2020        | 2021        | diferencia  | 21 vs 20 |
| Profit before tax   | 335.555     | 1.947.318   | 1.611.763   | 480%     |
| Adjusted to the result  | 266.000     | 263.847     | (2.153)     | -1%      |
| Changes in working capital  | 82.553      | (863.743)   | (946.296)   | -1146%   |
| Interest and income tax receipts (payment)                          | 165.779     | 248.572     | 82.793      | 50%      |
| Cash flow from operating activities                                 | 849.886     | 1.595.993   | 746.107     | 88%      |
| Payments from investments   | (2.758.472) | (94.637)    | 2.663.835   | -97%     |
| Receipts from disposals   | 22.657      | 2.418.560   | 2.395.903   | 10575%   |
| Cash flow from investing activities                                 | (2.735.815) | 2.323.924   | 5.059.739   | -185%    |
| Receipts and payments for financial liability instruments           | 2.243.377   | (563.270)   | (2.806.647) | -125%    |
| Payments for dividends and remuneration of other equity instruments | 0           | (2.903.168) | (2.903.168) | 0%       |
| Cash flow from financing activities                                 | 2.243.377   | (3.466.438) | (5.709.815) | -255%    |
| Net increase/decrease in cash or cash equivalents                   | 357.448     | 453.480     | 96.031      | 27%      |
| Cash or cash equivalents at beginning of the year                   | 723.748     | 1.081.196   | 357.448     | 49%      |
| Cash or cash equivalents at year end                                | 1.081.196   | 1.534.676   | 453.480     | 42%      |

In 2021 we ended up with more than €1,5M in our cash, €0.5M more than in 2020. This is largely due to a 88% increase in operating cash flow from 2020 to 2021.

As regards investing activities, no M&A transactions were carried out in 2021 and financial investments made in previous years were get back, resulting in an investment cash flow positive by more than €2M. While the dividend distribution in 2021 makes the cash flow from financing activities negative.

Cash at the end of the year growth between 2020 and 2021 is +42%.

9

#### GROWTH SINCE 2018

## INCOME STATEMENT, GROSS PROFIT, EBITDA, TALENT & NET DEBT POSITION AUDITED RESULTS (III)

#### **Growth since 2018**

When we talk about growth since the foundation in October 2018, we will always show pro-forma<sup>1</sup> data, as we only have consolidated data for the last two years.

In the table below we show the differences between the consolidated and pro-forma income statement in the years 2020 and 2021. The differences are due to intercompany transactions.

|  | Pro-forma | Pro-forma Pro-forma | Pro-forma | Consolidated | Consolidated | Proforma vs Consolidated |  |
|--|-----------|---------------------|-----------|--------------|--------------|--------------------------|--|
|  | 2020      | 2021                | 2020      | 2021         | 2020         | 2021                     |  |
| Revenues                               | 7.544.420 | 11.017.077          | 6.539.717 | 10.352.177   | 1.004.703    | 664.900                  |  |
| Cost of sales                          | 1.863.011 | 2.648.312           | 1.582.811 | 2.634.112    | 280.200      | 14.200                   |  |
| Gross profit or Gross margin           | 5.681.409 | 8.368.764           | 4.956.906 | 7.718.064    | 724.503      | 650.700                  |  |
| Gross profit / Revenue                 | 75%       | 76%                 | 76%       | 75%          |              |                          |  |
| Personnel cost                         | 3.341.185 | 4.356.259           | 3.341.185 | 4.356.259    | 0            | 0                        |  |
| Net margin                             | 2.340.224 | 4.012.506           | 1.615.721 | 3.361.806    | 724.503      | 650.700                  |  |
| General cost                           | 1.419.647 | 1.451.314           | 695.144   | 800.614      | 724.503      | 650.700                  |  |
| Total general, personnel+general       | 4.760.832 | 5.807.573           | 4.036.329 | 5.156.873    | 724.503      | 650.700                  |  |
| Operational EBITDA <sup>2</sup>        | 920.577   | 2.561.191           | 920.577   | 2.561.191    | 0            | 0                        |  |
| Operational EBITDA margin <sup>3</sup> | 15%       | 7%                  | 16%       | 31%          |              |                          |  |

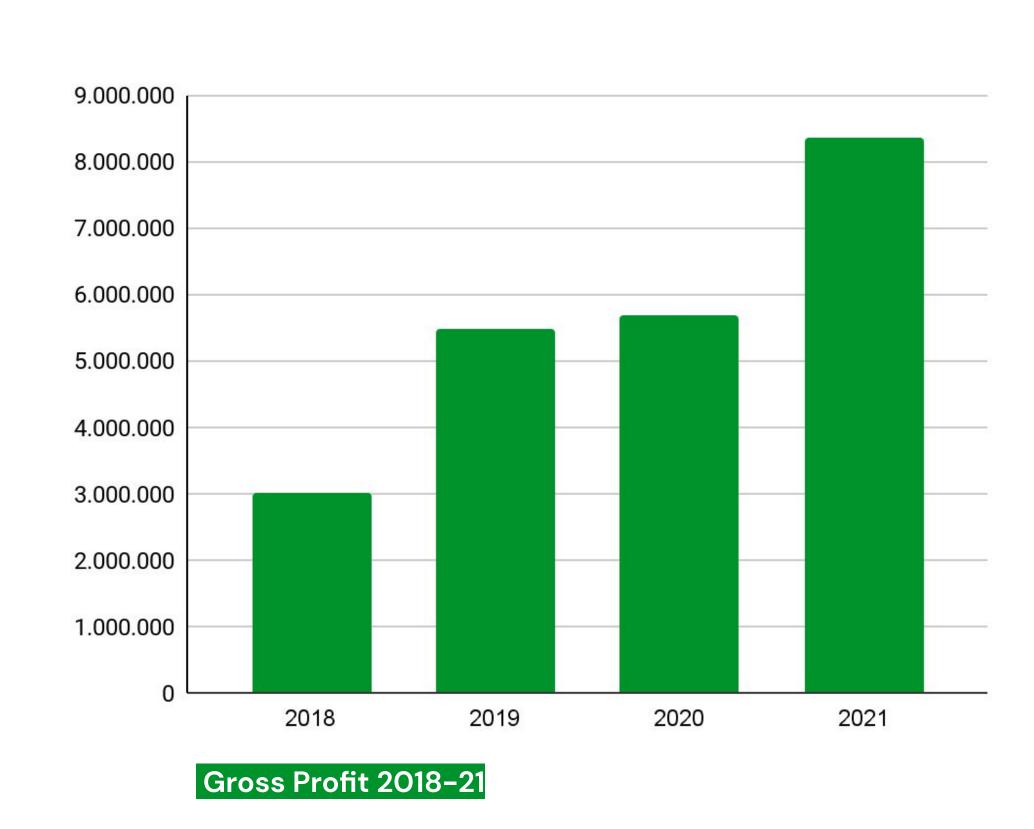
#### **Gross profit or Gross margin**

These first three years we have pro-forma<sup>1</sup> CAGR of 41%, achieving €8,3M pro-forma gross profit in 2021 (€3,0M in 2018).

In 2021 the growth has been completely organic. We have managed to consolidate the companies acquired in 2019, and the consolidation of existing customers.

In addition, we have managed to maintain a good level of new business and this has allowed us to grow at the desired pace.

The graph below shows the evolution of gross profit for the period 2018-2021:



1. Pro-forma numbers relate to unaudited non-consolidated results as if the Group had existed in full for the year and have been prepared under comparable terms with no consolidation eliminations. Consequently the prior year comparatives will change year on year.

Operational EBITDA is EBITDA adjusted for non-recurring items and is a measure management uses to assess the underlying business performance.
 Operational EBITDA margin is operational EBITDA divided by gross profit.

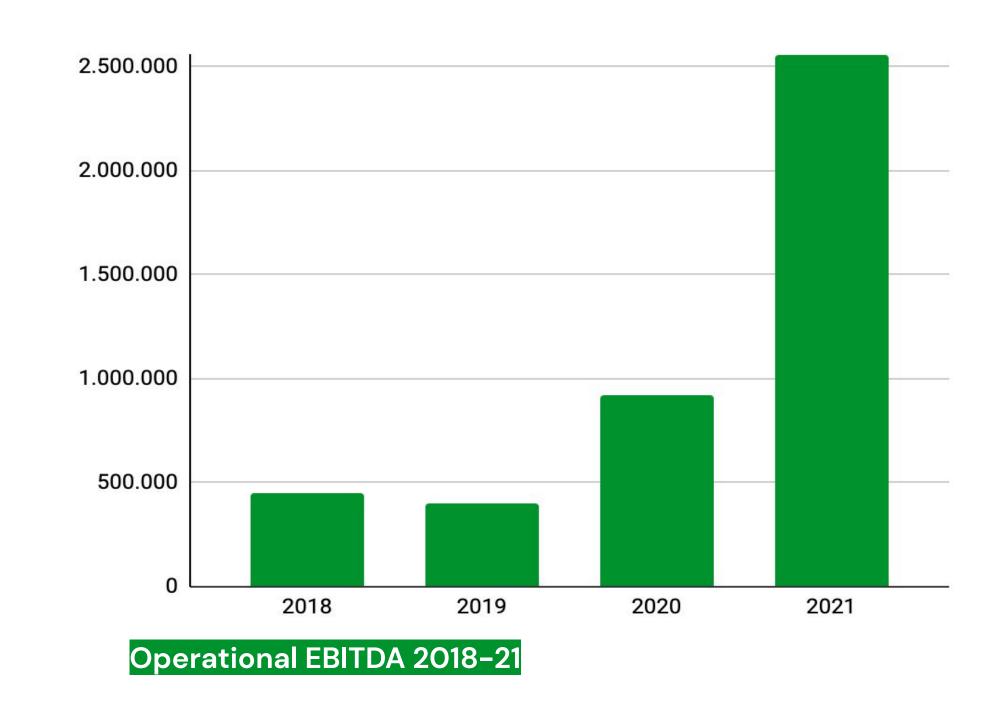
#### **EBITDA**

Pro-forma<sup>1</sup> Operational EBITDA<sup>2</sup> growth since 2018 has been +79%, and EBITDA profitability achieved in 2021 has been 16 percentage points higher than 2018, achieving a profitability of over 30%<sup>3</sup>.

During 2020, despite a 4% year-on-year growth in Gross profit, operational EBITDA has increased by +132% compared to 2019.

In 2021 we have managed to multiply by 2.78 the Operational EBITDA achieved in 2020, and which has allowed us the CAGR in operational EBITDA of +79% from 2018.

The graph below shows the evolution of Operational EBITDA for the period 2018-2021:

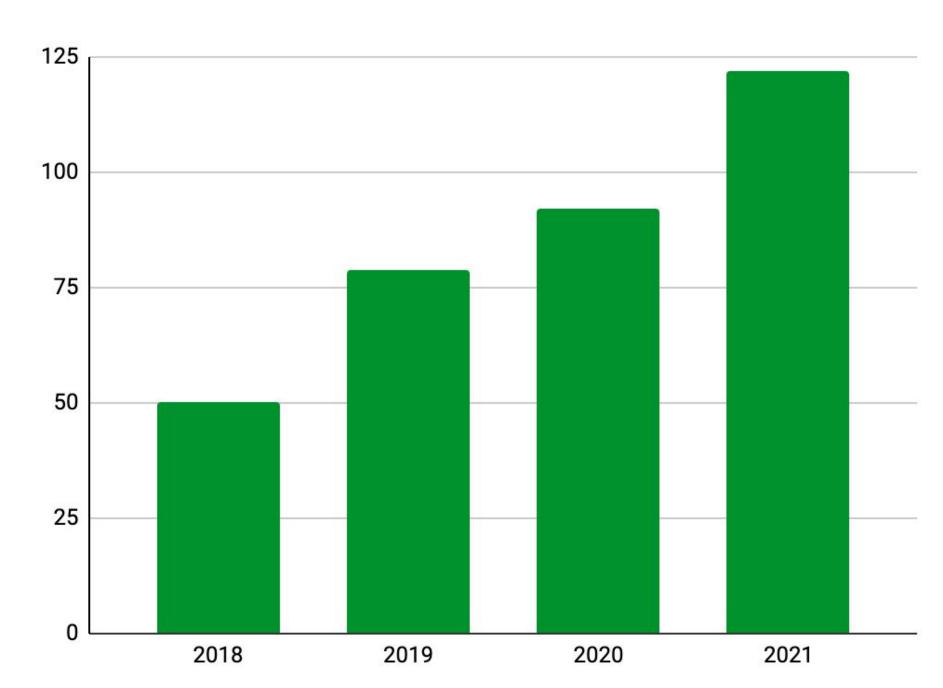


#### **Talent**

The following charts show the evolution of the average number of employees and the evolution of the total number of employees as at 31 December for the period 2018-2021.

The average number of employees in 2021 was 106, i.e. 47 more than the average number of employees in 2018, when the Group had an average of 59 employees. This represents a 1.8-fold increase in employees in 3 years, almost doubling the total headcount. The growth in the average number of employees between 2020 and 2021 was 24 people.

If we also look at the graph of employees at 31 December, we can see how the number of employees has increased from 50 in 2018 to 122 at the end of 2021. This represents a growth of more than 144% in the workforce, with the growth between 2020 and 2021 being 32.6%, having gone from 92 people at the end of 2020 to the 122 people mentioned for 2021.



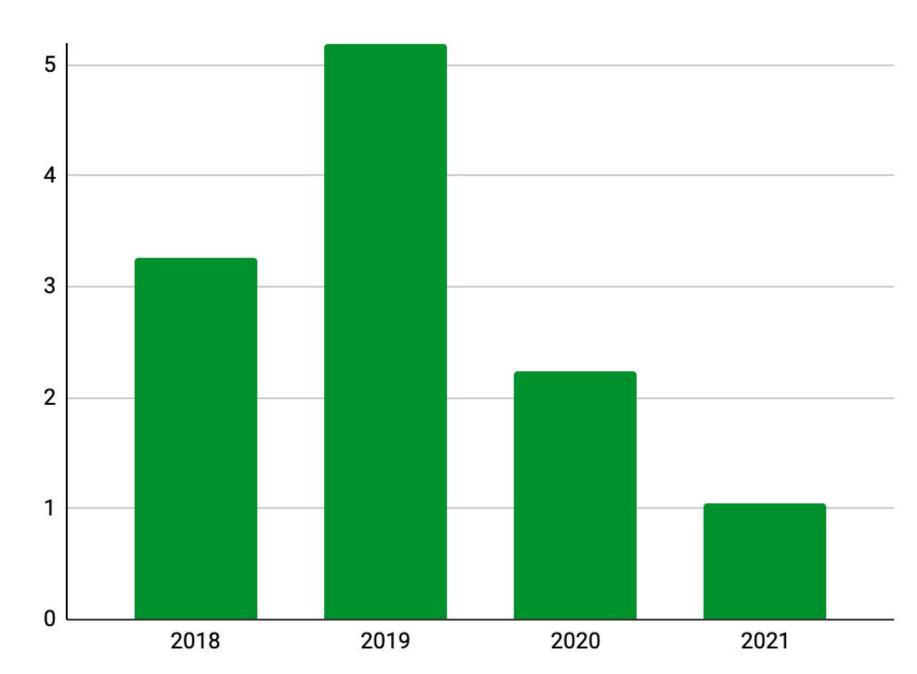
Talent at the end of the year evolution 2018–21

#### **Net Debt Position**

Financial debt in 2021 was above €2,6M. The ratio of net financial debt to Operational EBITDA has been reduced by -68% compared to 2018.

The graphs show the increase in debt in 2019, which was the year of greatest investment in M&A, and how this debt has allowed us to rapidly grow the Group, achieving already in 2021 a net financial debt to EBITDA ratio of 1.05, i.e. 2.21 points less than the same ratio in 2018, which was at 3,26 points.

The graphs show the increase in debt in 2019, which was the year of greatest investment in M&A, and how this debt has allowed us to rapidly grow the Group, achieving already in 2021 a net financial debt to EBITDA ratio of 1.05, i.e. 2.21 points less than the same ratio in 2018, which was at 3,26 points.

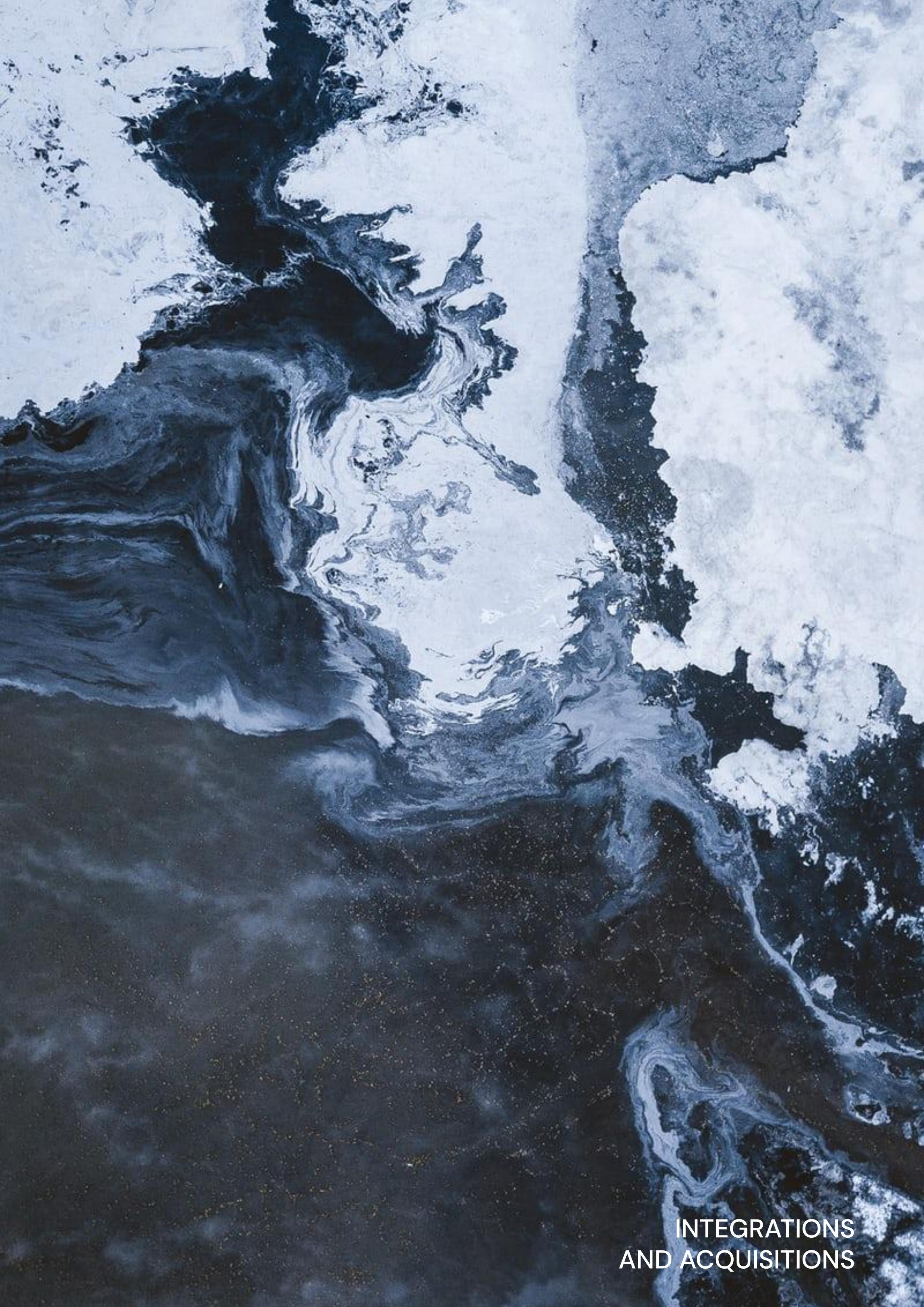


Net debt position / EBITDA evolution 2018–21

1. Pro-forma numbers relate to unaudited non-consolidated results as if the Group had existed in full for the year and have been prepared under comparable terms with no consolidation eliminations. Consequently the prior year comparatives will change year on year.

2. Operational EBITDA is EBITDA adjusted for non-recurring items and is a measure management uses to assess the underlying business performance.

3. Operational EBITDA margin is operational EBITDA divided by gross profit.



# PINK. A PROJECT-BASIS STRATEGIC & CREATIVE BOUTIQUE.



From left to right: Germán Silva (Founder & General Manager of PINK) and Agustín Vivancos (Founder and CEO of J21)

On March 2022 Jungle21 acquired creative boutique PINK.

The transaction is part of the company's inorganic growth strategy and is the third acquisition made by J21 after the incorporation of Redbility and ES3 and the first since its listing at Euronext. J21 has created a unique integration model that allows it to maintain a decentralized organization while preserving the independence of its members, by creating free collaboration links and intelligent synergies.

Founded in 2016, PINK has offices in Spain and Italy and has developed creative projects for companies such as Direct Line, Škoda, Verti, Beam Suntory, Mapfre, DYC, García Baquero, Chicco, Control, Poltronesofa or Alce Nero.

Germán Silva, Pink's founder, will continue to lead the company within the ecosystem after having led creativity in international agencies such as DMB&B, Young&Rubicam, Armando Testa and Havas and founded companies such as Bárbara & Co and Pink. Silva has won more than 500 awards at festivals such as Cannes, Clio, One Show, D&AD, NY Festivals, Art Directors Club of NY, London Festivals, El Sol, CdeC and Laus. He is also vice-president of the Association of Creative Transformation (ACT) and founding member of Club de Creativos.

'With Pink's acquisition, a door opens for us in order to be able to offer the services of the J21 ecosystem to clients with interests in Italy', stated Agustín Vivancos, Founder and CEO of J21.

'Our instinct, the way we understand creativity and business and our obsession for value creation integrates naturally with Jungle21's purpose of helping companies solve their business challenges and create positive impact through creativity', added Silva.

## INVISIBLE. A CULTURAL RESEARCH & DESIGN FUTURES LAB.



From left to right: Agustín Vivancos (Founder and CEO of J21), Jacobo Pérez del Pulgar (Co-Founder and Ecosystem Director of J21) and Stef Silva (Head of Invisibile)

On March 2022 Jungle21 integrated the cultural research and futures design lab Invisible.

The move is part of the company's inorganic growth strategy and follows the addition of creative boutique PINK to the ecosystem in recent weeks. This is J21's fifth integration and the second since the company went public at the beginning of March. J21 has created a unique integration model that allows it to maintain a decentralized organization and preserve the independence of its different members while creating free collaborative links and intelligent synergies between companies.

Founded by Stef Silva, specialized in Futures Thinking, Invisible is a performative space that explores new narratives, future strategies and investigates the creation of new products and services with a focus on innovation and design. Invisible has started working in a BBVA project and in different projects and ventures within the ecosystem.

Selected in 2021 as one of the 40 most influential futurists in Spain by Forbes magazine, Stef has been trained in European schools such as Goldsmiths, KaosPilot, Hyper Island and teaches postgraduate courses at IED, Miami Ad School, Universidad Europea and IE. Since founding Invisible, she has developed projects for Telefónica, Greenpeace, NTT Data and Orange Bank.

'Having a project like Invisible and a talented person like Stef Silva is wonderful. Her way of understanding culture and futures' methodologies brings great value to the ecosystem. This discipline is essential for companies that want to navigate this changing, uncertain and volatile world', according to Agustín Vivancos, J21 CEO and Founder.

'Invisible helps companies and organizations reflect on business from a critical perspective and develop the imagination to anticipate future needs. It helps them create new possibilities through new narratives, identities and innovative strategies from design. My intention is to bring about better futures', states Stef Silva.

Invisible's addition to the J21 ecosystem will bring projects a prospective and speculative strategic thinking to reformulate brands and businesses from a more sustainable and reflective perspective. Silvt began to developed such work from PS21 to clients such as SAP, Ryans, Marriot and Pepsico, which led Jungle21 to integrate a specialized unit.





— M.

#### EVERYTHING HAS AN ORIGIN.

Client: McDonald's

**Industry:** QSR

Company:

True

McDonald's is one of the most emblematic companies in the world & the leader in the fast food industry. They faced a credibility problem regarding the origin of their ingredients in their product preparation, despite the fact that the great majority of them come from local produce.

This issue was partly due to the strong commitment we feel in our country to national production, and the trend towards sustainable and local consumption. No matter how many times it was addressed, some critics continued to doubt the local sourcing of products. How could we put an end to this lack of trust at the root? By making all our local producers the most visible face of the brand.

Under the name, "Everything has an origin", we decided to move the iconic totems of the restaurants to the farms and crop fields of small, local producers. A bold and clear campaign that did much more than only achieve the objectives set: the campaign was warmly received by both media and audience.

2M **EARNED MEDIA VALUE** 

40x **RETURN ON INVESTMENT** 

**POSITIVE BRAND FEELING** 





#### KFC MAJORCA.

Client: KFC **Industry:** QSR

Company: PS21

We opened a new KFC Restaurant in Majorca, but two months later, nobody seemed to know where it was located and it was not receiving many visits. We urgently needed to drive footfall and Revenue to our store.

We discovered that the commercial area where our restaurant was located was popularly known in the island as "where the IKEA is", because it's home to the only IKEA store in Majorca.

We decided to use this insight to turn a forgotten and conventional format such as a directional billboard in a road near this area into a playful and distinctive way (even though we didn't even use our own brand guidelines) to get our new restaurant noticed: we masqueraded our logo in IKEA's look and feel, colors and shape, and just added a simple line of copy "You already know where we are".

+23%
Revenue INCREASE

MEDIA IMPRESSIONS

GOOGLE SEARCHES

YA SABES DÓNDE ESTAMOS

— BBV∧

## THE FOOTPRINT WE LEAVE BEHIND

Client: BBVA

**Industry:** Financial

Company: PS21

BBVA released a new tool: The carbon footprint calculator. An app functionality to help people reduce their emissions.

But why would people want to reduce their impact if they didn't understand how big it was? How could we make them aware of the half a ton of CO2 the average Spaniard emitted every month?

To mobilize them, we really only had to show them the magnitude of their carbon footprint. Because half a ton of CO2 is equivalent to a footprint size 3965.

This is how we transformed natural landscapes into messages that were impossible to ignore, with the aim of getting people to take the first step towards reducing their carbon footprint: knowing it.

310K
VISITS TO THE CALCULATOR

18M
IMPACTS

+20%
TO THE CALCULATOR









#### **KFCopypaste**

Client:Industry:KFCQSR

Company: PS21

There are 516,000 recipe videos on YouTube that promise to teach you how to cook Colonel Sanders original recipe. KFC, proud of the effort that fans, copycats and foodies have put into trying to copy the original recipe, has decided to reward the effort and time invested with authentic chicken KFC.

KFC has created a website that will allow people to exchange amateur recipes for chicken cooked following Colonel Sanders original recipe. A link converter will transform KFC recipe URLs on YouTube into authentic KFC products. Simply enter one of the 516,000 links on the web and the URL will automatically turn into a code to be redeemed at any KFC restaurant. Each URL will be redeemable for a limited number of coupons, so people will be able to search the web for different versions of the recipe to exchange links for chicken.

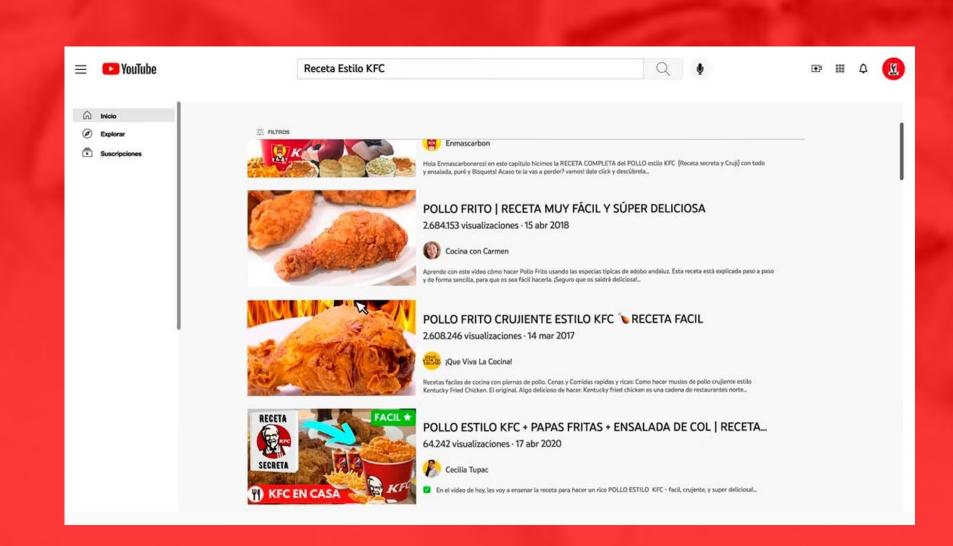
+1100%

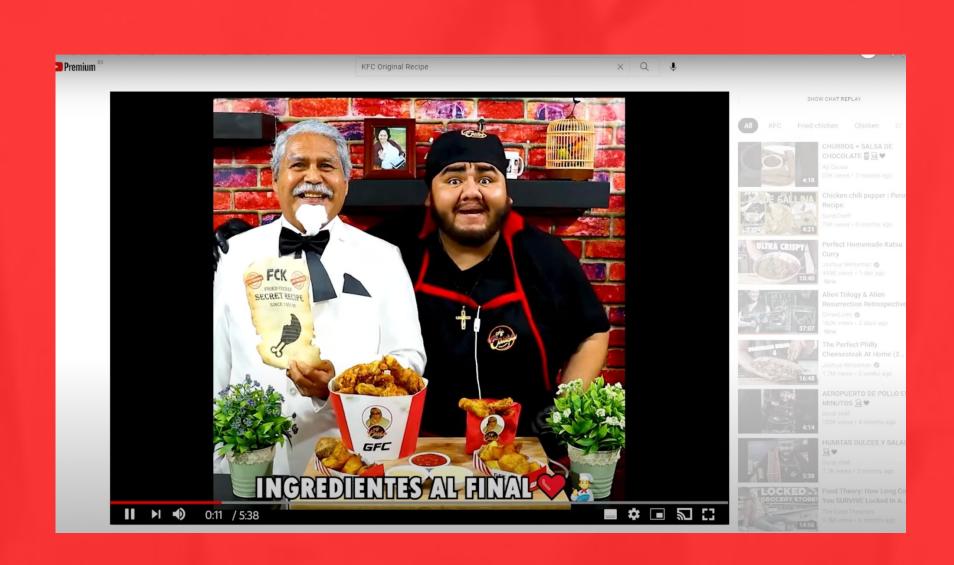
KFC RECIPE VIDEO SEARCHES

+40%
WEB TRAFFIC

46% CONVERSION RATE

















#### THE MOST MEMORABLE NEWS

Client: F. Pasqual Maragall **Industry:** Foundation

Company:

ES3

The Pasqual Maragall Foundation needed to raise funds to finance a pioneering study for the early detection of Alzheimer's disease. We launched a fundraising campaign in which relatives of real people with Alzheimer's remembered the news they never forgot to ask society to help us publish the most important of all: the creation of the laboratory.

In less than a month, with an online video, display and social media campaign, we managed to overcome the goal by more than 100,000 euros, making the headline, and thus the laboratory, become a reality.

**UZUUI** 

**RAISED** 

9.6M **IMPRESSIONS** 



# FROM DIGITAL TRANSFORMATION TO CREATIVE TRANSFORMATION.

Creativity is the most valuable asset to solve any kind of challenge. It is seeing the world around us from new, different, and fresh perspectives. It is the ability to bring ideas to life and create unique, authentic and simple solutions. Creativity is the engine of the evolution of society.

To apply creativity in business is to create original, novel, useful, and innovative solutions to solve the challenges of a company in the area of Revenue, branding, experience, communication, or marketing.

In a context where it is increasingly difficult to stand out or to be relevant, creativity is the main tool for companies to effectively differentiate themselves, grow in their perception of value, generate consideration, and, above all, connect with people.

Creativity helps transform businesses with unique, simple, and authentic solutions.

# WHAT MAKES J21.

#### CREATIVITY FIRST.

Creativity is at the heart of our model. We apply creativity to business challenges.

#### FREEDOM & INDEPENDENCE.

We do not report. We collaborate.
We truly value the independence of the companies.

#### POSITIVE IMPACT.

We are aware of our impact on society and the world. We want to help our clients to do the same.

#### FREE COLLABORATION.

We believe in the the power of collaboration. We are sure that the best challenges bring together the best talent.

#### A MIX OF CULTURES.

We are all different, we are all unique. Our culture is the mix of all our cultures.

#### 1P&L. NULL BUREAUCRACY.

We've founded a unitary business structure. An ecosystem with a single P&L with null bureaucracy.

## 

#### INTUITION IS OUR STRATEGY.

PS21 is a Creative Agency that connects business and society through creativity. Society needs good companies to evolve, advertising is not enough, companies need to go at the speed of culture.

PS21 designs creative & strategic brand platforms & 1000 days plans to help its clients to stay relevant, grow economically, and create a positive impact.

#### **SERVICES**

#### Strategy

Brand Platforms Comms Planning

Research

Innovation Strategy

Always In

#### Consulting

Brand Design
Brand Narrative
Experience

#### Ideas

Campaigns
Creative Spikes
Entertainment
Content
Experiential
Social & Influencer

#### Founded:

October 2018

#### **Management Team:**

Agustín Vivancos - CEO Beatriz Arce - General Manager

Víctor Blanco - Executive Creative Director

Sergio García - Strategy Director

Jacobo Pérez del P. - Innovation Director Carlos Abella - Client Services Director

María Davila - Finance Director

**Clients:** Past Clients:

Lidl BBVA KFC Adecco AliExpress DIAGEO Schweppes Pepsi SAP JustEat UE FCA Pernod Ricard Reebok Toys 'r us Nestlé

## 

#### CREDIBILITY MEETS CREATIVITY.

True is PR Agency with creative DNA that combines creativity and credibility with the firm conviction to transform public relations and the goal of making ideas the primary focal point. Its objective is to generate meaningful and lasting conversations between brands and society, leveraging imagination and innovation.

#### **SERVICES**

#### PR

Corporate communication International communication Messages and narratives Branded content Co-branding

Institutional relations Internal communication

Audits

Spokesperson training Crisis communication

#### **Experiences**

**Events** 

Product sampling Brand awareness

MICE

Sponsorships Content

#### Digital

Social media Influencers Campaigns Brand reputation SEM/SEO Advergaming

#### Founded:

November 2019

#### **Management Team:**

Ana Zumalacarregui - General Manager Sergio Reverter- Account Director Patricia García - Account Director Carlos Rija - Account Director

**Clients:** McDonald's JustEat

Storytel

OD Hoteles

Axis

**Past Clients:** Finetwork DAVID

Correos ACT Corona SIXT Budweiser Hendrick's MásMóvil

HBO

## 

#### KILL THE DIGITAL.

ES3 is a Digital Agency. We facilitate the communication of brands with new audiences, applying strategy and creativity in the generation of digital marketing and communication.

ES3 executes projects via digital channels and focuses on the development of the brand's social interactions with customers, prospective customers, and society as a whole.

**SERVICES** 

Creativity

Strategy

Campaigns

Design

Social

Content

Management

Ads

**Development** 

Full stack web
Performance

Analytics

Founded:

2004

**Management Team:** 

Paula Marín

Head of ES3 & Digital Creative Director

Clients:
Yoigo
MásMóvil
Lebara
LlamaYa
LycaMobile

Past Clients:
Google
Qualitas Auto
Ayto. de Madrid
Lufthansa

LycaMobile ING
Adecco Correos
FOX Warner Music
Fox Life LiveNation
NatGeo Legálitas
Sodexo Jazztel

Aisco WWF

## Redbiity

#### GOOD DESIGN MEANS GOOD BUSINESS.

Redbility is a Strategic Design & Business Innovation Agency. Redbility designs creative trendsetting solutions and experiences to add value to businesses and brands. Innovation and user experience are cornerstones of its culture, aside from its incisiveness and dedication to research and strategy.

Redbility excels in designing and developing apps, products and services.

#### **SERVICES**

- Strategic Consulting & Research
- Product Design
- Service Design
- Conversion Rate Optimization (CRO)
- Innovation
- Digital transformation
- Brand Strategy

#### REDBILITY INNOVATION CENTER

Redbility has a space dedicated to innovation, training and research, as well as being a meeting point for the community.

#### Founded:

2004

#### Management Team:

Mario Sánchez

Partner

P&S Design & Executive Director

#### María Renilla

Telefónica

Project & Research Director

**Clients:** Past Clients:

Roca IE

Acciona Banco Santander

BBVA

Finetwork NH
Once Telefónica
Interflora Sanitas

Venca
UNIR
Nestlé
Ferrovial



#### PURE INSTINCT.

PINK is a project-basis Strategic & Creative Boutique, with offices in Madrid and Milan, that specializes in creating bold & high-value brand narratives.

PINK focus on the creative transformation of businesses. Its purpose is the creation of value. Since its inception, PINK develops key strategic and creative international projects.

#### **SERVICES**

- Strategy and business transformation
- Design of products and services
- Brand creation and market positioning
- Content and brand experiences
- Identification and creation of targets
- Effective advertising and notoriety actions

#### Founded:

October 2016

Management Team:

Germán Silva

**Clients: Past Clients:** Nordés Verti Alce Nero Skoda NOC Control MásMóvil El sol García Baquero ACT FAD DYC Chicco Poltronesofa

Le Tribute Aldi
Oligos Samsung

Livegreen

## invisible

#### APPLIED IMAGINATION.

Invisible is a Cultural Research and Futures
Design Laboratory that aims to explore
alternative narratives and frames of
reference to expand the collective
imaginaries of brands and organizations
and thus extend the range of possibilities.

The lab works on applied imagination for the creation of future scenarios, narratives, strategies, ecosystems of experience and identities that help to mutate and reframe the corporate world.

#### **SERVICES**

- Strategic Foresight
- Strategic Design Consultancy
- Cultural Research
- Innovation
- Service & Product Design
- Purpose and Vision
- Brand Strategy

Founded:

2020

**Management Team:** 

**Stef Silva** 

**Head & Creative Director** 

Clients: BBVA

ECF

Past Clients: NTT Data

Everis

Orange Bank Greenpeace

## JUNGLE21

APPLIED CREATIVITY